City of Bryant

State of Arkansas

Annual 2025 Budget



Prepared by City of Bryant Finance Department

Cover Page	1	*
Table of Contents	2	C1
Local History	3	CI
At A Glance	4	C3
Budget Highlights - in Canva	5	CJ
City Facilities	6	
Census Data of Bryant, Arkansas	7-8	
Statement from the Mayor	9	C2
Letter of Transmittal	10-11	P1, P2
Adding Transparency to the Budget Process - update for Survey results	12-13	F1
Process, Timeline, Basis for Budgeting	14	F2, P4
Budget/City Strategic Focus Areas	15	F5
Adopting Resolution	16	
GFOA Distinguished Budget Presentation Award	17	
City Organization Chart - Canva	18-20	01
Policies for Debt and Capital and Auditing and Accounting	21-22	P3
DRAFT of the City Wide Reserve Plan	23	
DRAFT of the New Policy pending	24	
Fund Structure Organization Chart and Description	25-27	C5, O2
New Chart - Get Title Needs updated	23-27	C3, UZ
Summary of 2021-2025 and Category Totals for Major Funds with Pie Charts, Revenue R.		
Forecast	29-30 31	
City Wide Revenue Review	32	F3, F6
	33-35	гэ, го
Total Revenues and Expenses with Pie Charts	36-38	D2 F0
Summary of City's Debt, Governmental and Business Type HR, Personnel, and JESAP Overview - no labels on pie charts?	39	P3, F9
	40-41	03
Full Time Equivalent Budgeted Employees by Function/Program	40-41 42	03
Education and Certification Pay Budgeted by Function/Program	42	03
Performance Measures by Department/Focus Areas Governmental Funds	43-44	06
		F4, O4-6
Elected Officials - Mayor, City Clerk and City Attorney	46-47	
Human Resources	48	
Finance	49	
Information Technology	50	
Administration Budget Numbers	51	
Planning and Development	52	
NEW Grants Page	53-55	
Planning and Development Numbers	56	
Animal Control - picture page in Canva	57-59	
Court	60-61	
Parks and Recreation	62-64	
Fire	65-68	
Police Dublic Marks Administration	69-70	
Public Works Administration	71-72	
Street and Stormwater Listeriaal Pavious of 515 Stormwater Capital Enterprise Fund and ARRA Funding	73-76	
Historical Review of 515 Stormwater Capital Enterprise Fund and ARPA Funding	77	
Enterprise Funds Water and Westerprise	78	
Water and Wastewater	79-82	
List of Non Major Funds both Governmental and Enterprise	83	
Appendix 1 and 2 - Major Vendor List and SWB (Salaries, Wages, and Benefits Calculation		F0
Appendix 3 - Bryant Capital and Maintenance Plan Template	86-91	F8
Appendix 4 - City Fee Schedule	92-94 Dlan	
Appendix 5 - Historical Review of 187/188 Bryant Parkway Capital Fund and Completion		
Appendix 6 - Facilities Operation Cost	96	C 4
Glossary & Acronyms	97-99	C4
*Bold is mandatory, see GFOA Grading explanations on page 14		
References to stand alone Master Plans for	astewater Funds	F7
	water Funds	F7 F7
	tment (318 pages)	F7
Tarks Depart	(O10 pages)	. ,

City of Bryant Local History

The City of Bryant received its start as a very small township in central Arkansas as European settlers established themselves along Hurricane Creek in the early 19th century. Over the years the city saw times of economic struggle, but as the demand for the area's bauxite grew during the WWII era, development and a steady slow growth began. Since then, the economic landscape of the city has seen many changes, as Bryant evolved from a typical railroad community, into one focused on family, education and quality of life for its residents.

Once a small industrial town, Bryant is now the fastest growing city in Central Arkansas. With a public education system deemed as one of the best in the state, as well as its proximity to the state's capital city of Little Rock, Bryant has more than doubled in population size over the past two decades. A stable and diversified business community, as well as a high demand real-estate market, now makes Bryant a much sought-after community for families and entrepreneurs.

The backbone of Bryant being its competitive spirit, organized youth and adult sports have thrived here. Making quality of life for residents a focus of Bryant's growth plan over the years, the city and school have created joint partnerships to ensure the best use of citizen taxpayer money, with money being invested back into the community. This has allowed both entities to offer a multitude of sports and educational opportunities to local residents.

The creation of Bishop Park, which opened in 2010, created additional opportunities for many local sports organizations to develop and grow, thus creating a robust sports tourism trade for the city. Bryant hosts numerous sporting events for all ages including baseball, softball, swimming, soccer, football, disc golf, pickleball, and tennis.

Community events are also important to those living in Bryant, connecting people new to the city to the many traditions that have been a part of the community for decades. The Bryant Fallfest Celebration, hosted by the local Chamber of Commerce, is entering its 35th year and is well attended by locals and visitors alike. The city has recently recreated the 4th of July celebrations from years ago, and are now planning the fifth annual Pops in the Park event.

However, the largest event for this area is the annual "Salt Bowl" Competition. This competition, normally held in August/September is the most attended high school football game in Arkansas. During this battle for the title of Salt Bowl Champion, Bryant takes on its neighbor to the west, Benton. With a normal attendance of over 30,000 fans, this long-standing rivalry extends out past the football field. The weeks leading up to the game will include competitive food drives between the two cities, including the schools and residents. Local businesses, community sponsors, churches and other organizations also find a way to join in on the friendly community wide rivalry.

Economic development and growth in Bryant have held strong through many market challenges. This is mostly due to the comprehensive business make-up of the city. The Bryant School District along with the city government itself are the city's largest employers. There were 679 business licenses re-issued with another 11 new licenses requested in 2023 (not all store front). Local industry is varied and it is that myriad of retail, healthcare, restaurants, financial services, and other entrepreneurial opportunities that offers stability to the city's economic development. With Bryant's residential growth still climbing, there is still much opportunity for commercial growth in the city.

In 2021 Bryant saw the opening of the Arkansas Heart Hospital's Encore Medical Center. This four-story building is a general acute hospital care facility with a focus on bariatric surgery and peripheral vascular disease. It also features a full-service emergency department, restaurant and medical offices, bringing an additional 200 jobs to the local healthcare industry.

Arkansas' local economies are commonly supported by sales tax. Arkansas has a statewide sales tax of 6.5%. In Bryant, another 3% is collected and used by the city. This sales tax makes up approximately 75% of the general fund income. I hope you enjoyed this brief Local History on the City of Bryant. Please continue reading to see how we plan to use the resources granted to us by the citizens for the calendar year of 2025.

City of Bryant, Arkansas At a Glance

Date of Incorporation Form of Government Area in Square Miles October 29, 1892 Mayoral/Council 20.5

Area in Square Miles	
Demographics	
Population	20,663
Total Housing Units	8,950
Total Households	8,203
Median Household Income	\$66,688
Average Family Size	3.03
0 ,	
Building Permits	-
Permits issued	797
Building Insp. Conducted	2,227
City Employees	Approximate
Full time	215
Part time	78
Departments of Public Safet	-
Police Stations	1
# of Police on Patrol	29
Fire Stations	3
Engine Companies	2
Truck Companies	2
Reserve Engines	2
Wildland Brush Units	2
Water Rescue Units	2
Trace: Nessae Simo	_
Animal Shelters	1
# of Animal Control Officers	4
5 l l5 ''	
Parks and Recreation	_
Acreage	300
Playgrounds	5

Baseball/Softball Fields

Soccer/Football Fields

20

Public Scho	ols	_		
https://mys	choolinfo.arkansas.g	ov/Districts/De	etail/630	<u> </u>
Elementary	Name	Enrollment 2	022-202	Ward
	Parkway		604	1
	Collegeville		481	2
	Springhill		559	2
	Hillfarm		594	3
	Bryant		612	4
	Robert L. Davis		491	OCL*
	Hurricane Creek		459	OCL*
	Salem		479	OCL*
Middle Scho	ool			
	Bryant		786	4
	Bethel		709	2
Junior High	School			
	Bryant		1,634	3
High School				
	Bryant		2,199	4
*OCL - Outs	ide City Limits		9607	Total
				=
Water Syste	em	Residential		Comm.
Active Acco	unts	_	8,482	659
Water Main	miles		27.9	
Fire Hydran	ts	994 A	pprox.	
Wastewate	r System	Residential		Comm.
Active Acco	unts		9,467	649
Miles of line	es:			
	Gravity Sewer	159.	7 Miles	
	Force Main Sewer	2	9 Miles	
Lift Stations			41	

Demographics based on 2020 U.S. Census Data



BUDGET HIGHLIGHTS

2025

OVERVIEW

- There are 3 major funds highlighted during the budget process
 - General Fund
 - Street Fund
 - Water/Wastewater
- State Statute 14-58-201 requires a balanced budget for the proposed budget be present to Council by December 1st
- The City of Bryant keeps 120 days in cash, money that is not earmarked and would pay for daily operations
 if the city stopped receiving revenue



REVENUE

- General revenues performed X% more than expected in FY2024
- For the 2025 budget, General revenues were budgeted at \$XX,XXX,XXX



- Sales Tax is the main source of revenue for the City of Bryant
- In FY2023, the City of Bryant received \$XX,XXX,XXX in Sales Tax revenue, X% more than anticipated
- In FY2024, Sales tax has been budgeted at \$XX,XXX,XXX.

EXPENDITURES



- Total expenses for the City of Bryant are estimated to be \$XX,XXX,XXX in FY2024
- For the 2025 budget, General expenditures were budgeted at \$XX,XXX,XXX.
- Payroll, health insurance, and retirement are the largest expenditure, XX% of the budget
- The Capital Improvement Plan (CIP) is budgeted at \$X,XXX,XXX for 2025.
 - o Admin \$0.00
 - Public Safety \$XX,XXX
 - o Public Works \$X,XXX,XXX

DEBT

The City has several old debt issuances from 2011-2017 shown in detail on pages 31-33. These issuances are well below the limit established for the cities of Arkansas by the State. In 2023 debt was issued for \$10 million for the remainder of Bryant Parkway. UPDATE??



We love to hear from our citizens! Citizen input helps us decide which projects that the City should focus on. Citizens are encouraged to reach out to staff or their City Council members to discuss projects they would like to see in Bryant. For more information on the budget, visit the Finance page on the City of Bryant website.





Facilities

City Hall

Administration

210 SW 3rd Street 501-943-0999

Mayor's Office, Finance, Human Resources, IT, and Community Development

• Bryant District Court

208 SW 3rd Street 501-943-0440

Water Billing

210 SW 3rd St 501-943-0441

Animal Control Shelter

• 25700 Interstate 30 501-943-0489

Animal Shelter houses animals impounded by animal control officers, and other animals brought to the department, the administrative offices of the department as well as all the department vehicles and equipment.

of Canine Housing Enclosures: 24 # of Cat/Kitten Enclosures: 28 # Small Dog/Exotic Housing: 5

Fire Department

• Station 1 (Headquarters)

312 Roya Lane

All administrative staff are located at this station

• Station 2 (HillFarm)

1601 South Reynolds Road Serves the south end of Bryant. Bryant Fire Training Facility located at this station

• Station 3 (Springhill)

2620 Northlake Road

Serves the north side of Bryant and the Springhill Fire Protection District

• 501-943-0943 Emergency: 911

Police Department

• 312 Roya Lane

Non-emergency contact: 501-943-0943

Emergency: 911

Public Works

Stormwater

1019 SW 2nd Street 501-943-0468

Street

1019 SW 2nd Street 501-943-0468

Water Distribution

1019 SW 2nd Street 501-943-0469

• Wastewater Treatment

7064 Cynamide Road 501-943-0469

Parks & Recreation

Bishop Park, The Center at Bishop Park, Aquatic Center, and Splash Pad

6401 Boone Road

501-943-0444

Bishop Park has nine baseball fields, six softball fields, two football/soccer/multipurpose fields, an indoor/outdoor aquatic facility, outdoor splash pad,two ponds, disc golf course, community center, Boys & Girls Club, Senior Activity Center, paved parking, fencing, dugouts, natural walking trail, and a pavillion.

The Center at Bishop Park features three multi purpose courts, equipped to host basketball, volleyball, and pickleball. Also features a large indoor cushioned walking trail, aerobics room, fitness room, cardio room, and multiple events rooms equipped with drop down projector screen and audio.

The Aquatic Center features a 25 yard 8 lane competition/lap pool and a therapy pool. The Competition/Lap pool is certified through USA Swimming and capable of hosting USA, AAU, NCAA, and High School swim meets. It also has a 1 meter diving board available for recreational use on the weekends, summer time, and for pool parties. The Competition/Lap pool has an ADA certified pool lift and maintains a temperature of 84 degrees. The Therapy Pool has an ADA accessible, zero entry ramp. Underwater rails are locacted in the middle of the pool for exercise and therapy purposes. Seating around the radius of the pool features 12 jets for hydrotherapy and maintains a temperature of 92 degrees.

• Mills Park and Mills Park Pool

1003 Mills Park Road

Mills Park features an outdoor swimming pool, concession building, restrooms, three pavilions, playground, outdoor basketball court, outdoor tennis courts, practice fields, and a walking/biking trail.

• Ashley Park

400 SW 3rd Street

Three baseball fields, playground, restrooms, and covered pavilion

• Alcoa 40 Park and Bark Park

1110 Shobe Road

Two softabll fields, one pee-wee football/multipurpose field, one concession stand, bathrooms, bridge and deck, paved parking, parking lot and field lighting, dugouts, press boxes, bleachers for football/soccer/multipurpose field. The Bark Park is designated for dogs to exercise and play off-leash in a controlled environment with an area for dogs 25 pounds and over and an area for dogs under 25 pounds.

• Midland Park

3865 Midland

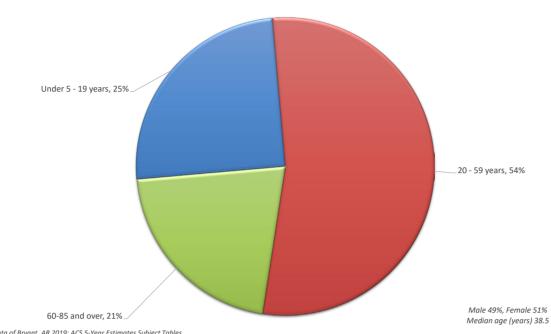
Four Youth soccer fields, concession building, restroom, sport-field lighting, and paved parking

• Springhill Park

2110 Binder Street

Playground, pavilion, water fountain, and paved parking

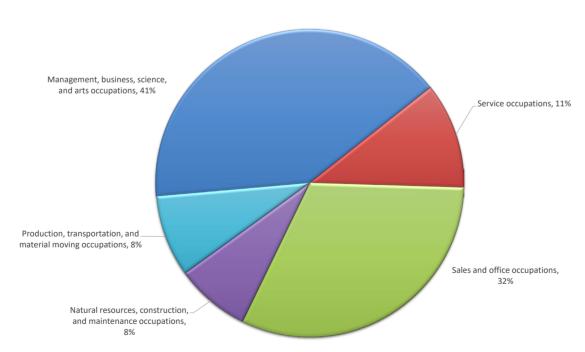
Age of Population



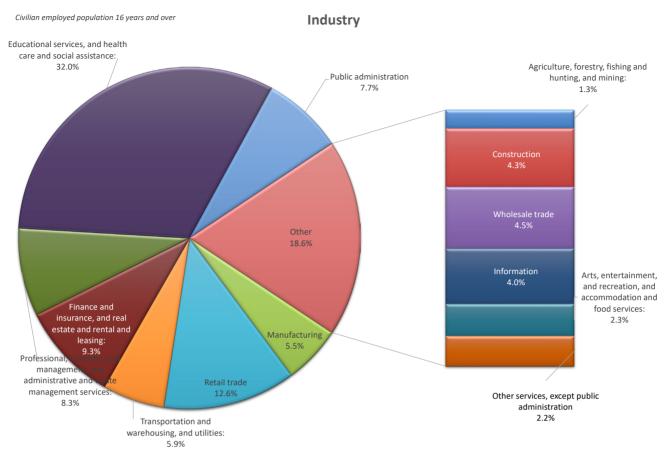
Census Data of Bryant, AR 2019: ACS 5-Year Estimates Subject Tables

Civilian employed population 16 years and over

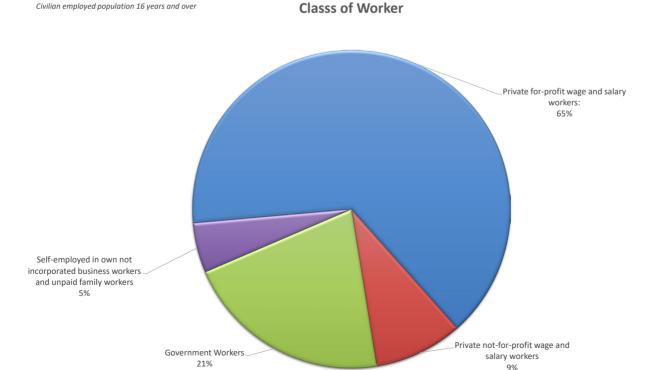
Occupation



Census Data of Bryant, AR 2019: ACS 5-Year Estimates Subject Tables



Census Data of Bryant, AR 2019: ACS 5-Year Estimates Subject Tables



Census Data of Bryant, AR 2019: ACS 5-Year Estimates Subject Tables

Statement from the Mayor

Following my election in March 2024, my mentor Scott Staples and I embarked on a city-wide listening tour. We engaged with council members, community leaders, city staff, and anyone willing to share their time and thoughts. One of the key questions we asked was, "What are your expectations of the new Mayor?" We received over 100 diverse responses. After reviewing and reflecting on them, I distilled them into eight core character qualities that encapsulate the spirit of those expectations.

As I considered these qualities, I realized that they aren't just attributes a mayor should embody; they reflect what our community values. These qualities, if adopted by all of us, will guide Bryant toward a prosperous future and form the foundation for our governance in 2025 and beyond.

1. Forward-Thinking and Proactive

Whether you're new to Bryant or, like me, have deep roots here, you know our city's remarkable growth is always part of the conversation. I enjoy reminiscing about Bryant's past, but we must focus on shaping our future. With growth continuing, it's vital that we honor our history while proactively preparing for what's ahead.

In 2024, we completed several master plans for parks, water, wastewater, and stormwater management. In 2025, we'll begin discussing how to implement these plans while also updating our comprehensive growth plan. Additionally, we've started long-range financial planning to ensure fiscal responsibility, managing reserves and debt prudently while maintaining the assets we've invested in. Together, we can transition from reacting to urgent needs to embracing growth with thoughtful preparation.

The Bryant Historical Society recently revamped our old Fire Station on SW 3rd St to become the new Bryant Historical Society Museum. In Bryant, we know how important our roots are and that's why we're excited to continue our annual \$10,000 contract (in this budget book under Adminstrative costs) with the Historical Society to preserve our history, while looking forward to the future.

2. Transparent and Trustworthy

My goal is to serve the residents of Bryant with integrity every day. To achieve this, clear and consistent communication is essential. While decisions may not always be popular, it's crucial that we clearly explain the reasoning behind them so residents understand the "why."

In 2025, we'll continue sharing updates through the Mayor's Memorandum and City Council recap videos. With over 19,000 residents currently receiving these communications, my goal is to expand that reach. Keeping residents informed will help build trust between city government and the community. We'll also continue our "We AR Bryant" social media efforts to highlight the quality of life we all cherish.

As a result of our transparency efforts, we revamped our budget survey this year. Not only is the survey available to fill out online, but we are also partnering with local businesses in Bryant to offer incentives to our residents taking the survey. Local businesses donated items from their stores to create three "Tour of Bryant" gift baskets. All residents who take the survey will be entered to win one of the three baskets. So far, our budget survey has already seen over 200 responses in less than a week.

3. Strategic and Collaborative

I'm grateful for the outstanding individuals working across our city—employees, elected officials, and committee members. Unity is central to our mission. While we may not always agree on every issue, we all share a commitment to working together for the betterment of Bryant's residents.

In 2024, we strengthened our relationships with key stakeholders, including the Bryant Chamber of Commerce, the Bryant School District, and regional partners. Our ties with the County and the City of Benton have never been stronger. This collaborative spirit is already yielding positive results, and in 2025, we'll continue to foster these partnerships to ensure Bryant's growth benefits everyone.

As you'll see in our new DRAFT Reserve Policy on page..., my administration is dedicated to strategic budgeting. This Reserve Policy allows us to set aside money each year to dedicate to different projects in the city that require larger amounts of funding, such as a PoolPack, equipment replacement, and more. It is a more long term and comprehensive plan than undertaken before.

4. Responsive and Resilient

Every day as mayor presents new challenges and opportunities. My team interacts with thousands of residents daily, and our goal is always to provide the highest level of service. While we may not always have immediate solutions, we are committed to being responsive, courteous, and resilient.

Challenges will come, and mistakes may happen, but we are dedicated to learning and improving. Our approach is to turn adversity into opportunity. I invite all residents to partner with us as we work toward a bright future for Bryant.

City of Bryant Letter of Transmittal

Dear Citizens of Bryant,

The annual construction of a budget for the upcoming year is important to your community on many levels. First it creates a road map and a mission for how your city government will utilize the resources allotted to them through sales tax, franchise fees, utility rates, fines, as well as permits. This roadmap is then set into place to create, and ultimately fulfill, a long-term vision for the city.

Working with Chris Treat as Mayor over the last several months has been excellent. He has lived in Bryant his whole life and worked for the city for the past XX years as Parks Director so he brings a different perspective to being Mayor. He has placed a greater emphasis on not just the short term budget process but long term planning as well. We have conducted several meetings with current council and those running for council in November on the reserve plan shown in this document in draft form on pages XX and XX. The Finance team is excited to look at our old Focus Areas more now as a Strategic Plan. These four areas of emphasis are where we have traditionally focused our budgeting dollars year to year but with Treat's emphasis on the long term we are able to better articulate how these areas can be improved and strengthened year over year as well.

Another large change this year has been the response to our annual Budget Survey. In the past we have attempted to hand these out at Fall Fest and email them out to directors, council and committee members but we have had a very limited response. This year the Mayor's assistant helped finance to develop a QR Code to take this Survey on line on the phone and from 9/xx/ to xx/xx/ when it was closed we have received xxx survey's back. The feedback has been great! See a write up of these results and the process on page xxx.

Mayor Treat also hired a personal consultant for the first six months of his term and that consultant encouraged him to take a listening tour of city employees and citizens. The consultant drafted a report of the findings and directors have been tasked with addressing items discovered through this process.

It is the desire of the council and city employees to continue a proactive stance toward our city's growth and avoid being reactive when possible. To do this takes very deliberate action, which begins with good policy and long-term planning. This planning is then implemented one year at a time. The city currently has long-term plans for some departments like water, wastewater, parks and stormwater but not for all departments. The city is continuing to work towards this goal of a long-term plan for each department and to update old plans. See plans for Water, Wastewater, Stormwater and Parks as Appendices to this budget year document.

As we work to achieve our vision, many goals are set. One of the most important of these is **public safety**. Keeping our citizens and visitors safe while in our community is imperative to the healthy growth of Bryant.

The administration of public safety for the city is implemented by way of several departments, including Police, Fire, Courts, Public Works and Animal Control. As you read this document, you will find that much of our allotted resources (funding) are consumed by our Public Safety Departments.

From the more obvious safety and community response actions that our police, fire and animal control perform to the behind the scenes work of the public works staff ensuring our local water quality is meeting all standards keeping our community healthy is a main priority. Another high safety priority is stormwater management.

It is no secret that as Bryant has grown, so have its traffic concerns. Traffic congestion is frustrating, bad for businesses, and diminishing to a good quality of life. We devote substantial resources to creating a well-connected community, again, part of our long-term planning process. Every year, we work to improve our pedestrian and cycling infrastructure, focusing first on connecting our parks, neighborhoods and schools. Many of these improvements are funded through grants that the city applies for in conjunction with city resources. In 2013, Bryant implemented a complete street policy. This policy ensures that as Bryant grows, new developments that will affect our city sidewalk and road infrastructure share in the cost of that impact. By implementing this policy, the city will have to spend less tax revenue on building infrastructure in these areas and can reallocate that money for other much-needed uses within the city. In the future, we will also have the ability to build a connector to the now under design Southwest Trail Project. This trail will allow us to link Bryant with communities throughout central Arkansas through a safe and protected trail system.

new north-south traffic corridor partially paid for through 2 bonds issuances approved by the voters, will also have a nuge positive impact on Bryant. Not only will it relieve the traffic congestion on Reynolds Road allowing alternate routes for school transportation, it also creates additional pedestrian and bicycle access to these schools as well as neighborhoods and parks and opens up locations for future sales tax generating businesses.

During 2024 one of the Finance Cordinators applied for the Purchasing Manager position. The Finance Department is currently exploring ways to utilize the synergy from the conversion to take on some aspects of centralized purchasing for the city without adding any full time head count. This is an example of **smart growth**. Smart Growth is one of our four focus areas as well. Finally, the last significant focus area to be mentioned here is the **health and quality of life** for the citizens and visitors to Bryant. All departments contribute to this goal in one way or another, but the department whole sole focus of this goal is Bryant Parks and Recreation.

As Bryant has grown, it has struggled to balance its growth with the desires of those living in our community. There is no doubt that the parks and recreation department has felt this struggle the most. Often, when budget time rolled around Parks was looked upon as a want versus a need. It has received cutbacks in areas that did not allow the employees of that department to deliver the level of services desired by citizens and visitors. This budget season for 2025 is no different in this respect. However it is different in that the former Director of Parks became the Mayor in March of 2024 and he has worked closely with the Parks Department to help them secure funding. One of the changes that should help Parks is the Drafting of a Reserve plan that will hopefully reward the Dept Directors for good planning of their future capital needs.

Personnel costs make up the largest percentage category for the general fund each year. Therefore, it makes sense that each year a lot of discussion during budget time is devoted to personnel items. Each year the Council reviews the JESAP study (not ready at the 2nd DRAFT Oct 22nd) and its recommendations along with the budget. A section of this document explores this study's recommendations in detail along with a five-year comparison of personnel numbers for the city as a whole. Endeavors to close the gap between surrounding areas payroll have been positive and the JESAP review said Bryant was XX% below the market average. In this draft is an individual merit increase of up to a max of 3% and a COLA (cost of living adjustment) of 2%. We are hoping these will help to bridge that difference in 2025.

With growth comes opportunities, change, and challenges. Council and city employees look forward to 2025 and the continued service to you and this community. We are committed to ensuring at all times we are finding creative ways to make the most of the resources you have entrusted to us. We hope you find the following pages breaking down the budget process, department accomplishments, goals, performance measures and accompanying resources to your satisfaction, and that we are being the best stewards possible with the revenues we receive to operate the City of Bryant.

Sincerely, Joy Black

City of Bryant, Finance Director

October 17, 2024

So I am thinking Treat's Strategies, our Focus Areas/Goals and then linked to the Performance Measures

Priority – increase and diversify revenue streams – how see revenue pages for options, currently developing a multi faceted plan

Adding Transparency to the Budget Process

For the 2025 budget season, the Finance Department decided to take a new approach to the annual budget survey. The goal to receive better engagement from the citizens regarding the budget. In the 3 prior years, the Finance Department received feedback through the survey from City Council and the various committees but only one response from a citizen that was not on council or a committee. The Finance Department teamed up with the Mayor's office to update the annual budget survey. Instead of handing out a paper copy of the budget at the Bryant Fall Fest, an electronic survey was created. By using an electronic format, the annual budget survey was created to not only engage with the citizens of Bryant, but also visitors and businesses.

To be continued.....outreach, results, etc.

Did you know
YOUR CITY'S
BUDGET
SETS THE
COMMUNITY'S
PRIORITIES
FOR THE YEAR?



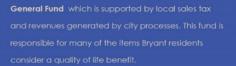
Your city budget is not just an accounting document. It is a management and planning tool for your community.

Because the City is limited by the amount of resources available, the Budget helps your city staff and officials in determining what projects or objectives have the HIGHEST priority and will produce the greatest positive impact on our city.



City budgets are generally composed of an operating budget, showing expenditures, and a capital budget, which shows the financial plans for long-term capital improvements, facilities, and equipment.

In the City of Bryant, there are 3 Major Funds that are highlighted during the budget process.





This fund is set by Arkansas state law to account for money to be spent on roads. This money can NOT be used for any projects not pertaining to Streets.



Water/Wastewater:

This fund is made up of several different revenue streams and is used to account for items related to Wastewater (sewer) activities for the residents of Bryant. These revenues are created by your utility bill charges and must pay not only for the daily upkeep of our water and wastewater system but also in the upgrades and repairs needed for aging infrastructure and needs placed on it by the rapid growth the city of Bryant.



Good morning, City of Bryant!

As you may have heard in recent months, Act 605 is a BIG topic for cities in Arkansas. We've been working with DNT Media to ensure we're communicating this issue to residents promptly. Still, as this is SUCH a big topic, we know some of you may also receive questions from residents regarding their water and sewer bills.

This video was sent out on Friday. Moriah, Tim, and the Mayor, along with Leroy Tinkler from WSAC, did a great job explaining how it will impact residents in Bryant. Take a look at the video here:

https://www.dntmedia.cloud/videos/city_of_bryant/departments/water_dept/Act605.m



Have Your Voice Heard in Bryant's 2025 Budget! ♣

We're inviting residents, visitors, and local businesses to help shape Bryant's future! The 2025 Budget Survey is now live, and we need your feedback on how you'd like city funds to be allocated.

From public safety and infrastructure to parks, recreation, and community services, this is your chance to influence the priorities that matter most to you.

 ○ Your input ensures our budget reflects the needs and preferences of our community while balancing the city's resources with desired services and improvements. Public participation is key to promoting transparency and civic engagement in this process!

Take the survey today:

- Resident & Visitor Survey: https://www.cognitoforms.com/.../CityOfBryant 2025BudgetSu...

- Business Survey: https://www.cognitoforms.com/.../CityOfBryant 2025Business...







Process, Timeline and Basis for Budgeting

The City of Bryant typically begins constructing the budget for the following year in August/September of the previous year. The Finance Director and Mayor meet with the Department Heads and make a listing of any anticipated notable large changes from one year to the next. The Finance Director opens up a draft in the city software and asks Department Heads to go in and input their budgets. Then the Finance Director pulls all of that detail out and puts it into a draft booklet for the Mayor and Department Heads to review. The Mayor and Department Heads make any adjustments and a draft is then presented to Council for adoption, typically at the last Council meeting of the year.

While the audited financial Statements of the City are prepared using an accrual method the budget is prepared using the cash method. The main difference between these two methods for the city of Bryant is the depiction of capital assets. For budgetary purposes capital assets are shown as expenses that are approved by Council. These are shown as the 58XX series of accounts. However, in the audited financial Statements these, including where applicable debt principal and interest payments, are converted via adjustments to the balance sheet.

Prior to the 2018 Adopted Budget, the budget was adopted by line item which was very cumbersome. In 2018 Council adopted the budget by expense category in the major funds, keeping the limited number of Revenue lines still by line item. This was much easier and efficient to administer the work of the City. Now the Revenues are by category as well. With this in mind this 2025 budget will be prepared and presented to Council for approval in that same fashion. This means that the budget can be amended along the same categories/lines that it was adopted for expenses/revenues. Adjustments between categories or between depts or funds requires bringing the adjustment back to be approved by City Council. Within the category with in the same department small adjustments can be made with the approval of the Finance Director and the Department Head.

Budget Timeline

Budget started in Tyler (General Ledger Software) by	Dept Heads, Rev	ision I (HR began	Weeks	8/19/24-
the process with Payroll)				8/26/24
Dept Head meetings to discuss 2025 Budget			Tuesdays	9/3/2024
				9/10/2024
Attended Fallfest with Budget Pamphlets and Materia	ls for Citizen inp	ut and Education	Saturday	10/12/2024
		_		- / - /
Budget Workshop with Council and Committees	General Fund	6pm	Tuesday	9/17/2024
	Public Works	6pm	Tuesday	10/22/2024
Fullfilling 14-58-201 Mayor to give Budget to Council I		Tuesday	11/19/2024	
Budget Adopted by Resolution at Council Meeting			Tuesday	12/17/2024

Budget/City Strategic Focus Areas

Since 2014 the Four Areas shown below have been the identified and pursued Strategic Focus Areas of the City of Bryant. In this document we have tried to align the Letter of Transmittal along these focus areas as well as all departmental goals, accomplishments and performance measures. Certain departments meet more than one of these goals and are listed as such. This format provides a clear framework around which Department Heads and Departments as a whole can organize their time and resources.

Public Public Safety	Governmental	Enterprise W/WW	Gov Debt/ARPA Funding	W/WW Debt	Totals
Fire, Police, Animal Control, Court	\$14,373,834	\$6,218,959			\$20,592,793
Health and Quality of Life for the Citizens and Visitors to Bryant Parks	\$3,366,406	\$6,218,959			\$9,585,365
Connectivity Street, MS4 (Stormwater)	\$4,199,871				\$4,199,871
Smart Growth Admin, IT Planning & Development	\$2,081,054				\$2,081,054 \$0
Totals	\$24,021,165	\$12,437,918	\$ -	\$0	\$36,459,083

The chart above does not include the non major funds.

NOTE starting with the 2023 budget transfers were no longer planned for Water and Wastewater as new software allowed for separating out those two depts into two separate funds for budgeting purposes.

	General Fund	Street Fund Water/WW/		Non Major	Total Budgeted		
	General Fund	Street Fund	Storm Funds	Funds	Funds		
Revenues	19,821,345	4,210,360	12,706,260	25,784,881	62,522,846		
Expenditures	19,821,293	4,199,871	12,437,918	25,149,979	61,609,061		
Budgeted Change in Fund Balance/Net Position	52	10,489	268,342	634,902	913,785		

See page 76				
		Funds	002-068,	
	Fund 001 Only Fund 080 Only	500/510/515	110-187,	Totals
		Only	and 525-700	
Cash Balance at 12/31/24				0
Change Proposed				913,785
Cash Balances est at 12/31/25	0 0	0	0	913,785
		* * * * * * * * * * * * * * * * * * * *		

* Not All projects are planned to complete in 2024.

RESOLUTION NO. 2024 -XX

A RESOLUTION PROVIDING FOR THE ADOPTION OF A BUDGET FOR THE CITY OF BRYANT, ARKANSAS FOR THE TWELVE MONTH PERIOD BEGINNING JANUARY 1, 2025 AND ENDING DECEMBER 31, 2025

WHEREAS, the City Council has reviewed the proposed budget submitted by the Mayor and;

WHEREAS, it is the finding and conclusion of the City Council that the schedules and exhibits of anticipated revenues and expenditures for the calendar year appear appropriate for budgetary purposes.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF BRYANT, ARKANSAS THAT:

This resolution shall be known as the budget resolution for the City of Bryant, Arkansas, for the Section 1. twelve (12) month period beginning January 1, 2025 and ending December 31, 2025. The attached budget, incorporated herein, reflects estimated revenues and expenditures as set forth on the

The respective funds for each item of expenditure proposed in the budget for 2025 are hereby approved and adopted for the operation of the City of Bryant, Arkansas, by the City Council on this date and constitute an appropriation of funds which are lawfully applicable to the items contained with the budget.

The Mayor or her duly authorized representative may approve for payment, out of funds appropriated by this budget or otherwise approved by the City Council for that purpose or may disapprove any bills, debts, or liabilities asserted as claims against the City up to a maximum amount allowed by Arkansas law and the payment or disapproval of any bills, debts, or liabilities exceeding that amount shall require the confirmation of this governing body.

PASSED AND APPROVED this XX day of December, 2024.

APPROVED:

Chris Treat Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

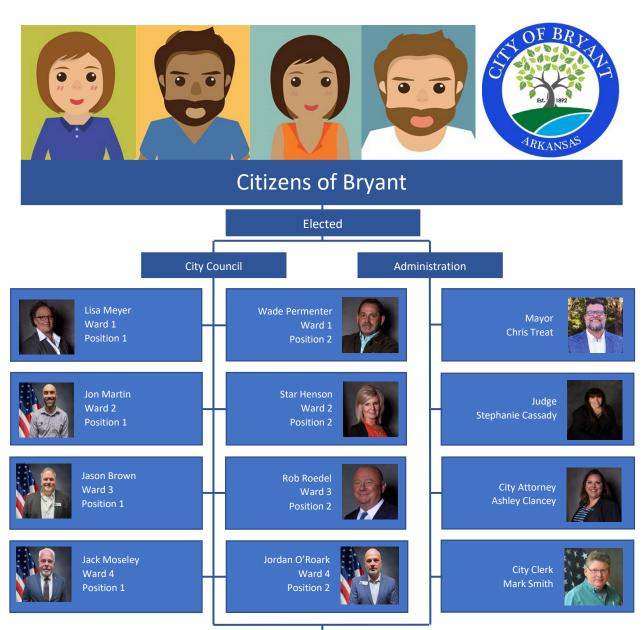
City of Bryant Arkansas

For the Fiscal Year Beginning

January 01, 2024

Chutophe P. Morrill

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Bryant, Arkansas, for its Annual Budget for the fiscal year beginning January 1, 2024. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communicative device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Recommended by the Mayor & Approved by City Council										
Ward 1 Ward 2				Wa	rd 3	Ward 4				
Bryant Planning Commission		Bryant Plannir	ng Commission	Bryant Plannir	ng Commission	Bryant Plannin	g Commission			
Lance Penfield	Jim Erwin	Walter Burgess	Leonard Speed	Andrea Hooten	Joe Statton	Amy Edwards	Rick Johnson			
Bryant Parks	s Committee	Bryant Parks	s Committee	Bryant Parks	s Committee	Bryant Parks Committee				
Amanda Jolly	Renee Curtis	Richard McKeown	Lynn Farmer	Jason Whittington	Cody Crist	Jennifer Benning	Drew Martin			
1 '	r/Wastewater nittee	l '	r/Wastewater nittee	Bryant Water Comr	•	Bryant Water Comn	•			



Administration



Human Resources Director Charlotte Rue



Finance Director Joy Black



IT Director Gordon Miller



Director of Community Development Ted Taylor

Engineering Director Vacant

Public Safety



Police Chief Carl Minden



Fire Chief Brandon Futch



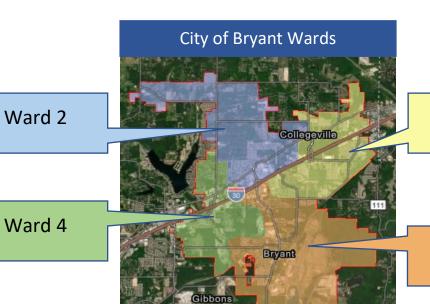
Director of Animal Control Tricia Power



Parks Director Keith Cox



Director of Public Works



Find out what ward you are in by visiting the City of Bryant website

	,	, , ,			
,	Ward 1		Ward 2		
Соц	uncil Members	Council Members			
Lisa Meyer	lisa.meyer4bryant@gmail.com	Jon Martin	jonmartin4bryant@gmail.com		
Wade Permenter	wade_permenter@yahoo.com	Star Henson	star2365@hotmail.com		
Bryant Pl	anning Commission	Bryant Planning Commission			
Lance Penfield	lancepenfield@bpmrealtors.com	Walter Burgess	waburgess@powertechnology.com		
Jim Erwin	j <u>imerwin@swbell.net</u>	Leonard Speed	leonardaspeed@gmail.com		
Bryant	Parks Committee	Bryan	t Parks Committee		
Amanda Jolly	acjstylist@rocketmail.com	Richard McKeown	richard@richardmckeown.com		
Renee Curtis	rcurtis@bryantschools.org	Lynn Farmer	farmer.lynn.1911@gmail.com		
Bryant Water	/Wastewater Committee	Bryant Wate	r/Wastewater Committee		
LeRoy Tinkler	leroytinkler@yahoo.comm	Nancy Pruitt	nancylovesbryant@gmail.com		
Madison McEntire	wmmcentire@garverusa.com	Kathy Barber	mammybarber1@gmail.com		
'	Ward 3		Ward 4		
Cou	uncil Members	Co	ouncil Members		
Jason Brown	jasonlovesbryant@gmail.com	Jack Moseley	jack4cityofbryant@icloud.com		
Rob Roedel	roblovesbryant@gmail.com	Jordan O'Roark	jordanlovesbryant@gmail.com		
Bryant PI	anning Commission	Bryant F	Planning Commission		
Andrea Hooten	ahooten@aristotle.net	Amy Edwards	amy.edwards0000@gmail.com		
Joe Statton	stattonj@gmail.com	Rick Johnson	rjcable@comcast.net		
Bryant	Parks Committee	Bryan	t Parks Committee		
Jason Whittington	jason6800302@icloud.com	Jennifer Benning	jenniferbenning78@yahoo.com		

Drew Martin

Wade Boone

Alan Wise

cody875418@gmail.com

jrandlinda@gmail.com

caydensdad@att.net

Bryant Water/Wastewater Committee

Cody Crist

Linda Levart

David Hannah

dsmusa777@gmail.com

hwbclb@sbcglobal.net

Bryant Water/Wastewater Committee

Ward 1

Ward 3

The City of Bryant have put in place several policies to promote compliance and integrity in accordance to Arkansas Code annotated.

As a municipality, the City of Bryant has an established system of internal control that provides reasonable assurance that objectives have been achieved in 1) the effectiveness and efficiency of operations, 2) the reliability of financial reporting and 3) compliance with applicable laws and regulations. The City of Bryant also has established an effective anti-fraud program that: 1) creates a culture of honesty, 2) evaluates the risks of fraud and implements the processes, procedures and controls needed to mitigate those risks and 3) develops an appropriate oversight process. It is the policy of the City of Bryant, to the extent that is reasonable, to conduct its contracting affairs in an open, competitive manner.

ACCOUNTING, AUDITING AND FINANCIAL REPORTING CITY POLICIES

The City's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP) and the standards set by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).

An independent public accounting firm will perform an annual audit. The auditor's opinion will be included with the City's published Annual Financial Reports.

The City's Budget should satisfy criteria as a financial and programmatic policy document, as a comprehensive financial plan, as an operations guide for all organizational units and as a communications device for all significant budgetary issues, trends and resources.

Monthly Reports shall be prepared and presented to the Bryant City Council on a timely basis.

Balancing the budget - the state of Arkansas requires that a balanced budget be presented to Council by December 1st before the year of the budget proposed in State Statute 14-58-201.

Ordinance 2007-35, ACA 14-58-303 and ACA 14-58-306, outlines that the Mayor may sell city assets not exceeding \$6000 in fair market value without competitive bidding. The sale of city assets over \$6000 in fair market value must be brought to council for disposal approval and recommendations.

Ordinance 2014-01 ACA 14-43-501 provides for organization of the City Council meetings and approval of the financial report from the previous month as a new business item at each monthly council meeting.

Ordinance 2021-26 ACA 19-1-505 outlines investments for municipal governments and creates an Investment Advisory Board to oversee and make recommendations regarding investments of monies regulated by the policy.

Ordinance 2022-18 ACA 14-59-105 establishes best practices for internal controls to make electronic fund disbursements of municipal funds.

DEBT MANAGEMENT CITY POLICIES

The City will seek to maintain and, if possible, improve its current bond rating in order to minimize borrowing costs and preserve access to credit. The City will encourage and maintain good relations with financial bond rating agencies and will follow a policy of full and open disclosure.

Every future bond issue proposal will be accompanied by an analysis showing how the new issue combined with current debt impacts the City's debt capacity and conformance with City debt policies.

Financing shall not exceed the useful life of the asset being acquired.

The City will not use long-term debt to finance current operations.

The general policy of the City is to fund capital projects (infrastructure) with new, dedicated streams of revenue or voter approved debt. Nonvoter approved debt may be utilized when a dedicated revenue source other than general revenue can be identified to pay debt service expenses.

Interest earnings on bond proceeds will be limited to: 1) funding the improvements specified in the authorizing bond ordinance; or 2) payment of debt service on the bonds.

Utility rates will be set to ensure debt service coverage exceeds the bond indenture requirement of 110%.

The City shall comply with the Internal Revenue Code Section 148 - Arbitrage Regulation for all taxexempt debt issued.

Proceeds from debt will be used in accordance with the purpose of the debt issue. Funds remaining after the project is completed will be used in accordance with the provisions stated in the bond ordinance that authorized the issuance of the debt.

CAPITAL MANAGEMENT CITY POLICIES

A Capital Improvement Plan will be updated annually, including anticipated funding sources. Capital improvement projects are defined as infrastructure or equipment purchases or construction that results in a capitalized asset costing more than \$5,000 and having a useful life (depreciable life) of two (2) years or more, per Resolution 2021-03.

Proposed capital projects will be reviewed by a cross-departmental team for accurate costing (design, capital, and operating), congruence with City objectives and prioritized by a set of deterministic criteria. Financing sources will be sought for the highest-ranking projects.

Capital improvement operating budget impacts will be coordinated with the development of the annual operating budget. Future operating, maintenance, and replacements costs will be considered.

In 2024 Mayor Chris Treat began work on a Reserve Plan. Here is a draft below at 10/7/24, keep in mind this will be for the five major funds of General, Water, Wastewater, Street, and Stormwater

RESERVE AND CONTINGENCY FUND PLAN

Adequate reserve levels are a necessary component of the City's overall financial management strategy and a key factor in external agencies' measurement of the City's financial strength. Maintenance of fund reserves for each major fund (determined by Administration to be General, Street, Stormwater, Water and Wastewater funds) assures adequate resources for cash flow and to mitigate short-term effects of revenue shortages. Reserve funds are necessary to enable the City to deal with unforeseen emergencies or changes in condition.

General Policy

The City shall maintain reserves required by law, ordinance and/or bond covenants. All expenditures drawn from reserve accounts shall require prior Council approval unless previously authorized by the City Council for expenditure within the City's annual budget. Any expenditures will comply with our purchasing policy. If reserves and/or fund balances fall below required levels as set by this policy, the City shall include within its annual budget a plan to restore reserves and/or fund balance to the required levels. All reserves will be presented in the City's annual budget.

B. Contingency Fund

The City will maintain a Contingency Fund and shall maintain a reserve equal to \$1,000,000 to provide a financial reserve to cover revenue shortfalls resulting from unexpected economic changes or recessionary periods or to provide funds in the event of major unplanned expenditures the City could face as a result of natural disasters. City Wide total this would be \$5,000,000. \$1,000,000 for each major fund.

C. Operating Reserves

The City will maintain an operating reserve to provide for adequate cash flow, budget contingencies, and insurance reserves. The operating reserve will be determined as follows: 1. Cash Flow Reserve: The City will maintain a cash flow reserve in an amount a minimum of 90 days of budgeted payroll expenditures by major fund. The City will review this annually during budget preparations. If it is determined that the 90 days of payroll expenditure reserves is not adequate, the Mayor shall propose an increase though at any time..

D. Capital Depreciation Schedule Reserves

The City will maintain a sufficiently funded capital reserve based on the capital depreciation schedule by major fund. The required level of reserve will equal each year's depreciation schedule.

E. Grant Reserves

The City will maintain at least \$250,000 in reserves for grants applications to cover the city's portion of matching grants for a total of \$1.25 million city wide. This bucket may not be spread equally among the five major funds.

F. Debt Reserves

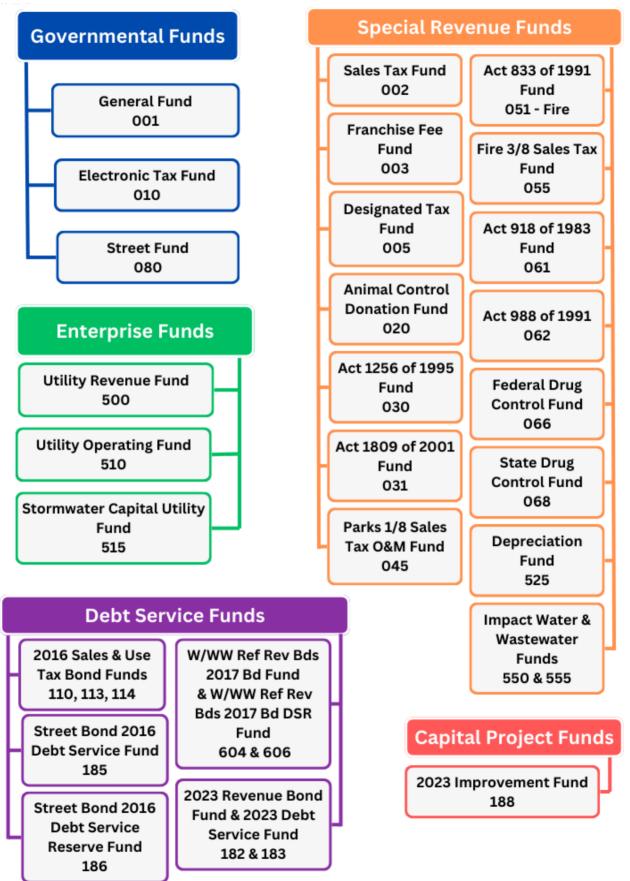
The City will maintain at a minimum one annual payment of principal related to each debt issuance both short term (less than 5 years) and long term.

Excess Reserves

The City will use excess above the targeted reserve levels for: new expenditures, with emphasis on one-time uses that achieve future operation cost reductions capital asset investments with a long term benefit of prepaying existing debt employee bonuses, retirement benefits interest earning investments allowed by state law

In 2024 Mayor Chris Treat began work on several new plans.

FUND STRUCTURE ORGANIZATION CHART



Governmental Funds

General Fund (001) is the city's primary operating fund. It accounts for all financial resources of the general government except those required to be accounted for in another fund.

Electronic Tax Fund (010) is used to house payroll associated liabilities and sales taxes as they come in from the state. Any fund leftover in this fund over a period belong to another entity such as the state, county, employees, etc. This fund merely serves as a clearing fund.

Street Fund (080) is a special revenue fund to account for all activities associated with maintaining and constructing streets. Arkansas statutes that provide funding for street and drainage projects require that these activities be accounted for separately. The Street fund is financed by state turnback funds, and a portion of a state-wide 1/2 cent sales tax approved by the voters in July 2013.

Enterprise Funds

Utility Revenue Fund (500) is used to account for activities associated with collecting the revenues of water, wastewater, and stormwater via the monthly bill collections and the treatment and distribution of drinkable water to customers in department 0900.

Utility Operating Fund (510) is used to account for activities associated with collecting, treating, and disposing sewage from customers in department 0950.

Stormwater Utility Fund (515) is used to account for activities associated with completing major capital stormwater projects.

Debt Service Funds

2016 Sales & Use Tax Bond Funds (110, 113, 114) These bonds were obtained to fund two Fire Stations, several Parks Projects and the Street connection from I30 to the Airport.

Street Bond 2016 Debt Service Fund (185) These bond funds were refunded in 2016 and the proceeds used to fund the on off ramp connecting I30 to the Street discussed above connecting I30 to the Airport and providing traffic relief along Reynolds Road.

Street Bond 2016 Debt Service Reserve Fund (186) is the Debt Bond Requirement for the 2016 Franchise Fee Funded Bonds.

W/WW Ref Rev Bds 2017 Bond Fund and W/WW Ref Rev Bond Debt Service Revenue Fund (604 & 606) hold money associated with the 2017 Water/Wastewater Revenue Bonds - These bonds have been refunded and used several times to fund various Water and Wastewater infrastructure needs.

The 2023 Revenue Bond Fund (182) is used to pay the bond to the Trustee Regions & the 2023 Debt Service Fund (183) is the Debt Bond requirement to support the 2023 Bond issuance.

Capital Project Funds

2023 Improvement Fund (188) were designated to be spent within three years of the 2023 Sales & Use Bond for the second half to the Parkway.

Special Revenue Funds

Sales Tax Fund (002) is where the initial deposits of sales tax collections from the state before being distributed to other funds. For audit purposes it is shown with the General Fund (001).

Franchise Fees (003) is where the initial deposit of franchise fees collected from utility companies before being distributed to other funds. For audit purposes, it is shown with the General Fund (001).

Designated Tax Fund (005) Bryant Ordinance no. 1996-08 (March 25, 1996) provided for the levy of a one cent sales and use tax for the purpose of street improvements (30%), fire department (25%), police department (25%), city parks (10%), and animal control (10%)

Animal Control Donation (020) Bryant City Code 6.12.01 (2013) via Ordinance 2011-24 established fund to receive donations for the animal control department to be used for any purpose reasonably related to the care, custody, and control of animals secured by the department including training, education, and assistance.

Act 1256 of 1995 (030) Administration of Justice Fund - ACA 16-10-308 established that cities would receive a share of the uniform court costs and filing fees levied by the state law. These may be used to defray a part of the expenses of the administration of justice in the City. These funds are kept and spent from this fund.

Act 1809 of 2001 (031) District Court Automation Fund ACA 16-13-704 established that 1/2 of \$5 per month on each person in the court could only be used for court-related technology. These funds are kept and spent from this fund.

Park 1/8 Sales Tax O & M (045) Bryant City Code 12.32.01 (2013) levied a .125% sales and use tax to be used to acquire, construct, improve, expand, equip, furnish, operate and maintain new or existing park and recreational facilities, including parking, landscaping, signage, lighting, concession, road and utility improvements, and to pay and secure the repayment of park and recreational bonds.

Act 833 of 1991 (051) Fire Equipment and Training fund is used to account for specific revenues per ACA 14-284-403, 404 which requires insurance premium tax funds to be distributed by the County to municipal fire departments for training, purchase and improvement of fire fighting equipment, initial capital construction or improvements of fire departments, insurance for buildings and utilities costs.

Fire 3/8 Sales Tax (055) Bryant City Code 2.36.07 (2013) levied a .375% sales and use tax to be used to operate and maintain; acquire apparatus and equipment, acquire, construct, improve, and expand facilities; to pay and secure repayment of fire department bonds

Act 918 of 1983 (061) ACA 12-41-701 established the ability of cities to receive a portion of fines and penalties from the Courts to be used for law enforcement purposes. These funds are kept and spent from this fund.

Act 988 of 1991 (062) ACA 27-22-103 established the ability of cities to receive the fine for citizens who fail to insure their motor vehicles and use those fines for the purchase and maintenance of rescue, emergency medical, and law enforcement vehicles, communication equipment, animals owned or used by law enforcement agencies, life saving medical apparatus, and law enforcement apparatus. These funds are kept and spent from this fund.

Federal Drug Control (066) and State Drug Control (068) established that asset forfeitures resulting from drug offense cases should go to the arresting agency. These revenues shall only be used for law enforcement purposes.

Depreciation WW (525) holds money set aside each month by the Customer Service Management Group per the Bond Debt Covenants.

Impact Water and Wastewater Funds (550 & 555) holds money collected by Code Enforcement as well approximately \$600 collected for Water and \$500 for Wastewater.

				/	/ent	/	/	/	/	/	/
	/5	arrinist	aring Ar	Devel	ortio	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	e Po	ile S	Jeë St	OTTOWN OF	et /
General Fund 001	X	X	X	X	X	X	X				
Sales Tax Fund 002	X	X	X	X	X	X	X				
Franchise Fee Fund 003	X	X	X	X	X	X	X				
Electronic Tax Fund 010	X	X	X	X	X	X	X	X	X	X	X
Animal Control Donation Fund 020			X								
Act 1256 of 1995 Fund 030				X							
Act 1809 of 2001 Fund 031				X							
Parks 1/8 Sales Tax O&M Fund 045					X						
Act 833 of 1991 Fund 051						X					
Fire 3/8 Sales Tax Fund 055						X					
Act 918 of 1983 Fund 061							X				
Act 988 of 1991 Fund 062							X				
Federal Drug Control Fund 066							X				
State Drug Control Fund 068							X				
Street Fund 080								X			
2016 Sales Tax Bond Funds 110, 113, 114					×	×		X			
2023 Bond Funds 182 & 183								X			
Street Bond 2016 Debt Funds 185 & 186								X			
2023 Improvement Fund 188								X			
Utility Revenue Fund 500										X	
Utility Operating Fund 510											X
Stormwater Capital Utility Fund 515									X		
Depreciation Fund 525										X	X
Nater & Wastewater Impact Funds 550 & 555										X	X
2017 Bond Funds 604 & 606										X	X

Summary of 2021 -2025 and Category Totals for Major Funds

Requested Revision I	Engineering	Admin	Planning	Animal	Court	Park	Fire	Police	Code	General TOTAL	Street	Water/WW
Proposed 2021 Revenues	0	5,925,004	7,000	554,004	743,420	2,209,495	3,243,454	1,914,984	532,870	15,130,231	3,862,833	17,992,735
Proposed 2021 Expenses Proposed 2021 Net	37,360 (37,360)	757,659 5,167,345	260,618 (253,618)	552,845 1,159	508,236 235,184	2,631,470 (421,975)	4,475,767 (1,232,313)	5,478,426 (3,563,442)	434,022 98,848	15,136,403 (6,172)	5,579,040 (1,716,207)	21,118,920 (3,126,185)
Proposed 2021 Net	(37,300)	3,107,343	(255,016)	1,159	233,164	(421,975)	(1,232,313)	(3,303,442)	90,040	(0,172)	(1,/10,207)	(3,120,183)
				Animal					Community			
Requested Revision I	Enaineerina	Admin	Planning	Control	Court	Park	Fire	Police	Development*	General TOTAL	Street	Water/WW
Proposed 2022 Revenues	0	6.987.736	0	629.334	743,420	2.390.621	3.767.410	2.087.064	566,120	17.171.705	4,332,276	18.609.235
Proposed 2022 Expenses	47,910	1,143,474	0	791,845	509,826	2,820,934	4,772,165	6,267,374	752,709	17,106,238	5,583,919	25,121,271
Proposed 2022 Net	(47,910)	5,844,262	0	(162,511)	233,594	(430,313)	(1,004,755)	(4,180,310)	(186,589)	65,467	(1,251,643)	(6,512,036)
		Admin	Community	Animal					Community			
Requested Revision I		(includes Eng)	Development*	Control	Court	Park	Fire	Police	Development*	General TOTAL	Street	Water/WW/Storm(515)
Proposed 2023 Revenues	0	7,359,408	617,250	666,501	743,420	2,441,247	4,017,705	2,179,982		18,025,513	4,143,777	11,007,359
Proposed 2023 Expenses		1,113,333	758,379	799,618	692,857	2,993,511	4,910,676	6,597,139		17,865,513	4,534,758	11,647,885
Proposed 2023 Net	0	6,246,075	(141,129)	(133,117)	50,563	(552,264)	(892,971)	(4,417,157)	0	160,000	(390,981)	(640,526)
		Admin	Planning &	Animal								
As Originally Adopted		(includes Eng)	Development*	Control	Court	Park	Fire	Police		General TOTAL	Street	Water/WW/Storm 515
Proposed 2024 Revenues	0	8,707,220	679,300	694,700	743,420	2,419,825	4,220,450	2,289,480		19,754,395	3,803,875	10,937,228
Proposed 2024 Expenses		1,061,262	725,608	843,555	669,695	3,008,409	5,768,521	7,676,783		19,753,833	6,440,945	10,399,192
Proposed 2024 Net	0	7,645,958	(46,308)	(148,855)	73,725	(588,584)	(1,548,071)	(5,387,303)	0	562	(2,637,070)	538,036
									de were combined	in 2022, then in 2024		
Proposed 2025 Revenues		8,942,820	676,800	695,140	743,420	2,461,585	4,250,200	2,051,380		19,821,345	4,210,360	12,706,260
Proposed 2025 Expenses		1,302,052	779,001	960,748	706,757	3,366,406	5,997,463	6,708,866		19,821,293	4,199,871	12,437,918
Proposed 2025 Net		7,640,768	(102,201)	(265,608)	36,663	(904,821)	(1,747,263)	(4,657,486)	0	52	10,489	268,342
	760/	C b-l					la accela a cara tra dela tr		da			
Revenues	%'s of Total G		percentage of gene	erai tund revenu	ies made up by t	axes. As noted e	isewnere in this	s document the C	ity needs to dive	sity its revenue str	eams.	
Rates on Utility Bills	% S OF TOTAL G	r										10753585
Sales Tax (shown as Transfs)	76%	7,002,600	125,000	664,760		1,495,710	4,154,750	1,661,900		15,104,720	2,034,860	10/33363
Property Millage 4151	9%	1,639,220	123,000	004,700		1,455,710	55,700	1,001,500		1,694,920	2,174,000	
Other	15%	301,000	551,800	30,380	743,420	965,875	39,750	389,480		3,021,705	1,500	1,952,675
Total	100%	8,942,820	676,800	695,140	743,420	2.461.585	4,250,200	2.051.380	0	19,821,345	4,210,360	12,706,260
Expenses						, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,				,,
Personnel	74%	441,479	653,503	727,013	514,556	1,851,188	5,184,760	5,281,073		14,653,572	2,270,260	4,088,839
Building & Grounds	6%	48,526	9,629	45,997	23,524	758,742	186.330	153,551		1,226,299	234,224	853.372
Vehicle	3%	3,265	12,149	9.373	23,324	31,316	154,677	325,888		536,668	277.497	367,550
Supply	2%	10,260	4,500	25,650	12,000	97,300	169,300	60,000		379,010	499,396	2,477,500
Operations	2%	120.512	40.300	2.325	149,521	41.630	16,000	16.380		386.668	109,200	592.400
Professional Services	2%	113,100	40,300 48,820	2,325 34,500	4,100	155,500	1,600	10,000		367,620	534,500	592,400
Miscellaneous	3%	469,360	10,100	10,000	3,056	26,000	25,000	69,000		612,516	24,776	86,068
Intergovernmental Tsfr	3% 0%	409,360	10,100	10,000	3,036	20,000	25,000	000,60		612,516	24,776	527,000
Contract/Don/Overlays/Reimb		95,550						33,700		129,250	U	527,000
Bonds/Leases	1% 4%	95,550		105 110		204 204	220.700					110.000
	4% 3%			105,110 780		394,384	229,796	162,610		891,900	250.047	110,003
Capital Assets/Leases/Int Exp Total	100%	1,302,052	779.001	960,748	706,757	10,346 3,366,406	30,000 5,997,463	596,664 6,708,866	0	637,790 19,821,293	250,017 4,199,870	2,802,386 12,437,918
TULAI	100%	1,302,052	779,001	900,748	/00,/5/	3,366,406	5,997,463	0,708,866	U	19,621,293	4,199,870	12,437,918

Each month the City receives 3% of sales tax back from the State of Arkansas. This 3% is mandated by the Citizens via vote to be spent on the following listed categories. You can see from the charts above and below what a large percentage Sales Taxes make up of the overall total Revenues for the General Fund.

Stormwater Related Cap in Street Fund also in 515 Fund

The chart below shows how t	he 3% sales tax above is allocate	ed and budgeted for
	Monthly	Annually
1% GF	565,052	6,780,620
1/8 Parks	70,631	847,578
3/8 Fire	211,894	2,542,733
4/8 Bond	282,526	3,390,310
Animal 10%	56,505	678,062
Parks 10%	56,505	678,062
Fire 25%	141,263	1,695,155
Police 25%	141,263	1,695,155
Street 30%	169,516	2,034,186
Total	1,695,155	20,341,860
Divided by 3	565.052	6 780 620

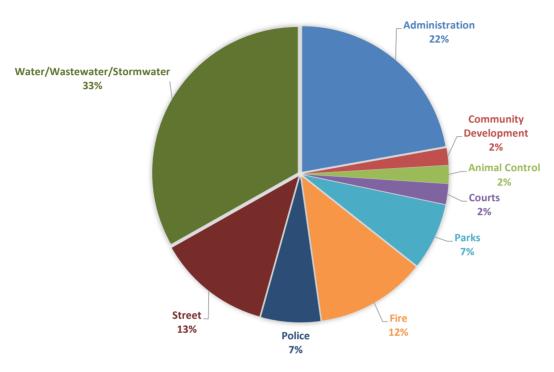
Street Cap	250,017
Total	250,017
Water Cap	832,001
WW Cap	1,813,015
Total W.WW	2,645,016
10101 1111111	2,013,010

Plans for Fund Balances for the three major funds (General, Street, and Water/Wastewater) are shown above and on the Focus Area page XX. The City completed several projects in 2024. However, a few projects for both Street and Water/Wastewater were carried over via Purchase Order Encumbrances so separately adopted by Council and not not in this budget. Any planned dipping into Fund Balances is the result of Capital Plans. Street adopted capital plans for \$250,017 (plus non cap overlays of \$XXX) in this budget and Water/Wastewater adopted plans for \$2,645,016 (plus \$XXX of depreciation expense as well). Note further that some one time capital projects will be requested out of General Fund savings in January of 2025 after this initial budget was adopted. Council wisely waited to see how the year ended before approving these projects. Council and the Administration has followed this process for the past several years.

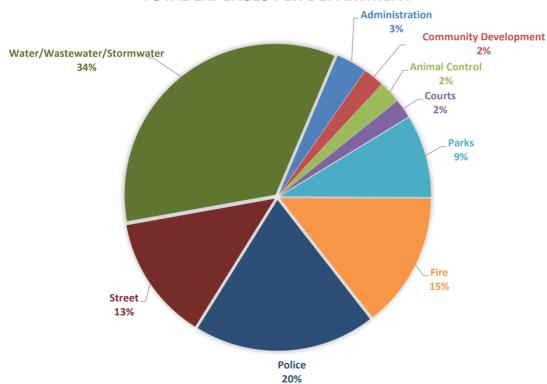
2% over lulv 2% over Aug 2.5% over

Summary of 2020 -2022 and Category Totals for Major Funds

TOTAL REVENUE PER DEPARTMENT



TOTAL EXPENSES PER DEPARTMENT



001, 002, 003 Fund	2	2022	2	2023		2024	:	2025		2026	2027			2028	2020	2029	202	2030
Revenue	Aud	ited Actuals	Aud	ited Actuals	Cι	ırrent Budget	Prop	oosed Budget		2026		2027		2028		2029		2030
Taxes	\$	7,366,326	\$	7,770,797	\$	8,411,920	\$	8,467,520	\$	8,874,023	\$	9,300,041	\$	9,746,511	\$	10,214,415	\$	10,704,781.69
Fees & Permits	\$	474,926	\$	476,832	\$	584,300	\$	576,680	\$	618,268	\$	662,856	\$	710,659	\$	761,909	\$	816,855.67
Membership, Rental Fees, Park Programming	\$	516,251	\$	565,750	\$	605,425	\$	605,925	\$	639,622	\$	675,192	\$	712,741	\$	752,378	\$	794,219.31
Grant Revenues	\$	23,103	\$	215,177	\$	233,700	\$	26,700	\$	-	\$	-	\$	-	\$	-	\$	-
Reimbursements	\$	542,542	\$	646,957	\$	518,000	\$	547,000	\$	518,000	\$	518,000	\$	518,000	\$	518,000	\$	518,000.00
Sales of Service	\$	1,735,995	\$	1,782,958	\$	1,537,700	\$	1,556,500	\$	1,537,700	\$	1,537,700	\$	1,537,700	\$	1,537,700	\$	1,537,700.00
Fines & Forfeitures	\$	480,510	\$	422,013	\$	539,680	\$	539,680	\$	567,938	\$	597,676	\$	628,971	\$	661,905	\$	696,562.72
Investment Earnings	\$	476	\$	187,033	\$	300,000	\$	300,000	\$	300,000	\$	300,000	\$	300,000	\$	300,000	\$	300,000.00
Misc. *	\$	828,219	\$	623,508	\$	330,609	\$	233,220	\$	330,000	\$	330,000	\$	330,000	\$	330,000	\$	330,000
Total Revenues	\$	11,968,349	\$	12,691,025	\$	13,061,333.92	\$	12,853,225.00	\$	13,385,551.18	\$	13,921,465.26	\$	14,484,582.10	\$	15,076,306.96	\$	15,698,119.39
001, 002, 003 Fund	2022	2 Audited	2023	3 Audited		2024	2025	•		2026		2027		2028		2029		2030
Expenditures		Actuals		Actuals	Cι	ırrent Budget		Budget										
Personnel Expense	\$	11,916,650	\$	13,133,935	\$	14,934,925	\$	14,653,572	\$	15,730,299	\$	16,886,142	\$	18,126,915	\$	19,458,859	\$	20,888,671.88
Building & Grounds Exp	\$	1,328,142	\$	1,366,612	\$	1,360,016	\$	1,226,299	\$	1,250,825	\$	1,275,841	\$	1,301,358	\$	1,327,385	\$	1,353,933.05
Vehicle Expense	\$	643,895	\$	599,819	\$	596,490	\$	536,680	\$	547,414	\$	558,362	\$	569,529	\$	580,920	\$	592,538.46
Cupply Evponco	ċ	200 005	ć	420 044	ċ	255 450	ċ	270.010	ċ	410 000	ċ	465 220	ċ	E1E 422	ċ	E71 040	ċ	C22 CC0 00

001, 002, 003 Fund Expenditures	2022	Audited Actuals	2023	Audited Actuals	Cu	2024 rrent Budget	2025	Proposed Budget	2026	2027	2028	2029	2030
Personnel Expense	\$	11,916,650	\$	13,133,935	\$	14,934,925	\$	14,653,572	\$ 15,730,299	\$ 16,886,142	\$ 18,126,915	\$ 19,458,859	\$ 20,888,671.88
Building & Grounds Exp	\$	1,328,142	\$	1,366,612	\$	1,360,016	\$	1,226,299	\$ 1,250,825	\$ 1,275,841	\$ 1,301,358	\$ 1,327,385	\$ 1,353,933.05
Vehicle Expense	\$	643,895	\$	599,819	\$	596,490	\$	536,680	\$ 547,414	\$ 558,362	\$ 569,529	\$ 580,920	\$ 592,538.46
Supply Expense	\$	300,805	\$	430,944	\$	355,459	\$	379,010	\$ 419,909	\$ 465,220	\$ 515,422	\$ 571,040	\$ 632,660.86
Operations Expense	\$	211,298	\$	317,574	\$	362,512	\$	386,668	\$ 478,323	\$ 591,703	\$ 731,958	\$ 905,459	\$ 1,120,085.50
Professional Services	\$	357,143	\$	328,408	\$	355,165	\$	367,620	\$ 372,042	\$ 376,517	\$ 381,046	\$ 385,629	\$ 390,267.67
Miscellaneous Expense	\$	362,537	\$	434,010	\$	403,125	\$	641,517	\$ 794,914	\$ 984,990	\$ 1,220,516	\$ 1,512,361	\$ 1,873,989.37
Reimbursement	\$	66,194	\$	255,712	\$	5,000	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Donation Expense	\$	90,000	\$	96,017	\$	96,017	\$	95,550	\$ 96,017	\$ 96,017	\$ 96,017	\$ 96,017	\$ 98,001.09
Grant Expense	\$	31,395	\$	19,533	\$	33,700	\$	33,700	\$ 37,603	\$ 41,959	\$ 46,818	\$ 52,241	\$ 58,291.86
Bond Expense	\$	989,437	\$	842,395	\$	1,000,773	\$	812,601	\$ 1,454,406	\$ 2,596,570	\$ 3,701,765	\$ 4,516,009	\$ 4,292,271.19
Capital Assets	\$	2,030,448	\$	2,246,856	\$	-	\$	2,748,000	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Expense	\$	99,507	\$	135,872	\$	139,790	\$	190,497	\$ 308,893	\$ 438,377	\$ 580,917	\$ 738,939	\$ 925,404.49
	Total Expenses \$	18,427,451	\$	20,207,687	\$	19,642,973	\$	22,071,714	\$ 21,490,644	\$ 24,311,698	\$ 27,272,262	\$ 30,144,859	\$ 32,226,115

001, 002, 003 Fund Other Financing Sources (Uses)		2022	2023	2024	2025	2026	2027	2028	2029	2030
Loan Proceeds for Public Safety	\$	822,779.00 \$	- \$	- \$	2,250,000.00 \$	- \$	- \$	- \$	- \$	-
Transfers in	\$	13,239,328 \$	14,358,546 \$	14,677,400 \$	14,951,384 \$	15,576,407 \$	16,227,558 \$	16,905,929 \$	17,612,659 \$	18,348,932.71
Transfer out	\$	(6,758,522) \$	(7,371,496) \$	(7,925,321) \$	(7,763,730) \$	(8,140,110) \$	(8,534,737) \$	(8,948,495) \$	(9,382,311) \$	(9,837,158.97)
Total Reven	ues \$	7,303,585 \$	6,987,051 \$	6,752,079 \$	9,437,654 \$	7,436,297 \$	7,692,821 \$	7,957,435 \$	8,230,348 \$	8,511,774
Changes in fund balances	\$	844,483 \$	(529,612) \$	170,440 \$	219,165 \$	(668,796) \$	(2,697,412) \$	(4,830,245) \$	(6,838,204) \$	(8,016,222)
Fund Balance - beginning	\$	12,164,159.00 \$	13,008,642 \$	13,008,642 \$	13,179,082 \$	13,398,247 \$	12,729,451 \$	10,032,039 \$	5,201,794 \$	(1,636,411)
Fund Balance - end	ing \$	13,008,642 \$	12,479,030 \$	13,179,082 \$	13,398,247 \$	12,729,451 \$	10,032,039 \$	5,201,794 \$	(1,636,411) \$	(9,652,633)

Known Factors

2026 - New Fire Truck Payment Deferrment Ends (4 months in 2026 \$256,683.16, 12 months for 2027 & 2028 \$770,049.48, 8 months in 2029 \$513,366.32 (in bond expense until payment schedule received)

2025 Loan Proceeds - New Amendment 78 for \$2 mil + matching capital assets

·attg tap.ta. assets											
	Pri	ncipal	Inte	rest							
2025	\$	407,386.66	\$	88,320.66							
2026	\$	425,380.82	\$	70,326.50							
2027	\$	444,169.79	\$	51,537.54							
2028	\$	463,788.65	\$	31,918.67							
2029	\$	484,274.08	\$	11,433.25							

2022 Amend 78 for Police Training Facility, improvements to Tennis Court, and AC vehicle end March 1 - \$194,849.64 per year (\$146,137.23 in 2027)

2020 Police Tower Loan ends November 2024 - subtracted \$421,020 from Bond Expense & \$4,921 in Interest Expense

2023 Fire Note Payments for Fire Truck Loan beginning in 2023 end in September 2028 - \$200,215.32 per year (\$50,053.83 in 2026)



City Wide Revenue Review

		Admin	Planning & Development	Animal Control	Court	Park	Fire	Police	General TOTAL	Street
	75%	See below the	percentage of gener	al fund revenue	s made up by taxes.	As noted else	ewhere in this do	cument the Ci	ty needs to diversif	y its revenue str
Revenues	%'s of Total GF									
Sales Tax (shown as Transfer	s) 75%	7,002,600	125,000	664,760		1,495,710	4,154,750	1,661,900	15,104,720	2,034,860
Fees	8%		550,800	24,380		963,875	19,500		1,558,555	
Property Millage 4151	8%	1,639,220					55,700		1,694,920	600,000
Fines	3%			6,000	532,900			780	539,680	
SRO Contract/Grants	2%							383,700	383,700	
State Turnback 4150	2%	308,220							308,220	1,574,000
Interest Revenue	1%	300,000							300,000	
Other/Misc.	1%	1,000	1,000		210,520	2,000	20,250	5,000	239,770	1,500
Total	100%	9,251,040	676,800	695,140	743,420	2,461,585	4,250,200	2,051,380	20,129,565	4,210,360

Each month the City receives 3% of sales tax back from the State of Arkansas. This 3% is mandated by the Citizens via vote to be spent on the following listed categories. You can see from the charts above and below what a large percentage Sales Taxes make up of the overall total Revenues for the General Fund.

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
General Revenues and other changes	in net position - Gove	ernmental Activities	(excerpt from the an	nual audit)						
Sales Tax	12,262,250	12,906,179	12,282,240	13,324,849	13,853,391	14,566,568	15,814,860	18,216,389	19,175,391	19,412,887
Property Taxes	2,172,726	2,135,035	2,134,743	2,197,526	2,160,852	2,345,059	2,412,537	2,539,752	2,825,754	3,091,199
Franchise Fees/Turnback	1,283,233	1,420,096	1,299,512	1,077,234	1,325,949	1,317,696	1,304,543	1,454,487	1,555,798	1,589,032
Investment earnings	18,661	31,151	19,344	195,141	578,545	290,333	56,631	4,856	51,708	693,987
Transfers / Note Proceeds/Sale of	-	(522,582)	40,107,315	-	-	(499,997)	-	-	32,820	(1,343,083)
Charges for Services	2,429,844	3,711,434	2,956,829	3,258,705	6,279,042	3,797,954	3,671,950	6,386,701	4,534,166	3,983,213
	18,166,714	19,681,313	58,799,983	20,053,455	24,197,779	21,817,613	23,260,521	28,602,185	28,175,637	27,427,235
Program revenues										
Capital Grants / Contributions	-	=	-	-	250,000	=	-	=	-	4,172,186
Operating Grants / Contributions	-	46,239	70,690	39,598	26,300	34,409	99,510	2,202,820	3,253,586	48,739
	-	46,239	70,690	39,598	276,300	34,409	99,510	2,202,820	3,253,586	4,220,925

Sales Tax - As is common across Arkansas for cities - Bryant is heavily dependent on sales tax for the majority of its general and street fund revenues. Property values and coorsponding millage rates are much lower in the state than across the rest of the nation. This poses some issues. One notable issue in having this lack of diverstification in our revenues streams is the uncertainty of sales tax. Sales tax varies with the local and national economies and is hard to predict a year out. While the current city administration has no plans to raise the overall sales tax level in the city it does propose the concept of changing the allocation of the current percentages. Right now 1% is undesignated and 3/8 of another of the 1%'s is designated to Fire while there is not similar amount designated to the Police Dept. This current administration would like to explore the possiblity of asking the citizens through a vote to change the designation percentages to more closely align with their priorities. See the Focus Areas on page XXX

The second highest revenue source for the general fund is fees. Each year for the past several years we have included an appendix in this document of these fees. This year this is on pages XX of this document. Including this as an appendix assists the department heads in and annual review of these fees. The city is constantly reviewing surrounding city's fee rates and making sure ours are in line with those fees and also where possible adequately cover associated costs.

Millage - As early as the summer of 2025 management hopes that Council will consider adding a mil dedicated to Fire and Police Pension. This in the conjunction with the changes proposed around the sales tax allocation would help to dedicate funds to Public Safety as the citizens have indicated is their primary concern. The state allows cities to dedicate 1 mil to Fire and Police Pensions without it going to a vote of the people. This potential \$xxx,xxx would in no way cover the \$X,XXX, XXX in pension costs but as an increase to revenue the difference could be put to much needed facility maintenance.

State Turnback amounts are received monthly from the state with the rates derived from population counts. Increasing the population through Annexation is one avenue for increasing the state turnback amounts.

Stormwater Rates - Perhaps the most pressing revenue area of change is in the area of Stormwater Repairs and Maintenance. As of 9/20/24 the city is close to completion of a Stormwater Feasiblity Study. Once this study comes back it is believed it will show that our current static Stormwater rates of \$3.00 for residential property and \$6.00 per commercial property are woefully inadequate to handle the city's stormwater needs and that similarly to other cities across the US the fee needs to be be based on permeable surface area. If this change is made it will help the city long term to fund the needed stormwater maintenance, education and improvements. These items in the past have been handled by a combination of fees, grants, and the ARPA funds. The city needs a viable long term solution for these needs.

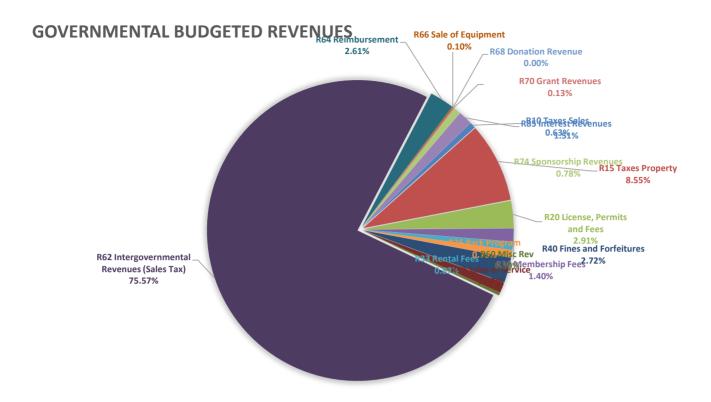
Annexation - Shortly into his first term Mayor Treat set up meetings with several Committee and Council Members to discuss an official public City Annexation Policy. Since Bryant is bordered on the west by the city of Benton and the east in part by the city of Alexander growth or extention of the city limits is expected to come from the north and south, mostly from the north as the city of Bauxite is close to the sourthern border. In conjuction with our Economic Forecast on page XX of this document we are looking for areas to increase revenues in the future. While traditionally annexation is a loss over the first several years the money to be made is in two clear areas at initial development from delivery of building supplies to developing neighborhoods and then after several years in the form of larger population amounts in the census which will translate into higher State Turnback amounts. See this new policy at page XX but note that the big picture is to grow the City Borders to where possible emulate the Bryant School District borders - many of these families already feel a sense of allegiance to Bryant and in some cases believe themselves

Advertising and Promotion Tax - The City of Bryant had an A&P Tax in 2018 through 2019 but it was disbanded. Which this administration and the finance department feel was a significant step away from diversification of revenue sources. The revenues collected during that time helped to maintain the city parks and promote community activities for the next two years. Bryant is surrounded by cities that have A&P taxes. In the state of Arkansas these funds can only legally be used do fund two things - Parks and City Advertising. They are additional taxes/rates (up to 4%) on prepared food and hotels. This administration plans to pursue this revenue source again at the General Election in May of 2027. The hope is to continue educating the citizens on how these funds can help them and improve their city services while much of the revenues come from visitors along the 130 cooridor.

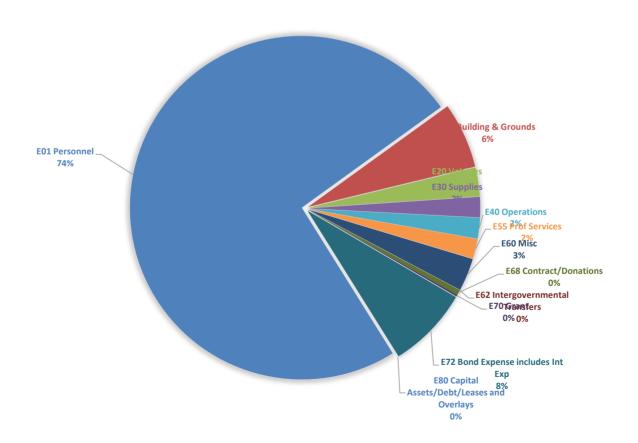
Impact Fees - review to be completed in 2025? - Impact fees are fees on new development tied to increased services that are a result of those increases to development. These types of fees could in theory help fund Fire, Police, Animal Control ... in 2024 the City started exploring this potential area of funding and hopes to have information to share with Council and the citizens in 2025.

Other and Grants - reference other pages in this book

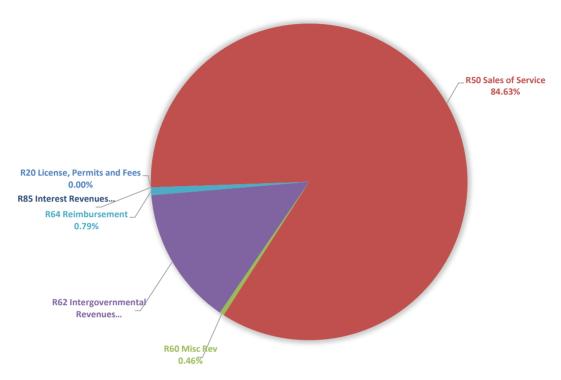
Catagami	Accounts	Dudgeted Americate	Enterprise/
Category	Accounts	Budgeted Amounts	Governmental
R20 License, Permits and Fees	4200-4258		E
R50 Sales of Service	4504-4569	10,753,585.00	E
R60 Misc Rev	4600	58,675.00	E
R62 Intergovernmental Revenues	4625-4632	1,794,000.00	E
R64 Reimbursement	4640-4560	100,000.00	E
R66 Sale of Equipment	4900		E
R85 Interest Revenues	4850		E
E01 Personnel	5000-5070	4,088,839	E
E10 Building & Grounds	5102-5145	853,372	E
E20 Vehicles	5200-5225, 5240	367,550	E
E30 Supplies	5300-5380	2,477,500	E
E40 Operations	5405-5547	592,400	E
E55 Prof Services	5550-5593	532,800	E
E60 Misc	5600-5650	86,068	E
E62 Intergovernmental Transfers	5625-5642	527,000	E
E68 Contract/Donations	5680-5682		Е
E70 Grant	5700-5705		E
E72 Bond Expense includes Int Exp	5722	267,373.00	E
E80 Capital Assets/Debt/Leases and Overlays	5800-5910	2,645,016.00	E
R10 Taxes Sales	4656	125,000.00	G
R15 Taxes Property	4150-4152	1,694,920.00	G
R20 License, Permits and Fees	4200-4258	576,680.00	G
R30 Membership Fees	4300-4323	277,475.00	G
R33 Rental Fees	4332-4354	172,450.00	G
R36 Park Program	4259-4260, 4360, 439		G
R40 Fines and Forfeitures	4400-4428	539,680.00	G
R50 Sales of Service	4500-4534	221,500.00	G
R60 Misc Rev	4600, 4602, 4394, 469	58,770.00	G
R62 Intergovernmental Revenues (Sales Tax)	4626-4629	14,979,720.00	G
R64 Reimbursement	4640, 4560	518,000.00	G
R66 Sale of Equipment	4900	20,000.00	G
R68 Donation Revenue	4680, 4682	0.00	G
R70 Grant Revenues	4700-4705	26,700.00	G
R74 Sponsorship Revenues	4740-4742	154,450.00	G
R85 Interest Revenues	4850	300,000.00	G
E01 Personnel	5000-5070	14,653,572.00	G
E10 Building & Grounds	5102-5145	1,226,299.00	G
E20 Vehicles	5200-5225	536,668.00	G
E30 Supplies	5300-5380	379,010.00	G
E40 Operations	5405-5547	386,668.00	G
E55 Prof Services	5550-5593	367,620.00	G
E60 Misc	5600-5650	612,516.00	G
E62 Intergovernmental Transfers	5625-5642	0.00	G
E68 Contract/Donations	5680-5682	95,550.00	G
E70 Grant	5700-5705	33,700.00	G
E70 Grant E72 Bond Expense includes Int Exp	5722	1,529,690.00	G
·		1,329,030.00	
E80 Capital Assets/Debt/Leases and Overlays	5800-5910		G

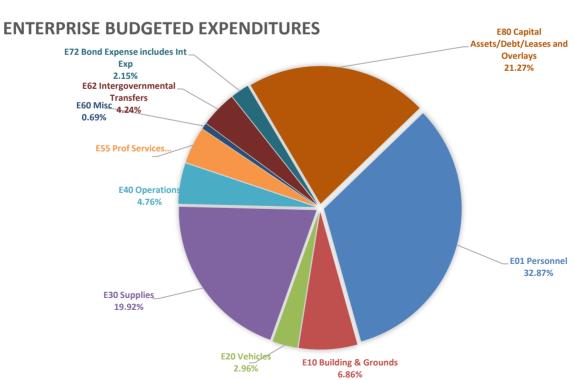


GOVERNMENTAL BUDGETED EXPENDITURES



ENTERPRISE BUDGETED REVENUES





The use of Long Term Debt or Bonds is an essential item to many municipalties to allow them to fund larger more costly projects.

Similar to individual financing a car, bonding allows city's to spread the expense of an item over the life of the item. In many cases city's assets like roads and water plants have thirty plus year life spans.

TOTAL CITY DEBT PAYMENTS										
Year	Total Govt	Total Bus.	Total City							
Original Par	42,585,000	20,245,000	62,830,000							
2025	1,728,510	1,083,754	2,812,264							
2026	1,725,698	1,087,757	2,813,454							
2027	1,822,510	1,096,511	2,919,021							
2028	2,524,560	1,105,269	3,629,829							
2029	2,521,085	1,113,619	3,634,704							
2030	2,523,823	1,121,966	3,645,789							
2031	2,524,698	1,125,093	3,649,790							
2032	2,520,782	1,138,371	3,659,152							
2033	2,523,998	1,146,258	3,670,256							
2034	2,519,907	958,182	3,478,089							
2035	2,522,376	235,919	2,758,294							
2036	2,523,116	233,744	2,756,860							
2037	2,526,273	236,131	2,762,404							
2038	2,521,735	233,156	2,754,891							
2039	2,520,344	0	2,520,344							
2040	2,526,844	0	2,526,844							
2041	2,519,860	0	2,519,860							
2042	2,525,960	0	2,525,960							
2043	2,519,560	0	2,519,560							
2044	1,669,935	0	1,669,935							
2045	1,152,195	0	1,152,195							
2046	1,152,925	0	1,152,925							
2047	1,151,975	0	1,151,975							
2048	1,149,345	0	1,149,345							
2049	1,149,930	0	1,149,930							
2050	1,148,625	0	1,148,625							
Total	54,216,567	11,915,729	66,132,296							

The Enterprise Debt Issuances are Revenue Bond Debt. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

Only the City's limited Amendment 78 Financing counts as General Obligation Debt limited by State Statute to 20% of the assessed value of the property located

The City's two Governmental Debt Issuances are Special Obligation Debt which is limited by the maximum amount of the special source (such as Sales tax or Franchise Fee) can generate within terms of bond covenants.

Governmental Debt												
Series	2016B			2016			2023		Total Govt			
00.100				Franchise								
Туре	Sales and Use			Fee Rev			Franchise Fee					
.,,,,	Tax Bonds			Impro			Rev					
	12/1/2016			3/31/2016			5/31/2023					
Original Par	21,080,000			10,625,000			10,880,000		42,585,000			
Original Ful	Annual Prin			Annual Prin			10,000,000		12,303,000			
Year	(12/1)	Interest Rate	Interest	(2/1)	Interest Rate	Interest	Principal	Interest				
2025		2.375%	576,381	385,000.00	3.000%	251,918.76	70,000	445,210.00	1,728,510			
2026		1.875%	576,381	395,000.00	2.500%	241,206.26	70,000	443,110.00	1,725,698			
2027	95,000	3.50%	576,381	405,000.00	3.000%	230,193.76	75,000	440,935.00	1,822,510			
2028	800,000	3.50%	573,056	420,000.00	3.000%	217,818.76	75,000	438,685.00	2,524,560			
2029	825,000	3.75%	545,056	430,000.00	3.000%	205,068.76	80,000	435,960.00	2,521,085			
2030	860,000	3.75%	514,119	445,000.00	3.000%	191,943.76	80,000	432,760.00	2,523,823			
2031	890,000	4.00%	481,869	460,000.00	3.000%	178,368.76	85,000	429,460.00	2,524,698			
2032	925,000	4.00%	446,269	475,000.00	3.375%	163,453.13	85,000	426,060.00	2,520,782			
2033	965,000	4.00%	409,269	490,000.00	3.375%	147,168.75	90,000	422,560.00	2,523,998			
2034	1,000,000	3.125%	370,669	505,000.00	3.375%	130,378.13	95,000	418,860.00	2,519,907			
2035	1,030,000	3.125%	339,419	525,000.00	3.375%	112,996.88	100,000	414,960.00	2,522,376			
2036	1,065,000	3.125%	307,231	540,000.00	3.375%	95,025.00	105,000	410,860.00	2,523,116			
2037	1,100,000	3.125%	273,950	560,000.00	3.625%	75,762.50	110,000	406,560.00	2,526,273			
2038	1,130,000	3.125%	239,575	580,000.00	3.625%	55,100.00	115,000	402,060.00	2,521,735			
2039	1,165,000	3.125%	204,263	605,000.00	3.625%	33,621.88	115,000	397,460.00	2,520,344			
2040	1,205,000	3.125%	167,856	625,000.00	3.625%	11,328.13	125,000	392,660.00	2,526,844			
2041	1,240,000	3.00%	130,200	,	5.52275	,	775,000	374,660.00	2,519,860			
2042	1,280,000	3.00%	93,000				810,000	342,960.00	2,525,960			
2043	1,315,000	3.00%	54,600				840,000	309,960.00	2,519,560			
2044	505,000	3.00%	15,150				875,000	274,785.00	1,669,935			
2045	303,000	3.00%	13,130				915,000	237,195.00	1,152,195			
2046		3.00%					955,000	197,925.00	1,152,925			
2047		3.0070					995,000	156,975.00	1,151,975			
2048							1,035,000	114,345.00	1,149,345			
2049							1,080,000	69,930.00	1,149,930			
2050							1,125,000	23,625.00	1,148,625			
Total	17,395,000		6,894,694	7,845,000		2,341,353	10,880,000	8,860,520	54,216,567			
	No		0,034,034	No			No	0,000,320	34,210,307			
	A+			A			A					
Call Date	12/1/2026			8/1/2021			8/1/2028					
City Fund #	110-114, 187			185, 186		185 186	182, 183, 188					
		rrangomonts w	oro mado fo		d Com Dev, Eng, A							
-	•	•			. 0.	•	illu File Fieets					
					lys happened due	LU CUVID.						
Multi Year or Am Year	2021	rowing (Approx	2023	n Principal and 2024	2025	2026	2027	2028	2029			
PD Fleet	*50,000	335,952					447277	320000	320000			
PD Fleet PD Tower 20			335,952	335,952	694,492	670,094			320000			
	464,662	464,662	464,662	464,662	425,941	0	0	0				
PD 911 Equip 22	0	200,406	100,203	122 222	122 222	122 222	0 30805.75	0				
PD Training Fac 2		92,417	124,140	123,223	123,223	123,223		0				
Com Dev Fleet	0	12,600	12,950	0	0	0	0	0				
Eng Fleet	173 500	15,295	19,300	0	200.245	0	200 215	02.422				
Fire Trucks 18, 23		172,368	164,228	204,000	200,215	200,215	200,215	83,423				
Parks 18	67,000	67,032	11,172	0	0	0	0	0				
Parks 22	0	47,392	63,190	79,140	63,190	63,190	15797.5	0				
Animal Van 22	0	5,450	8,460	8,437	8,437	8,437	2109.25	0				
Totals	704,162	1,413,575	1,304,257	1,215,414	1,515,498	1,065,159	696,205	403,423				

Series				Busine	ss Type/Ente	rprise Deb	t					
Series	2017			2011			2012			2024		Total Bus
Туре	Water and Sewer Refunding			Water			Wastewater			Water		
	#########			10/15/2014			4/15/2015			X/X/2024		
Original Par	5,245,000			6,500,000			8,500,000			3,548,810		20,245,000
Year	Annual Prin (12/1)	Interest Rate	Interest	Semi Annual (4/15, 10/15)	Interest and 1% Service Fee	Interest	Semi Annual (4/15, 10/15)	Interest and 1% Service Fee	Interest	Principal	1% Service Fee	
2025	155,000	2.50%	83,631	342,095	0.75	25,639	442,292	0.75	35,097			1,083,754
2026	155,000	2.75%	79,756	348,108	0.75	23,062	450,066	0.75	31,765	112,668	11,689	1,087,757
2027	160,000	2.75%	75,494	354,226	0.75	20,440	457,976	0.75	28,375	340,264	32,805	1,096,511
2028	165,000	3.00%	71,094	360,453	0.75	17,771	466,026	0.75	24,925	343,682	29,386	1,105,269
2029	170,000	3.00%	66,144	366,788	0.75	15,056	474,217	0.75	21,414	347,135	25,934	1,113,619
2030	175,000	3.125%	61,044	373,235	0.75	12,293	482,552	0.75	17,842	350,622	22,446	1,121,966
2031	175,000	3.125%	55,575	379,795	0.75	9,482	491,034	0.75	14,207	354,144	18,924	1,125,093
2032	185,000	3.25%	50,106	386,471	0.75	6,621	499,665	0.75	10,508	357,702	15,366	1,138,371
2033	190,000	3.25%	44,094	393,263	0.75	3,709	508,447	0.75	6,745	361,296	11,773	1,146,258
2034	200,000	3.50%	37,919	199,216	0.75	747	517,385	0.75	2,915	364,926	8,143	958,182
2035	205,000	3.50%	30,919							368,591	4,477	235,919
2036	210,000	3.625%	23,744							247,782	930	233,744
2037	220,000	3.625%	16,131									236,131
2038	225,000	3.625%	8,156									233,156
2039												
2040												
2041												
2042												
2043												
2044												
2045												
2046												
Total	2,590,000		703,806	3,503,651		134,819	4,789,660		193,793	3,548,810	181,874	11,915,729
Insurance	No			No			No			No		
Current												
Rating	Not Rated			Not Rated			Not Rated			Not Rated		
Call Date	12/1/2022			10/15/1930			10/15/1930					
Vac Truck	2023	2024	2025	2026	2027	Total						
Wastewater	105,839	105,839	105,839	105,839	105,839	529,193						

HR, Personnel and JESAP Overview

The City of Bryant uses the Job Evaluation and Salary Administration Program known as JESAP to evaluate its overall Personnel costs. This system is provided by an independent vendor named JER HR Group. JER HR Group also provides these services for several other city's within Arkansas and for the Arkansas Municipal League. The system compares the City of Bryant with 12 of these data sources. For the last seven years with the budget process the most currently available JESAP study is reviewed and accepted by Council as well. This budget document is no different; acceptance of this Budget Book is also the acceptance of the current JESAP Report. During the last nine years in every JESAP report the City of Bryant has been significantly below the market. The City used to request the JESAP study only every other year. In an attempt to help to mitigate personnel issues in a more timely manner the city now requests this review each year. See the most recent JESAP recommendations below:

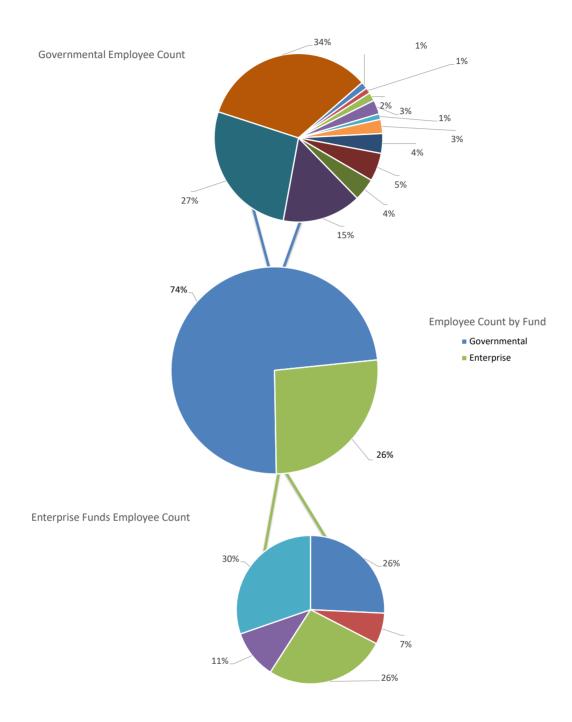
Full Time Equiva	alent Budgeted Employ	yees b	y Fun	ction	/Prog	gram		
Function/Program		2021	2022	2023	2024	2025	New/ Proposed/ Change	Vacant or Frozen (Yellow)
General government	Staff Attorney	0	0	0	0	0	0	0
	Elected Attorney	1	1	1	1	1	0	0
	Elected City clerk	1	1	1	0.5	0.5	0	0
	Mayor 's office	3	3	3	3	2	-1	0
	Human resources	3	3	3	3	3	0	0
	Finance	4	5	5	5	4.5	-0.5	0.5
	Office of Technology	2	2	2	2	2	0	1
	Engineering	4	4	5	5	0	-5	0
Code	Combined into one Dept	2	7	7	7	7	0	0
Planning	Com. Dev in 2022	5	0	0	0	0	0	0
Animal Control		6	10	10	10	10	0	1
Court (includes the Judge who is paid by	the County)	8	8	8	8	8	0	0
Parks	Admin	2	2	2	2	2	0	0
	Parks	17	16	16	16	9.5	-6.5	1
	Recreation(Part Time 2021-2024)	10	10	10	10	17.5	7.5	0
Public Safety - Fire	Uniform	49	49	49	49	49	0	0
	Clerical	1	1	1	1	1	0	0
Public Safety - Police	0600 Sworn	39	43	43	44	43	-1	0
	0620 Sworn(SRO)	8	8	8	8	9	1	1
	0610 was Dispatch, now civilian	10	12.5	10.5	7	7	0	0
	0600 was Civilian	2	2	2	3	0	-3	0
	Admin (includes Customer Service							
Public works	3 and Pumps&Controls 4)	12	13		17	21	4	2
	Stormwater (MS4)	3	3.5	4.5	4.5	4.5	0	0
	Street and drainage	13	13.5	17.5	17.5	17.5	0	2
Enterprise funds	Water	7	7	7	7	8	1	0
	Wastewater	14	21	20	20	23	3	6
Total		226	245.5	249.5	250.5	250	-0.5	14.5
SOURCE: HR		(A)	(B)	(C.)	(D)	(D)	(D)	(E.)

⁽A) from 2021 to 2022 a total of 19.5 positions were added, 8.5 of those were in Public Works and 11 in General Fund. Of the 11 in General Fund six were in the Police Dept and other other five were one in the Mayor's office, one in Com Dev (Grants), one in Finance (Purchasing), and 1 full time and 2 part time positions in Animal.

⁽B) from 2022 to 2023 a total of 4.5 positions were added, 3.5 of those were in Public Works and 1 was in General Fund, dept of Engineering (C.) from 2023 to 2024 a total of 2 positions were removed from the budget, the City Clerk went from full time (1) to part time (.5) and the other 1.5 was removed from the Police Department.

⁽D) from 2024 to 2025 a total of seven (.5 Animal, 5 Eng, .5 Finance, 1 Mayor's) positions were unbudgeted in General Fund and one added in Parks. Additionally three were removed from the Police Department one was the Opiod grant funded position added in 2024 but not pursued and two were removed during the 911 consolidation process. 5 new positions were requested to be added in Public Works for 2025, one for Street/Storm Gen Manager, one for Water/WW General Manager and three in Wastewater.

⁽E.) Per a Council resolution in 2023 all General Fund funded positions are frozen after being vacated until approved again by Council except for Public Safety related positions.



Education and Certification Pay Budgeted by Function/Program

Function/Program		Education	Certifications	Total
General government	City attorney	4,880	0	4,880
-	Mayor 's office	6,564	0	6,564
	Human resources	2,400	0	2,400
	Finance	4,200	2,400	6,600
	City clerk	1,580	0	1,580
	Office of Technology	0	0	0
	Engineering	0	0	0
	Planning and Dev	3,600	6,600	10,200
Animal Control		600	2,280	2,880
Court (includes the Jud	ge who is paid by the County)	1,200	2,160	3,360
Parks	400 Dept	4,800	1,950	6,750
	430 Dept	4,200	8,550	12,750
Public Safety - Fire		13,200	73,884	87,084
Public Safety - Police	600 Dept General	15,600	49,292	64,892
	610 Dept Dispatch	0	1,080	1,080
	620 Dept SRO	600	6,858	7,458
Public works				
	Stormwater (MS4)	2,250	14,775	17,025
	Street and drainage	450	46,375	46,825
Enterprise funds	Water	16,500	29,100	45,600
	Wastewater	1,650	42,235	43,885
SOURCE: HR Departm	nent			
	GF Totals	63,424	155,054	218,478
	PW Totals	20,850	132,485	153,335
	City Wide Totals	84,274	287,539	371,813

^{*} Longevity is a one time payment on the first check of the month after the employee's start anniversary. Certification and Education Pay are monthly payments on the first check of the month.

City attorney	Function/Program	Performance Measure	2021	2022	2023	2024	
Verdick Roceived/Cases Presided \$213 7526 7707 \$1830		Focus Area - Smart Growth					
Mayor's office	City attorney						
Social Media (Facebook and Instagram Combined) 8016 5500 14130							
Engagement (Likes, Shares, Comments Combined) (E)	Mayor 's office		24	24	28	10	at 8/30
Followers (E)				2212	==00		
Reach (How many people's feed it showed up on) (E)			E)				
Page Views (viewed internal pages in addition to homepage (E) 340000 42148 287694							
Page Views (viewed internal pages in addition to homepage (E) 340000 421048 267694				01222	08045	170500	
Total Users (E)			onage (E)	240000	421049	267604	
Returning Users (visited the website more than once) (E.) 23000 4214 2800 20pts Retiberous provided price or entable to severage 1 1 19,000 10 10 10 10 10 10 10			lepage (⊏)				
Community Development Part Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate Pate			(F)				
Human resources			(=-)	20000	7217		
Mey Hire Orientations	Human resources		70	62	61		
New Hire Orientations		# of Exits Processed	61	43	56		
# of employees relained 5+ years 127	COVID increased need	WellnessFair/Clinics/On Boarding	9	6	3		
Finance		New Hire Orientations	60-65	60+	35+		
Audit Submissions Timely (goal is June) Yes, June Yes, Nov. Yes, Nov. Yes, July		# of employees retained 5+ years	127	113	115		
Budget Book Award Received Yes Yes Yes Yes Yes Yes Yes Yes Yes Wes	Finance		9011				
City clerk # of Resolutions Processed # 38 # 40 35 #		7.00					
for Ordinanes Processed 33 36 34 Giffee of Technology do Computer Deployed 15 8 4 for Laptops Deployed 9 21 5 for Deployed 9 21 11 for Deployed 9 11 11 for Deployed 9 12 11 for Deployed 9 12 12 for Deployed 9 12			1			Yes	
Office of Technology # of Computer Deployed 15 8 4 g of Laptops Deployed 9 21 5 Engineering # of Projects Reviewed 22 54 28 (3) # of Prelim Plans/Plats Reviewed 36 109 148 (G) Community Development #0 Business Licenses Issued 879 (C.) 679 (F) # of New residential Permits 128 86 96 (F) # of New commercial Permits 122 19 11 (F) Focus Area - Public Safety Animal Control # of Animals Reclaimed 183 206 185 132 # of Animals Reclaimed 183 206 185 132 # of Other Live Release 187 137 273 256 # of Officer Activities 6015 7663 6783 4977 # of Ospecial Events Held/Attended 12 16 16 16 # of Citations Issued 228 429 726 273 # of Spay/Neuter Vouchers 18 15	City clerk						
## of Laptops Deployed	055 17 1						
Engineering # of Projects Reviewed # of Projects Reviewed # of Prelim PlansPilats # of Guilty Pleas # of Gui	Office of Technology						
# of Prelim Plans/Plats Reviewed 36 109 148 (C)							
Community Development # of Business Licenses Issued	Engineering				\ /		
# of New residential Permits	Community Dovolonmon						
# of New commercial Permits	Community Developmen	The state of the s		. ,	\ /		
Focus Area - Public Safety							
Animal Control			22	19	11(F)		
# of Animals Acopted	Animal Control		934	1032	1053	755	At 9/11/24
# of Animals Adopted	7 4 1111 141 151 141 151						, 0,, 2 .
# of Pet Registrations							
# of Officer Activities 6015 7663 6783 4977 # of Special Events Held/Attended 12 16 16 # of Otations Issued 228 429 726 273 # of Traps Set 280 449 1052 402 # of Spay/Neuter Vouchers 18 15 27 9 # of Social Media Followers (new metric in 2024) 17504 Courts # of Cases Filed 9634 8633 8986 # of Otations Issued 9634 8633 8986 # of Other 9634 8633 8986 # of Other 9634 306 503 # of Guilty Pleas 1965 2739 2409 # of Spay/Neuter Vouchers 1965 2739 2409 # of Spay/Neuter Vouchers 1965 2739 2409 # of Spay/Neuter Vouchers 1936 2530 2987 # of Spay/Neuter Vouchers 1936 2530 2987 # of Inding Entered 1982 1501 1340 # of Other 294 295 328 # of Other 294 295 328 # of Cases Closed (Sum of Others) 6652 7526 7707 ISO Rating of a Class I, Reviewed and awarded every Public Safety - Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 145 *available by station # of calls for Fire 107 150 *available by station # of calls for Fire 107 150 *available by station # of calls for Fire 107 150 *available by station # of calls for Fire 107 *available by station # of calls for Fire 107 *available by station # of calls for Fire 107							
# of Special Events Held/Attended 12 16 16 16							
# of Citations Issued						4977	
# of Traps Set						272	
# of Spay/Neuter Vouchers							
# of Social Media Followers (new metric in 2024) Courts # of Cases Filed 9634 8633 8986 # of Dismissals 434 306 503 # of Guilty Pleas 1965 2739 2409 # of Bond Forfeits 41 155 140 # of Nol Prossed 1936 2530 2987 # of Finding Entered 1982 1501 1340 # of Other 294 295 328 # of Cases Closed (Sum of Others) 6652 7526 7707 ISO Rating of a Class I, Reviewed and awarded every four years last reviewed in 2021 Yes Yes Yes # of Community Outreach Programs - Fire Fest, 3 3 3 3 3 Citizen Academy and School Outreach *available by station # of Calls for Medical 2207 2374 2174 *available by station # of Calls for Other Items 1024 1148 1181 Public Safety - Police # of Calls for Service 24442 30268 25173 23502 thru 9/6 Other Calls 11088 13640 15270 12539 Accident Calls 11088 13640 15270 12539 Breaking and Entering 983 809 797 468 Residential Alarms 453 346 257 209 Breaking and Entering 296 180 165 78 Shoplifing 570 288 195 141 911 Hang Up Calls 9935 644 1457 621 Extra Patrols 8946 10381 5616 8483 # of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls 11164 112245 101677 # of Late Notices 16982 19525 19944						9	
Courts		# of Social Media Followers (new metric in 2024)				17504	
# of Dismissals	Courts		9634	8633	8986		
# of Bond Forfeits			434	306	503		
# of Nol Prossed		# of Guilty Pleas	1965				
# of Finding Entered			41				
# of Other							
# of Cases Closed (Sum of Others) SO Rating of a Class I, Reviewed and awarded every Yes Yes Yes		· ·					
SO Rating of a Class I, Reviewed and awarded every four years last reviewed in 2021 Yes Yes Yes							
Public Safety - Fire			6652	7526	7707		
# of Community Outreach Programs - Fire Fest, Citizen Academy and School Outreach *available by station # of calls for Fire 107 150 145 *available by station # of Calls for Medical 2207 2374 2174 *available by station # of Calls for Medical 2207 2374 2174 *available by station # of Calls for Other Items 1024 11148 11181 Public Safety - Police # of calls for service 24442 30268 25173 23502 Other Calls 11088 13640 15270 12539 Accident Calls 1171 1382 1416 981 Business Alarms 983 809 797 468 Residential Alarms 453 346 257 209 Breaking and Entering 296 180 165 78 Shoplifing 570 288 195 141 911 Hang Up Calls 935 641 1457 621 Extra Patrols 8946 10381 5616 8483 # of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls 16982 19525 19944	Dublic October Time	,		V	V		
Citizen Academy and School Outreach *available by station # of calls for Fire 107 150 145 *available by station # of Calls for Medical 2207 2374 2174 *available by station # of Calls for Other Items 1024 1148 1181 *available by station # of Calls for Other Items 1024 1148 1181 *available by station # of calls for service 24442 30268 25173 23502 *available by station # of calls for service 24442 30268 25173 23502 *available by station *available by station # of calls for service 24442 30268 25173 23502 *available by station *available by station # of calls for service 24442 30268 25173 23502 *available by station *available by station # of calls for service *available by station # of Calls for Other Items *available by station *a	Public Safety - Fire		Yes	Yes			
*available by station # of calls for Fire 107 150 145 *available by station # of Calls for Medical 2207 2374 2174 *available by station # of Calls for Other Items 1024 1148 1181 Public Safety - Police # of calls for service 24442 30268 25173 23502 Under Calls 11088 13640 15270 12539 Accident Calls 1171 1382 1416 981 Business Alarms 983 809 797 468 Residential Alarms 453 346 257 209 Breaking and Entering 296 180 165 78 Shoplifing 570 288 195 141 911 Hang Up Calls 935 641 1457 621 Extra Patrols 8946 10381 5616 8483 # of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls # of Bills Processed 111164 112245 101677 # of Late Notices <td< td=""><td></td><td></td><td>3</td><td>3</td><td>3</td><td></td><td></td></td<>			3	3	3		
*available by station # of Calls for Medical 2207 2374 2174 *available by station # of Calls for Other Items 1024 1148 1181 Public Safety - Police # of calls for service 24442 30268 25173 23502 Under Calls 11088 13640 15270 12539 Accident Calls 1171 1382 1416 981 Business Alarms 983 809 797 468 Residential Alarms 453 346 257 209 Breaking and Entering 296 180 165 78 Shoplifing 570 288 195 141 911 Hang Up Calls 935 641 1457 621 Extra Patrols 8946 10381 5616 8483 # of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls # of Bills Processed # of Late Notices 16982 19525 19944	*available by station	,	107	150	1/15		
*available by station # of Calls for Other Items 1024 1148 1181 Public Safety - Police # of calls for service 24442 30268 25173 23502 thru 9/5 Other Calls 11088 13640 15270 12539 Accident Calls 1171 1382 1416 981 Business Alarms 983 809 797 468 Residential Alarms 453 346 257 209 Breaking and Entering 296 180 165 78 Shoplifing 570 288 195 141 911 Hang Up Calls 935 641 1457 621 Extra Patrols 8946 10381 5616 8483 # of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls # of Late Notices 16982 19525 19944							
Public Safety - Police # of calls for service 24442 30268 25173 23502 thru 9/5 Other Calls 11088 13640 15270 12539 Accident Calls 1171 1382 1416 981 Business Alarms 983 809 797 468 Residential Alarms 453 346 257 209 Breaking and Entering 296 180 165 78 Shoplifing 570 288 195 141 911 Hang Up Calls 935 641 1457 621 Extra Patrols 8946 10381 5616 8483 # of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls # of Bills Processed 111164 112245 101677 # of Late Notices 16982 19525 19944							
Other Calls 11088 13640 15270 12539 Accident Calls 1171 1382 1416 981 Business Alarms 983 809 797 468 Residential Alarms 453 346 257 209 Breaking and Entering 296 180 165 78 Shoplifing 570 288 195 141 911 Hang Up Calls 935 641 1457 621 Extra Patrols 8946 10381 5616 8483 # of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls # of Bills Processed 111164 112245 101677 # of Late Notices 16982 19525 19944	,					23502	thru 9/9/2/
Accident Calls	T ablic calcty T olice						una 5/5/2-
Business Alarms 983 809 797 468 Residential Alarms 453 346 257 209 Breaking and Entering 296 180 165 78 Shoplifing 570 288 195 141 911 Hang Up Calls 935 641 1457 621 Extra Patrols 8946 10381 5616 8483 # of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls # of Bills Processed 111164 112245 101677 # of Late Notices 16982 19525 19944							
Residential Alarms							
Shoplifing 570 288 195 141							1
Shoplifing 570 288 195 141 911 Hang Up Calls 935 641 1457 621 Extra Patrols 8946 10381 5616 8483 # of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls # of Bills Processed 111164 112245 101677 # of Late Notices 16982 19525 19944		Breaking and Entering	296	180	165	78	
Extra Patrols 8946 10381 5616 8483 4 of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls # of Bills Processed 111164 112245 101677 # of Late Notices 16982 19525 19944		Shoplifing				141	
# of Social Media Followers 28088 30500 39500 45501 PW Customer Service and Pumps&Controls # of Bills Processed 111164 112245 101677 # of Late Notices 16982 19525 19944							
PW Customer Service and Pumps&Controls # of Bills Processed 111164 112245 101677 # of Late Notices 16982 19525 19944		Extra Patrols					
and Pumps&Controls			28088	30500	39500	45501	
	_	# of Bills Processed					
# of Late Notices 16982 19525 19944	and Pumps&Controls		444404	44004=	4040==		
		# of Late Nations					
1		# of Late Notices # of new acts processed	16982	19525 1825	19944 985		

	# of Work Orders Completed	6781	6897	12667	
PW Water (A) (D)	Unaccounted for Water Loss Avg	20%	14%	14%	
	-	3000 in	2690 in	2354 in	
PW Wastewater	Linear Feet of Pipe Bursting	house	house	house	
	Linear Feet of Open cuts	1070	2025	300	
	# of Manhole rehabs/replacements	38	3	5	
	Focus Area - Connectivity				
PW Street and drainage	# of miles paved	6	4	5621 tons (H)	
	# of Sidewalk repairs (linear feet)	100	60	55	
	Linear feet of culvert installs	525	645	640	
	Linear feet of swale rehabs	350	1490	1900	
PW Stormwater (MS4)	# of Outreach events	1	3	4	(E
	Focus Area - Health and Quality of Life	2021	2022	2023	
Parks	# of Youth Participants	3283	3759	3864	
	# of Swim Lessons Provided	3385	5187	6165	
	# of Youth Sports Tournaments	48	42	44	

- (A) Note that Water and Wastewater also play a large role in the Health and Quality of Life Focus Area.
- (B) Includes Fall Fest, Business License Letters, Hwy Billboard, and coloring book giveaways to 600 kids
- (C.) Unavailable currently due to mid software conversion.
- (D) The reduction in Unaccounted for Water in 2022 was due to efficiencies created with the water crew and distribution system of locating leaks in the main lines and repairing quickly.
- (E) Began collecting data for this metric in 2022, instagram added in 2024
- (F) Due to a software conversion, permits were most likely misclassified in the system at the beginning of the year.
- (G) The City Engineer left in the 3rd Quarter and Joe Henry from the Engineering Department supplied that last quarter of data.
- (H) Measurement changed from linear feet to tons in 2023 due to shifting costs of asphalt

Governmental Funds

The City has two major Governmental Funds - the General Fund and the Street Fund. The General Fund includes the Sales Tax Fund 002, the Franchise Fee Tax Fund 003, and the Electronic Tax Fund 010 when it is shown in the audited financial statements. However, so that the individual budgeted lines can be viewed by Council those funds are broken out in this budget book and shown under the Non Major Governmental Funds section. General Fund includes Administration Department, Office of Technology (IT), Community Development, Animal Control, Courts, Parks and Recreation Department, Fire Department, and the Police Department. Administration includes the Mayor, City Clerk, Office of Technology, Human Resources, and Finance whose department code is 0100 and the IT with department code 0110. Community Development's department code is 0120. Animal Control is department 0200. The Court system is shown in department 0300. However, note that the Judge is elected and half of the Courts costs are borne by the city and half by the county.

Parks and Recreation is shown by park in the following departments 0400 for Parks General, 0410 for Mills Park, 0420 for Midland Park, 0430 for Bishop Park and Center, 0440 for Alcoa Park and 0450 for Ashley Park. The city has a few more small parks but the expenses associated with these are shown under Parks General 0400. The Fire Department is in the General fund under 0500 and the reciprocal agreement the City has with Springhill Fire District is shown under department 0510. The Police Department is shown under Departments 0600 for General Patrol and Administration of PD, 0610 for the department that shows the costs and revenues associated with Dispatch and 911 calls, 0620 for the department that shows the costs and revenues associated with the School Resource Officer Program that is has its costs split between the City of Bryant and the Bryant School District, and the K9 unit costs are shown under department 0630. The General Fund accounts for all the City's financial resources of the general government except those required to be accounted for in another fund.

The Street Fund is 080 and is a special revenue fund used to account for all activities associated with maintaining and constructing streets. Arkansas statutes that provide funding for street and drainage projects require that these activities be accounted for separately. The Street Fund is financed by state turnback funds and a portion of a state wide 1/2 cent sales tax and 30% of the 1% Designated Tax.

While Street is a Governmental Fund it is managed under the Public Works Director with all the Enterprise Funds.

Other Governmental Funds are shown together and listed in this document as Non Major. These Non Major Funds include some Special Revenue, Agency, Debt and Construction Funds.

Mayor at City Hall - 210 SW 3rd St.

Chris Treat was voted into office at the primary election on March 5, 2024.



The Mayor's office is responsible for overseeing departments and executing policies, including:

Assuring that all City services are delivered to the citizens of Bryant in an effective, efficient, and equitable manner and in compliance with City Council policy

Overseeing long-range planning and improvement of departmental management and service delivery

Serving as a catalyst for developing community-wide goals and mobilizing the resources to attain them

Serving as the primary outreach arm of the City government to other cities the business community, and other government agencies.

2024 Accomplishments:

- 1. Continued to monitor city spending to protect the financial security of the city.
- 2. Continued live streaming of council meetings and other public city meetings.
- 3. Continued to make improvements to stormwater infrastructure to mitigate flooding.
- 4. Continued to make improvements to the Water and Wastewater Infrastructure.
- 5. Continued to meet with local officials to build relationships and work together for the betterment of Bryant.
- 6. Continued to update city policies and procedures for more effective operations.
- 7. Continued to work to increase pay to city employees to aid in retention and to make Bryant more competitive.
- 8. Continued improvements to our Parks system to improve quality of life in Bryant.
- 9. Launched the We AR Bryant campaign, a proactive communication initiative that provides information and news about the city in the form of email, text, video, and social media
- 10. Completed the Bryant Parkway!

2025 Goals:

- 1. Present an updated comprehensive growth plan and strategic plan for the City
- 1. Continue to Strengthen communication between the city administration, council, and residents.
- 2. Continue to collaborate with the Chamber of Commerce to attract new business and industry to Bryant.
- 3. Continue to update and improve city policies and procedures to enhance the efficiency of city government.
- 5. Continue to improve the city water and wastewater infrastructure.
- 6. Continue to improve connectivity to improve traffic flow through Bryant.
- 7. Continue to ensure public safety through continuous improvements in the police and fire departments.
- 8. Continue to improve the city stormwater system to mitigate flooding problems and improve property values.
- 9. Continue the multi-year improvements to the city park system to increase livability in Bryant.
- 10. Continue to work with City Council to ensure the smooth running of the city government.
- 11. Work to increase bilingual access for our residents through the city website and interactions.

In addition to all the department heads reporting directly to the Mayor two other positions do as well, the Mayor's Assistant/Legal Assistant and Maintenance for City Hall.

Communications Coordinator/Mayor's Assistant, Jordan Reynolds

_					
	2021	2022	2023	2024	2025
FT Employees	3	3	3	3	2

City of Bryant, AR 2025

Budget Book

Elected City Clerk at City Hall - 210 SW 3rd St.

Elected City Clerk, Mark Smith

Terms 2023 to 2026



The City Clerk is an elected official, who like the Mayor and Council, works for the citizens.

Mission Statement: To ensure the City's legislative processes are open and transparent by providing a bridge between citizens and government through the dissemination of information, and to ensure the preservation, access and integrity of records required to be stored for legal and business purposes.



The Clerk's office provides staff support for the City Council, preparing and maintaining the Council meeting minutes and maintaining public access of the Ordinance Manuals. The City Clerk is responsible for recording and publicizing the proceedings of the meetings, preparing the council approved ordinances and resolutions which are numbered, signed by the mayor and attested by the clerk and sealed. The Clerk is the legal custodian of the city's official records and city seal.

It is also the duty of the City Clerk to receive, file, and retain the Code of Ethics and Financial Disclosure Statements from appointed municipal commissioners and elected officials, including the mayor, aldermen, clerk, treasurer, city attorney, and municipal judge and to work in cooperation with the Saline County Election Commission to prepare for City Elections. The term of office for the City Clerk is four years.

Elected City Attorney at City Hall - 210 SW 3rd St.

Ashley Clancy

Mission Statement: It is the mission of the City Attorney's Office to provide sound legal advice to the Mayor, City Council, City Departments, Commissions and Committees. It is also our mission to initiate and defend legal actions on behalf of the City, which may include City employment and personnel matters, condemnations, property issues, zoning issues, contract and lease disputes, and other causes of action in both State and Federal Courts.

Additionally, it is the mission of this office to prosecute in the criminal division of Bryant District Court misdemeanor offenses, traffic law and ordinance violations which occur within the city Limits in a thorough, efficacious, and equitable manner and to assist the authorized and assigned departments in the enforcement of laws and the protection of the health, safety, and welfare of the citizens of the City of Bryant.

Goals

- 1. To promote integrity in all facets of work and professional conduct.
- 2. To serve our community with competent professional legal representation.
- 3. To treat all persons with a professional, respectful and compassionate manner.
- 4. To be accountable for ensuring the policies of the office and the needs of the community are served.
- 5. To be open and forthright in our communications with all parties involved in any city legal related issues.

Legal Advice to the Public

The City Attorney is the attorney for the City of Bryant as represented by the elected Mayor and Council Members. Because of that relationship, the office cannot represent or provide legal advice to the public, individual citizens or private organizations.

The Human Resources Department at City Hall

HR Manager
Alisha Runnells

HR Assistant
Gracie Buchanan



Human Resources Director Charlotte Rue

Charlotte started at the City in Oct of 2015.

Mission Statement: The City of Bryant Human Resources Department is committed to providing all of our employees a stable and safe work environment with equal opportunity for learning, professional and personal growth. We strive to support our City's mission through the development of programs designed to help us recruit and retain the best of the best to serve our City. Through effective and consistent HR processes we are able to provide essential services to our employees.

2024 Accomplishments:

- 1. Successfully onboarded 43 employees.
- 2. Fully staffed HR Department after months of running short.
- 3. Continue to build out HR modules in the Tyler System.
- 4. Reorganized the Community Development Department in to what is now the City Planning Department.

- 1. Continue to update policies in order to remain in compliance with local and federal laws.
- 2. Continue to grow recruitment efforts in order to find top canidates for the City.
- 3. Implement better annual training opportunities for all employees.
- 4. Continue to work on document retention and destruction program for HR.

	2021	2022	2023	2024	2025	No Change
FT Employees	3	3	3	3	3	

The Finance Department at City Hall



Finance Director, Joy Black, shown to the left, joined the City of Bryant in August of 2014

Finance Coordinator I,

Crystal Winkler

Accounts Payable Technician,

Tabatha Koder

Purchasing Manager,
Nichole Manley, previously the Finance
Coordinator II promoted in June of 2024.

OPEN - A Part Time Position is still open but the City is not sure it is needed. On hold for further determination.

Mission Statement: In the spirit of excellence, integrity, and dedication, the Finance Department is committed to providing timely, accurate, clear and complete information to other city departments, the Council, and the community.

2024 Accomplishments:

- 1. Completion of the 2023 Audit, submitted to Council at the June 2024 Council meeting. (sent to GFOA in July)
- 2. For the 7th year in a row obtained the GFOA Budget Book Award (Budget Years 2018-2024)
- 3. Assisted with the Bryant Parkway financial management.
- 4. Continued to adhere to the Record Retention and Destruction Policy.
- 5. Finalized the general ledger conversion process.
- 6. Trained and put procedures in place to have back ups in the Finance Department for key functions.

- 1. Complete the 2024 Audit on or before June 30th of 2025.
- 2. For the 8th year in a row obtain the GFOA Budget Book Award.
- 3. Continue to explore aligning the funding for fleet vehicles across the city.
- 4. Assist the Mayor in wrapping up and reporting on the Bryant Parkway.
- 5. Continue to support the personnel in continuing their accounting and department education goals, including obtaining certificates.
- 6. Continue to work with the Department Heads on 5 year plans for Capital and Operations.
- 7. Work with the City Depts to build out the duties of the new Purchasing Mgn Position.
- 8. Assist the Mayor and Depts in working through changes to a new Reserve Policy

	2021	2022	2023	2024	2025
FT Employees	4	4	5	5	4.5

^{* 5} positions were budgeted and approved but never filled. In 2024 we promoted from within and reduced down to 4.5 budgeted but only 4 are currently filled.

Information Technology (IT) Department

- at City Hall



IT Director, Gordon Miller

Joined the City of Bryant in 2019

IT Support Technician, VACANT

Mission Statement: The City of Bryant Information Technology Department is committed to providing timely technical support for all departments in the city. We are responsible for maintaining, updating, and growing the City's network, as well as keeping it secure. We assist all departments with finding technical solutions that fit their needs, and strive to keep up with the ever-changing technology advances.

2024 Accomplishments:

- 1. Upgraded/replaced our internet firewall
- 2. Finished City wide wi fi rollout everywhere except Public Safety
- 3. Assisted the Police Dept with implementation of new in car and body worn cameras
- 4. Migrated/replaced Spillman and GIS Servers for the Police Dept
- 5. Assisted with the move of 911 Dispatch from Bryant to Saline County
- 6. Had network cabling installed at Fire Stations 2 and 3, Public Works, and Animal Control
- 7. Corrected a couple of hardware issues on the phyiscal servers at Public Safety to prevent outage
- 8. Implemented a network to provide internet access to the Public Works front gate access controller
- 9. Upgraded several servers on our network and upgraded/replaced serveral workstations and laptops
- 10. Upgraded our Active Directory domain from 2012 to 2016

- 1. Upgrade or decommission any servers that are running Operating System less than 2019
- 2. Implement network wide web filtering
- 3. Complete the implementation of the city wide wi fi network at Public Safety
- 4. Upgrade/replace all network infrastructure switches
- 5. Bring Courts computers onto the City domain network

	2021	2022	2023	2024	2025	No Change
FT Employees	2	2	2	2	2	

	Administration											
	Revenues											
Cat.	Description	2025	Requested	2	024 Budget	2024	4 Estimated	2	023 Actuals			
R10	Taxes - Sale	\$	-	\$	-	\$	-	\$	-			
R15	Taxes - Property	\$	1,639,220	\$	1,639,220	\$	-	\$	1,103,708			
R20	Licenses Permits & Fees	\$	-	\$	-	\$	-	\$	-			
R30	Membership Fees	\$	-	\$	-	\$	-	\$	-			
R33	Rental Fees	\$	-	\$	-	\$	-	\$	-			
R36	Park Program Fees	\$	-	\$	-	\$	-	\$	-			
R40	Fines & Forfeitures	\$	-	\$	-	\$	-	\$	-			
R50	Sale of Services	\$	-	\$	-	\$	-	\$	-			
R60	Miscellaneous Revenue	\$	1,000	\$	1,000	\$	-	\$	43,046			
R62	Intergovernmental Tsfrs	\$	7,039,220	\$	6,767,000	\$	-	\$	6,485,008			
R64	Reimbursement	\$	-	\$	-	\$	-	\$	-			
R66	Sale of Equipment	\$	-	\$	-	\$	-	\$	-			
R70	Grant Revenue	\$	-	\$	-	\$	-	\$	-			
R74	Sponsorships	\$	-	\$	-	\$	-	\$	-			
R85	Interest Revenue	\$	300,000	\$	300,000	\$	-	\$	187,033			
	Totals	\$	8,979,440	\$	8,707,220	\$	=	\$	7,818,795			

	Expenses										
Cat.	Description	202	5 Requested	2	024 Budget	202	4 Estimated	2	2023 Actuals		
E01	Personnel Expense	\$	461,442	\$	422,368	\$	-	\$	296,293		
E10	Building & Grounds Exp	\$	49,036	\$	47,273	\$	-	\$	72,030		
E20	Vehicle Expense	\$	3,265	\$	4,150	\$	-	\$	32,169		
E30	Supply Expense	\$	10,260	\$	7,900	\$	-	\$	14,723		
E40	Operations Expense	\$	120,512	\$	107,362	\$	-	\$	83,300		
E55	Professional Services	\$	118,700	\$	100,040	\$	-	\$	66,937		
E60	Miscellaneous Expense	\$	481,861	\$	244,200	\$	-	\$	259,177		
E62	Intergovernmental Tsfr	\$	-	\$	-	\$	-	\$	-		
E68	Donation Expense	\$	95,550	\$	95,550	\$	-	\$	96,017		
E70	Grant Expense	\$	-	\$	-	\$	-	\$	-		
E72	Bond Expense	\$	31,150	\$	-	\$	-	\$	-		
E80	Capital Assets	\$	-	\$	-	\$	-	\$	99,293		
E85	Interest Expense	\$	3,550	\$	-	\$	-	\$	-		
	Totals	\$	1,375,326	\$	1,028,843	\$	-	\$	1,019,938		

The Planning & Development Department

at City Hall

Records and Permits Secretary, Tracy Picanco Code Enforcement Officer, Joe Thomas

Grants Manager, Rebecca Kidder

Code Enforcement Officer, Doug Smith

Code Enforcement Officer, Allen Carver Director,
Colton



Mission Statement: To help plan, build, and maintain a great city.

Director effective 6/17/24 Ted Taylor

2024 Accomplishments:

- 1. Implemented a change in the planning and permitting software to improve our processes and better serve the Community.
- 2. Acquired Professional Real Estate Services to aid multiple departments in any property matters.
- 3. Acquired Professional Architectural Services to aid in any conceptual building projects.
- 4. Aided other departments in updating Master Plans (Public Works and Parks).

- 1. Engage in an Updated City-wide Comprehensive Growth Plan with Land Use determination.
- 2. Research and analyze areas in the Territorial Jurisdiction for a Annexation Growth Plan.
- 3. Continuing applying for new grant opportunities.
- 4. Administer the building and maintenance code for the city.
- 5. Identify shortfalls in City Codes and Ordinances to work towards improving our community.
- 6. Optimize our community development software to continue to improve our processes.
- 7. Oversee a clear and efficient development process.

	2020	2021	2022	2023	2024	No Change
FT Employees	7	7	7	7	7	



Grants 2024-2025



Grants Received in 2024

Patrick Leahy Bulletproof Partnership (BVP)
The Local Law Enforcement Block Grant (LLEBG)
Arvest Bank Foundation Grant
Firehouse Subs Foundation Grant
Metroplan: Surface Transportation Block Grant (STBG)

Metroplan STBG

Bryant Parkway Trail Connection - Design Cost Overrun

Total Received \$247,225.05

The Bryant Parkway Trail Connector project is located along the Bryant Parkway corridor, spanning from Raymar Road, crossing the I-30 corridor, and extending to Highway 5. The project connects two existing segments of the multi-use trail, with the southern limit at the Bryant Parkway bridge and the northern limit near Raymar Road. The design accommodates multiple transportation modes, including pedestrians and cyclists, providing a safe and accessible route over the I-30 corridor. The trail serves as a crucial link in the city's transportation network, connecting schools, parks, neighborhoods, and other key community locations.

Requested \$1,936,731.20

Received in 2024 for Design Cost Overrun \$220,000

Bryant's Match for Design Cost - \$44,000

Arvest Bank

Each year, the Arvest
Foundation ("Foundation") ask
Arvest Bank Benton to advise
the Foundation of outstanding
charities doing great work to
improve our local communities.

The purpose of this grant is to purchase new equipment for Police and Fire departments

Received \$10,000

Patrick Leahy BVP

10 Point Blank Body Armor BII-5 Vests

The City of Bryant Police Department has applied for this grant to purchase 10 Point Blank Body Armor BII-5 bulletproof vests. These vests meet the latest safety standards, offering superior ballistic protection to enhance officer safety during high-risk situations. This grant will help replace outdated equipment, ensuring officers have reliable, advanced gear while managing costs and allocating resources effectively.

50/50 Match Received \$4,599.51 Bryant's Match \$4,599.51 Total \$9,199.02

LLEBG

Assist with the cost of cameras for interview rooms

Received \$7,400

Firehouse

Purchase of 52 North American Rescue, RIG Series Eagle IFAK for Police Department

Received \$5,225.54

Potential Grants in 2025

9

Arkansas Department of Transportation (ArDOt) Transportation Alternative Program (TAP) Metroplan: Surface Transportation Block Grant (STBG) Great Strides/Trails for Life Arkansas Opioid Recovery Partnership (ARORP) Public Safety Equipment Grant (PSEG)

Save Them All Grant National Shelter Grants Initiative with ASPCA

ARORP

Thermo Scientific ARORP-owned
TruNarc Device

The City of Bryant Police Department has applied for the **Arkansas Opioid Recovery** Partnership: Sentinel Project to receive a Thermo Scientific ARORP-owned TruNarc device, along with operational training and project milestones through ARORP. The Sentinel Project aims to serve as a substance identifier and early warning system for dangerous drug trends in Arkansas. Awardees will receive a TruNarc Handheld Analyzer to conduct field-based presumptive exams on suspected narcotics, precursors, and cutting agents, enhancing the department's ability to detect and respond to illicit drug activity.

No Match Required

Metroplan: STBG

Bryant Parkway Trail Connection - Construction Portion

The Bryant Parkway Trail Connector project is located along the Bryant Parkway corridor, spanning from Raymar Road, crossing the I-30 corridor, and extending to Highway 5. The project connects two existing segments of the multi-use trail, with the southern limit at the Bryant Parkway bridge and the northern limit near Raymar Road. The design accommodates multiple transportation modes, including pedestrians and cyclists, providing a safe and accessible route over the I-30 corridor. The trail serves as a crucial link in the city's transportation network, connecting schools, parks, neighborhoods, and other key community locations.

Requested \$1,936,731.20 Received in 2024 for Design Cost Overrun \$220,000

ArDOT TAP 3 Grants

Debswood Park to Evans Loop Trail Connector Phase 1

This trail connector will span 0.5 mile long, linking Debswood Park, subdivisions, an apartment complex, a daycare, and businesses. This connection will enhance pedestrian and cyclist safety and foster a more accessible and interconnected community

80/20 Match Requested \$349,400 Bryant's Match \$87,350 Total \$436,750 **Lights at Bishop**

Bishop Park in Bryant offers extensive features including sports fields, a splash pad, ponds, a disc golf course, a walking trail, and more. Despite its popularity, the park faces a safety issue due to inadequate sidewalk lighting, with few areas sufficiently lit. Bishop Park Lighting Phase 1 will install lighting along the sidewalks through the park

80/20 Match Requested \$366,080 Bryant's Match \$91,520 Total \$457,600 Hilldale-Midland Connector Trail

Additional funding for the Hilldale-Midland Connector Trail part of the Walk, Bike, Drive Bryant Master Bike/Pedestrian Plan. This trail will span 2.4 miles and connect four neighborhoods, linking around 400 homes to amenities such as Midland Park, Parkway Elementary, and a future 59-acre Nature Park.

> 80/20 Match Requested \$400,000 Bryant's Match \$100,000 Total \$500,000

Great Strides/Trails for Life

Mills Park Trail Renovation

More details available in the future.

No Match Required Requested \$43,000

PSEG

Purchase fingerprint scanners for patrol vehicles, Getac cameras for cars and interview rooms, SRT body armor and equipment, cameras for Sky Watch tower, and proximity door readers

Requested \$75,000

Save Them All

Purchase an animal trailer Requested \$50,000

National Shelter Initiative

Purchase equipment, supplies, and medicine to increase access to veterinary care

Requested \$55,000

	Planning and Development									
			Reven	ues	3					
Cat.	Description	202	5 Requested	20	24 Budget	202	4 Estimated	202	23 Actuals	
R10	Taxes - Sale	\$	125,000	\$	125,000	\$	-	\$	136,951	
R15	Taxes - Property	\$	-	\$	=	\$	1	\$	=	
R20	Licenses Permits & Fees	\$	550,800	\$	553,300	\$	-	\$	451,338	
R30	Membership Fees	\$	-	\$	=	\$	-	\$	=	
R33	Rental Fees	\$	-	\$	-	\$	-	\$	-	
R36	Park Program Fees	\$	-	\$	=	\$	-	\$	=	
R40	Fines & Forfeitures	\$	-	\$	-	\$	-	\$	-	
R50	Sale of Services	\$	-	\$	=	\$	-	\$	-	
R60	Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	100	
R62	Intergovernmental Tsfrs	\$	-	\$	-	\$	-	\$	-	
R64	Reimbursement	\$	1,000	\$	1,000	\$	-	\$	2,000	
R66	Sale of Equipment	\$	-	\$	-	\$	-	\$	-	
R70	Grant Revenue	\$	-	\$	-	\$	-	\$	-	
R74	Sponsorships	\$	-	\$	-	\$		\$	-	
R85	Interest Revenue	\$	-	\$	-	\$		\$	-	
	Totals	\$	676,800	\$	679,300	\$	-	\$	590,389	

	Expenses										
Cat.	Description	20	25 Requested	20	24 Budget	20	24 Estimated	202	23 Actuals		
E01	Personnel Expense	\$	664,111	\$	583,000	\$	-	\$	573,830		
E10	Building & Grounds Exp	\$	9,753	\$	9,425	\$	-	\$	7,651		
E20	Vehicle Expense	\$	12,149	\$	25,743	\$	-	\$	24,155		
E30	Supply Expense	\$	4,500	\$	4,500	\$	-	\$	2,046		
E40	Operations Expense	\$	40,300	\$	40,300	\$	-	\$	28,910		
E55	Professional Services	\$	43,820	\$	42,700	\$	-	\$	40,386		
E60	Miscellaneous Expense	\$	10,100	\$	14,000	\$	-	\$	69,352		
E62	Intergovernmental Tsfr	\$	-	\$	-	\$	-	\$	-		
E68	Donation Expense	\$	-	\$	-	\$	-	\$	-		
E70	Grant Expense	\$	-	\$	-	\$	-	\$	-		
E72	Bond Expense	\$	44,500	\$	-	\$	-	\$	-		
E80	Capital Assets	\$	-	\$	-	\$	-	\$	-		
E85	Interest Expense	\$	5,071	\$	-	\$	-	\$	-		
	Totals	\$	834,305	\$	719,668	\$	-	\$	746,332		

Animal Control and Adoption Center

- located at 25700 Interstate 30

Sr. Animal Control Officer, Jackie Skasick

Animal Control Officers. Sarah Smith Jessie Vowell Vacant (1)

Shelter Manager, Rebecca Bennett

Animal Control Techs Tessa Haley

Colleen Warford Jacob Muraidan

Animal Control Director, Tricia Power

Volunteers Include: In-Home Pet Fosterers. In Shelter & Event Assistance



2 Temporary Part Time Animal Care Assistants (Summer)

The mission of Bryant Animal Control and Adoption Center is to provide compassionate, timely and effective response to domestic animal situations in order to ensure the safety of all citizens and animals through the consistent enforcement of state and local laws relating to the humane treatment, control of domestic animals, support and secure the human-animal bond.

2024 Achievements:

- 1. Supported the Mayor in Strengthening Communication and Coordination between Leadership, Operations and Citizens by embracing the changes brought forth by Mayor Treat to rebuild trust between our department and the citizens.
- 2. Shelter Manager Rebecca Bennett and Sr. ACO Jackie Skasick coordinated their efforts to rewrite the SOP manual for the department, and Rebecca created a volunteer manual and training program.
- 3. Ensured Public Safety through continued cooperation with the other Public Safety Departments and residents worked with Saline County to integrate public safety dispatch for the entire county.
- 4. Disaster Plan Continued, including joining the State-Wide Animals in Disaster Coalition.
- 5. Tricia Power completed the Advancement of Animal Welfare's webinar series on DEI in the workplace.
- 6. The Shelter joined the Central Arkansas Rescue Transport Coalition.
- 7. All ACOs completed Levels 1-3 of Animal Control Officer Certification via the National Animal Control Association.
- 8. Tricia Power was elected the President of the Arkansas State Animal Control Association.
- 9. Began pilot program to explore extended hours of operation.
- 10. Improved life-saving over 2023 to nearly 90% without disrupting services to the community.
- 11. Continued to implement the 2023 Best Friends Life Saving Grant, giving away microchips to Bryant residents for their dogs and
- 12. Installed pet microchip readers in all fire stations, and other businesses in and around Bryant.
- 13. Evaluated ordinances, submitted revisions to City Council for approval.
- 14. Repaired structural beams of the shelter.
- 15. Repaired and refurbished outside dog kennel areas.
- 16. Designed and installed wrap on transit van.

2025 Goals:

- 1. Expand the volunteer program.
- 2. Continue Planning New Animal Shelter.
- 3. Implement the Community Cat Program, intended to reduce feral populations, while improving lifesaving efforts for cats.
- 4. Focus on removing barriers to adoption and expend reclaim efforts.
- 5. Replace all ACO vehicles, and purchase a horse and adoption trailer.
- Explore and utilize ways to encourage community interest and involvement in the shelter.
- 7. Explore and utilize other avenues of taking a proactive role in pet ownership education.

2022 2023 2024 2025

FT Employees					
	6	10	10	10	10



This past year saw us bring about a huge win for the animals of Bryant! New partnerships started to take shape with Bryant Animal Control joining the Central Arkansas Rescue Transport Coalition (CART) as a hosting agency. This means that CART helps out with expenses for transport, and secures partnerships with out of state organizations and we provide the actual transportation. Together, we are able to save more lives across multiple agencies and jurisdictions in Arkansas. As a result, we were able to transfer nearly 200 (190) animals to shelter and rescue partners in 2024, which is nearly twice the number of animals we transferred in 2023 (115.) This, coupled with Fee Free Fridays and other adoption and reunification efforts have improved our life-saving abilities without sacrificing services.

Our current save rate for cats (as of August 2024) is 95%; for dogs, it is 76%; and for other companion animals & livestock it is 100%. The oldest pet that we saved this year was 19 years of age, and the youngest was less than 24 hours old.

Additionally, our volunteer program has restarted with a current roster of 68 individuals who do everything from in-shelter volunteering to social media shelter advocacy to fostering shelter pets in their homes.



	Animal Control									
			Revenu	ıes						
Cat.	Description	2025	Requested	20	24 Budget	2024	Estimated	202	23 Actuals	
R10	Taxes - Sale	\$	-	\$	-	\$	-	\$	-	
R15	Taxes - Property	\$	-	\$	-	\$	-	\$	-	
R20	Licenses Permits & Fees	\$	24,380	\$	29,500	\$	-	\$	23,694	
R30	Membership Fees	\$	-	\$	-	\$	-	\$	-	
R33	Rental Fees	\$	-	\$	-	\$	-	\$	-	
R36	Park Program Fees	\$	-	\$	-	\$	-	\$	-	
R40	Fines & Forfeitures	\$	6,000	\$	6,000	\$	-	\$	9,996	
R50	Sale of Services	\$	-	\$	-	\$	-	\$	-	
R60	Miscellaneous Revenue	\$	-	\$	-	\$	-	\$	-	
R62	Intergovernmental Tsfrs	\$	678,072	\$	659,200	\$	-	\$	630,996	
R64	Reimbursement	\$	-	\$	-	\$	-	\$	-	
R66	Sale of Equipment	\$	-	\$	-	\$	-	\$	-	
R70	Grant Revenue	\$	-	\$	-	\$	-	\$	12,500	
R74	Sponsorships	\$	-	\$	-	\$	-	\$	-	
R85	Interest Revenue	\$	-	\$	-	\$	-	\$	-	
	Totals	\$	708,452	\$	694,700	\$	=	\$	677,186	

	Expenses										
Cat.	Description	202	5 Requested	20	24 Budget	20	24 Estimated	202	23 Actuals		
E01	Personnel Expense	\$	737,150	\$	710,824	\$	-	\$	569,268		
E10	Building & Grounds Exp	\$	45,997	\$	47,740	\$	-	\$	53,136		
E20	Vehicle Expense	\$	9,373	\$	9,056	\$	-	\$	14,847		
E30	Supply Expense	\$	25,650	\$	26,150	\$	-	\$	35,507		
E40	Operations Expense	\$	2,325	\$	2,325	\$	-	\$	2,923		
E55	Professional Services	\$	34,500	\$	35,000	\$	-	\$	41,601		
E60	Miscellaneous Expense	\$	10,000	\$	15,927	\$	-	\$	3,805		
E62	Intergovernmental Tsfr	\$	-	\$	-	\$	-	\$	-		
E68	Donation Expense	\$	-	\$	-	\$	-	\$	-		
E70	Grant Expense	\$	-	\$	-	\$	-	\$	-		
E72	Bond Expense	\$	92,230	\$	7,680	\$	-	\$	7,804		
E80	Capital Assets	\$	-	\$	-	\$	-	\$	67,112		
E85	Interest Expense	\$	10,415	\$	780	\$	-	\$	633		
	Totals	\$	967,640	\$	855,482	\$	-	\$	796,636		





Judge Stephanie Casady

at City Hall 208 SW 3rd Street

Mission: To serve the people by efficient and accessible administration of justice for all, to treat everyone with integrity, fairness and respect.

Executive Assistant to the Judge

Debora Duncan

District Court Clerk Lindsey Dinwiddie

Trial Coordinator

Jackie Lindsey

Deputy
Court Clerks:
Dominick
Tate
Debra Styles
Rebekah
Brown

Ancillary District Court Clerk
Melanie Smith

In Arkansas, district courts were formerly known as municipal courts before the passage of Amendment 80 to the Arkansas Constitution in 2000. Act 3 and Act 627 of 2009 created 25 pilot district judgeships in the state, two of which are in Saline County. The Saline County District Courts exercise countywide jurisdiction over misdemeanor criminal cases, preliminary felony cases, and in certain types of civil cases in matters of less than \$25,000. There are no jury trials in district court. In a district court trial, the judge makes both findings of fact and rulings of law.

A small claims division of the Saline County District Court is administered by the Bryant Department and presided over by Judge Casady of the Bryant Department. This small claims division provides the citizens of Saline County a forum in which citizens may represent themselves to resolve minor civil matters. No attorneys may take part in litigation in the small claims division.

	2021	2022	2023	2024	2025	No change
FT						
Employe						
es	8	8	8	8	8	

Courts

	Revenues											
Cat.	Description	2025	Requested	20	24 Budget	2024	1 Estimated	202	23 Actuals			
R10	Taxes - Sale	\$	-	\$	-	\$	-	\$	-			
R15	Taxes - Property	\$	-	\$	-	\$	-	\$	-			
R20	Licenses Permits & Fees	\$	-	\$	-	\$	-	\$	-			
R30	Membership Fees	\$	-	\$	-	\$	-	\$	-			
R33	Rental Fees	\$	-	\$	-	\$	-	\$	-			
R36	Park Program Fees	\$	-	\$	-	\$	-	\$	-			
R40	Fines & Forfeitures	\$	532,900	\$	532,900	\$	-	\$	411,211			
R50	Sale of Services	\$	-	\$	-	\$	-	\$	-			
R60	Miscellaneous Revenue	\$	50,520	\$	50,520	\$	-	\$	54,577			
R62	Intergovernmental Tsfrs	\$	-	\$	-	\$	-	\$	-			
R64	Reimbursement	\$	160,000	\$	160,000	\$	-	\$	294,800			
R66	Sale of Equipment	\$	-	\$	-	\$	-	\$	-			
R70	Grant Revenue	\$	-	\$	-	\$	-	\$	-			
R74	Sponsorships	\$	-	\$	-	\$	-	\$	-			
R85	Interest Revenue	\$	-	\$	-	\$	-	\$	-			
	Totals	\$	743,420	\$	743,420	\$	-	\$	760,587			

	Expenses										
Cat.	Description	2025	Requested	20	24 Budget	2024	Estimated	202	23 Actuals		
E01	Personnel Expense	\$	522,781	\$	480,805	\$	-	\$	479,403		
E10	Building & Grounds Exp	\$	23,524	\$	18,996	\$	-	\$	14,600		
E20	Vehicle Expense	\$	-	\$	-	\$	-	\$	-		
E30	Supply Expense	\$	12,000	\$	12,000	\$	-	\$	10,557		
E40	Operations Expense	\$	149,521	\$	149,521	\$	-	\$	144,009		
E55	Professional Services	\$	4,100	\$	4,500	\$	-	\$	3,899		
E60	Miscellaneous Expense	\$	3,056	\$	3,872	\$	-	\$	2,928		
E62	Intergovernmental Tsfr	\$	-	\$	-	\$	-	\$	-		
E68	Donation Expense	\$	-	\$	-	\$	-	\$	-		
E70	Grant Expense	\$	-	\$	-	\$	-	\$	-		
E72	Bond Expense	\$	-	\$	-	\$	-	\$	-		
E80	Capital Assets	\$	-	\$	-	\$	-	\$	-		
E85	Interest Expense	\$		\$	-	\$	-	\$	-		
	Totals	\$	714,983	\$	669,695	\$	-	\$	655,396		

Highlighted in Green above is the difference from the new County Jail Contract for \$143K.

City of Bryant, AR 2025

Budget Book Parks and Recreation Department



Parks Director Keith Cox since 2024 (shown right)

Assistant Director - Matt Martin



Center Superintendent Ebonee Scott Parks Superintendent VACANT

Aquatics Superintendent
Kristin Robinson

Community Outreach and Engagement Coordinator Cassie Henry -Saorrono

Program Coordinator Hunter Bolin Foreman: David McCorkel Dale Sanford

Aquatics Coordinator
Compassion Moomey

Parks Staff: Tracy Butler Jason Rowton Parks Labor Kevin Smith John Stuckey Tyler Mims Nathan West Jason Sykes Jacob Cross

Lifeguards at Mills and Bishop Seasonal Part Time Positions Note: \$340,000 is budgeted for Part Time Payroll in this approved budget, at \$14.25 an hour it approximates 11 FTE Positions.

Bishop Center Part Time Staff

Parks Labor Part Time, Typically 2

The Parks Committee meets once a month on the second Tuesday of the month at 6:00pm in the Bishop Park Conference Room.

2024 Accomplishments:

- 1. Council adopted the Parks Master Plan.
- 2. Repaired Aquatics retractable roof and sliding glass doors for full functionality
- 3. Repaired and upgraded drainage behind the Center at Bishop Park
- 4. Partnered with EMPact one Foundation to implement financial aid for youth programming

- 1. Replace pool dehumidifcation system in proposed Amendment 78 for funding
- 2. Construct trail connecting Mills Park and Alcoa 40 Park (Grant funded but requires a match)
- 3. Install lighting for Bishop Park sidewalks and parking lots (currently no definite funding plan, a grant has been applied for)
- 4. Expand internal programming (starting pickleball and disc golf)

	2021	2022	2023	2024	2025
FTE Employees	29	28	28	28	29

















CAMPBELL LACROSSE FIELD AT ALCOA 40 PARK

Salt County Lacrosse was founded in 2023 and has quickly made a major impact on our community. They currently field girls and boys high school lacrosse teams and will expand to a youth division in 2025. Since its inception and in thanks to their sponsors, Salt County Lacrosse has invested over \$30,000 to upgrades of the multi-purpose field at Alcoa 40 Park. On May 24, 2024, Mayor Chris Treat dedicated that field to be further known as the Campbell Lacrosse Field, named after title sponsor Campbell Dodge, making it the first dedicated lacrosse field in the state of Arkansas. On top of their monetary investment, Salt County Lacrosse has also logged hundreds of volunteer hours helping to maintain the field, the park and surrounding areas. Bryant Parks and Recreation is forever grateful to have community champions like Salt County Lacrosse; it is their passion and commitment that allows us to overcome barriers and provide new services to the youth of Bryant and surrounding communities.

Parks

	Revenues										
Cat.	Description	20	25 Requested	20	024 Budget	2	024 Estimated	20	023 Actuals		
R10	Taxes - Sale	\$	-	\$	-	\$	-	\$	-		
R15	Taxes - Property	\$	-	\$	-	\$	-	\$	-		
R20	Licenses Permits & Fees	\$	-	\$	-	\$	-	\$	-		
R30	Membership Fees	\$	277,475	\$	277,475	\$	-	\$	249,995		
R33	Rental Fees	\$	154,450	\$	154,450	\$	-	\$	144,957		
R36	Park Program Fees	\$	156,000	\$	155,500	\$	-	\$	148,887		
R40	Fines & Forfeitures	\$	-	\$	-	\$	-	\$	-		
R50	Sale of Services	\$	221,500	\$	202,700	\$	-	\$	193,925		
R60	Miscellaneous Revenue	\$	2,000	\$	5,000	\$	-	\$	32,112		
R62	Intergovernmental Tsfrs	\$	1,525,650	\$	1,483,200	\$	-	\$	1,721,270		
R64	Reimbursement	\$	-	\$	-	\$	-	\$	-		
R66	Sale of Equipment	\$	-	\$	6,000	\$	-	\$	-		
R70	Grant Revenue	\$	-	\$	-	\$	-	\$	166,438		
R74	Sponsorships	\$	154,450	\$	135,500	\$	-	\$	107,184		
R85	Interest Revenue	\$	-	\$	-	\$	-	\$	-		
	Totals	\$	2,491,525	\$	2,419,825	\$	-	\$	2,764,769		

	Expenses										
Cat.	Description	20	25 Requested	20	024 Budget	20	024 Estimated	20	023 Actuals		
E01	Personnel Expense	\$	1,872,358	\$	1,751,223	\$	-	\$	1,783,179		
E10	Building & Grounds Exp	\$	759,366	\$	865,665	\$	-	\$	863,622		
E20	Vehicle Expense	\$	31,316	\$	54,597	\$	-	\$	45,524		
E30	Supply Expense	\$	97,300	\$	74,900	\$	-	\$	82,732		
E40	Operations Expense	\$	41,630	\$	32,623	\$	-	\$	34,226		
E55	Professional Services	\$	155,500	\$	161,925	\$	-	\$	168,369		
E60	Miscellaneous Expense	\$	26,000	\$	18,105	\$	-	\$	16,164		
E62	Intergovernmental Tsfr	\$	-	\$	-	\$	-	\$	-		
E68	Donation Expense	\$	-	\$	-	\$	-	\$	-		
E70	Grant Expense	\$	-	\$	-	\$	-	\$	-		
E72	Bond Expense	\$	304,650	\$	68,800	\$	-	\$	70,090		
E80	Capital Assets	\$	-	\$	59,216	\$	-	\$	1,015,285		
E85	Interest Expense	\$	37,221	\$	10,346	\$	-	\$	4,786		
	Totals	\$	3,325,341	\$	3,097,400	\$	-	\$	4,083,977		

Fire Department



Chief Brandon Futch, shown
to the left
Promoted from Assistant
Chief to Chief in 2024 after
Chief JP Jordan retired. Chief
Futch has been with Bryant
FD since 2002.

Executive Assistant Cindy Bell



Assistant Chief Tommy Hammond, Promoted from Fire Marshal Battalion Chief to Assistant Chief in 2024.

Battalion Chief A Brian Watson Battalion Chief B Alan Cabe Battalion C Mike McFarland Fire Marshal Battalion Chief P.J. Cristler

Captain (4)

Captain (4)

Captain (4)

Training Officer

Engineer (5)

Engineer (5)

Engineer (5)

Training Officer David Slack

Firefighters (5)

Firefighters (5)

Firefighters (5)



Mission:

- *Reduce and prevent the loss of life and property damage through adequate, efficient, and timely response
- *Continue to strive for excellence by providing the highest quality of customer service through continued training and education
- *Provide timely and effective life and fire safety education throughout our community and schools
- *Adapt to the ever changing needs of our community
- *Adequately plan and have a vision for progressive growth of our Fire Department within the community

2024 Accomplishments:

- 1. Maintained ISO Rating of a 1
- 2. Placed our new 2023 Rosenbauer Rescue Pumper into Service
- 3. Administered Promotional Exams for 4 different ranks that resulted in the promotion of 6 of our personnel
- 4. Participated in a county wide Rescue Task Force training to better prepare our personnel for potential active shooter responses
- 5. Formed a committee to begin the process of purchasing our next Aerial Apparatus
- Began the process of purchasing a 101' Rosenbauer King Cobra Aerial Apparatus that will replace our 2007 E-One Bronto 100' Aerial Apparatus (Lease Purchase payments to start in 2026)
- 7. Purchased 13 Zoll Automated External Defibrillators that will replace our current defibrillators that are over 10 years old
- 8. Proposed a potential land purchase for the department's future Station #4 (in proposed Amend 78)

2025 Goals:

- 1. Maintain ISO rating of 1
- 2. Complete the process of purchasing the 101' Rosenbauer King Cobra Aerial Apparatus
- 3. Update our Basic Life Support Protocols
- 4. Continue to prepare for future Advanced Life Support Response Capabilities
- 5. Improve the condition of our Apparatus fleet with the assistance of our in-house maintenance program
- 6. Continue to improve our training and hydrant testing programs which will help to solidify our ISO Class 1 rating for future ISO Evaluations
- 7. Transition to our new Reporting Software. We will be transitioning from Emergency Reporting to ESO.
- 8. Continue to plan for the addition of Bryant Fire Department Station #4

Fire Stations are located at:
Fire Station 1 at 312 Roya Lane
Fire Station 2 at 1601 S. Reynolds

Fire Station 3 at 2620 Northlake

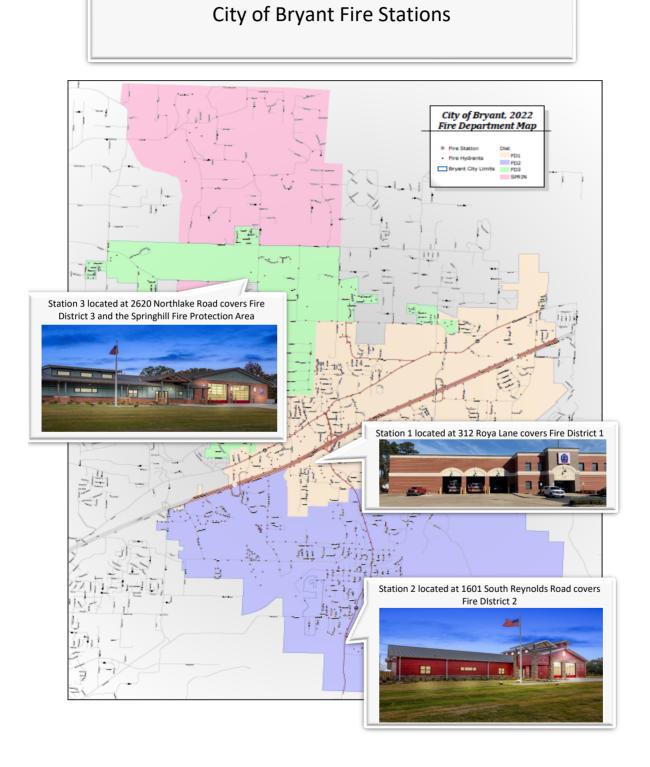
	2021	2022	2023	2024	2025
FT Employees	50	50	50	50	50



Chief JP Jordan

After 11 years of hard work and service to the City of Bryant, Chief Jordan retired in February 2024.





Fire												
	Revenues											
Cat.	Description	2025	Requested	20	024 Budget	20	24 Estimated	2023 Actuals				
R10	Taxes - Sale	\$	-	\$	=	\$	=	\$	-			
R15	Taxes - Property	\$	55,700	\$	55,700	\$	=	\$	59,176			
R20	Licenses Permits & Fees	\$	1,500	\$	1,500	\$	=	\$	1,800			
R30	Membership Fees	\$	-	\$	=	\$	=	\$	-			
R33	Rental Fees	\$	18,000	\$	18,000	\$	-	\$	21,910			
R36	Park Program Fees	\$	-	\$	-	\$	-	\$	-			
R40	Fines & Forfeitures	\$	-	\$	-	\$	-	\$	-			
R50	Sale of Services	\$	-	\$	-	\$	-	\$	-			
R60	Miscellaneous Revenue	\$	250	\$	250	\$	-	\$	5,153			
R62	Intergovernmental Tsfrs	\$	4,237,888	\$	4,120,000	\$	=	\$	3,943,764			
R64	Reimbursement	\$	-	\$	-	\$	-	\$	-			
R66	Sale of Equipment	\$	20,000	\$	25,000	\$	-	\$	-			
R68	Donation Revenue	\$	-	\$	-	\$	-	\$	-			
R70	Grant Revenue	\$	-	\$	-	\$	-	\$	-			
R74	Sponsorships	\$	-	\$	-	\$	-	\$	-			
R85	Interest Revenue	\$	-	\$	-	\$	-	\$	-			
	Totals	\$	4,333,338	\$	4,220,450	\$	-	\$	4,031,803			

	Expenses											
Cat.	Description	20)25 Requested	20	024 Budget	20)24 Estimated	20)23 Actuals			
E01	Personnel Expense	\$	5,231,245	\$	5,034,162	\$	=	\$	4,339,000			
E10	Building & Grounds Exp	\$	186,330	\$	195,808	\$	=	\$	203,312			
E20	Vehicle Expense	\$	164,677	\$	144,311	\$	=	\$	146,659			
E30	Supply Expense	\$	169,300	\$	169,800	\$	-	\$	235,763			
E40	Operations Expense	\$	16,000	\$	14,000	\$	=	\$	12,653			
E55	Professional Services	\$	1,000	\$	1,000	\$	=	\$	1,117			
E60	Miscellaneous Expense	\$	25,000	\$	10,900	\$	=	\$	26,849			
E62	Intergovernmental Tsfr	\$	-	\$	-	\$	=	\$	-			
E68	Donation Expense	\$	-	\$	-	\$	=	\$	-			
E70	Grant Expense	\$	-	\$	-	\$	=	\$	-			
E72	Bond Expense	\$	228,746	\$	174,000	\$	=	\$	114,287			
E80	Capital Assets	\$	-	\$	3,107	\$	=	\$	11,115			
E85	Interest Expense	\$	35,576	\$	30,000	\$	-	\$	49,121			
	Totals	\$	6,057,874	\$	5,777,088	\$	-	\$	5,139,876			

Note highlighted above is a large difference due to \$150K of Turn out gear being bought in 2023.

48/96 hour schedule would be based on 2920 hrs per year. Training Officer and Fire Marshal are 40 hour per week positions based on 2080 hrs per year & 0 hrs of normally scheduled Overtime. Newly hired employees will start at either the certified or uncertified Firefighter position . To start at the certified Firefighter position the newly hired Firefighters must have IFSAC Firefighter I & II Certifications. Anytime an employee changes job positions they will start at 1st position for that Job Classification. An employee that maxes out in a position will be paid an annual bonus in the amount of \$50.00 per year starting the year after the employee maxes out in that position with a maximum bonus of \$1000.00.

Police Department - station at 312 Roya Lane



Police Chief Carl Minden Serving Since 2019



Asst. Chief JW Plouch Serving Since 1998

Admin. CAPT J. Payte

Support CAPT S. Fullington

Patrol CAPT P. Tarvin

PSU SGT

Training SGT

CID LT

SRO LT (K9)

PTL LT X 4

PIO/Com Relations SGT

Warrants OFC X 1

CID SGT

SRO SGT

PTL SGT X 4

Res. OFC X 15 (upaid)

Commulcations Supervisor

OFC X 4

SRO OFC X 7 (1K9)

PTL OFC X 20 (4 K9)

Administrative Assistant

Records Clerk Warrants X 6

Mission Statement: The mission of the Bryant Police Department is to work in harmony with all citizens of the community to create a safe and secure environment and to improve the quality of life for our residents with an emphasis on equality, fairness, integrity and professionalism.

2024 Accomplishments:

- 1. Completed the transfer of the City's 911/Dispatch services to Saline County General (pending discussions on 2025 payment for this)
- 2. 40 hours of annual training (minimal) per Officer. Increased use of force and de-escalation training.
- 3. Implemented new software (Vector Solutions) for policies, procedures, and scheduling.
- 4. Installed new flooring on first floor of the Police Department.

2025 Goals:

- 1. Purchase a new drone to replace the current aging drone fleet (planning to fund from Special Rev Funds, Grants or Donations)
- 2. Continue to increase training available to staff.
- 3. Update and upgrade the department's sky watch surveillance tower (planning to fund from Special Rev Funds, Grants or Donations)
- 4. Add four Patrol Officers (not currently funded in the 2025 budget)

CAPT = Captain

LT = Lieutenant

	2021	2022	2023	2024	###
FT Employees	59	65.5	63.5	62	59

SGT = Sergeant

PTL = Patrol

OFC = Officer

SRO = School Resource Officer

RES = Reserve Officer

SAT = Strategic Accident Traffic Unit

CID = Criminial Investigation Division

PIO = Public Information Officer

PSU = Professional Standards Unit

	Police											
	Revenues											
Cat.	Description	20	25 Requested	20	024 Budget	202	24 Estimated	20	23 Actuals			
R10	Taxes - Sale	\$	-	\$	-	\$	-	\$	-			
R15	Taxes - Property	\$	-	\$	-	\$	-	\$	-			
R20	Licenses Permits & Fees	\$	-	\$	-	\$	-	\$	-			
R30	Membership Fees	\$	-	\$	-	\$	-	\$	-			
R33	Rental Fees	\$	-	\$	-	\$	-	\$				
R36	Park Program Fees	\$	-	\$	-	\$	-	\$	-			
R40	Fines & Forfeitures	\$	780	\$	780	\$	-	\$	806			
R50	Sale of Services	\$	-	\$	-	\$	-	\$	-			
R60	Miscellaneous Revenue	\$	5,000	\$	82,339	\$	-	\$	380,336			
R62	Intergovernmental Tsfrs	\$	1,695,155	\$	1,648,000	\$	-	\$	1,577,508			
R64	Reimbursement	\$	386,000	\$	357,000	\$	-	\$	350,158			
R66	Sale of Equipment	\$	-	\$	25,000	\$	-	\$	-			
R68	Donation Revenue			\$	-			\$	1,000			
R70	Grant Revenue	\$	26,700	\$	29,200	\$	-	\$	36,239			
R74	Sponsorships	\$	-	\$	-	\$	-	\$	-			
R85	Interest Revenue	\$	-	\$	-	\$	-	\$	-			
	Totals	\$	2,113,635	\$	2,142,319	\$	-	\$	2,346,047			

	Expenses										
Cat.	Description	20)25 Requested	20	024 Budget	20	024 Estimated	20	023 Actuals		
E01	Personnel Expense	\$	5,398,174	\$	5,746,309	\$	-	\$	5,092,962		
E10	Building & Grounds Exp	\$	155,951	\$	176,109	\$	-	\$	152,261		
E20	Vehicle Expense	\$	325,900	\$	351,133	\$	-	\$	336,466		
E30	Supply Expense	\$	60,000	\$	60,209	\$	-	\$	49,616		
E40	Operations Expense	\$	16,380	\$	16,380	\$	-	\$	11,552		
E55	Professional Services	\$	10,000	\$	10,000	\$	-	\$	6,099		
E60	Miscellaneous Expense	\$	63,002	\$	101,121	\$	-	\$	55,734		
E62	Intergovernmental Tsfr	\$	-	\$	-	\$	-	\$	-		
E64	Reimbursement	\$	-	\$	5,000	\$	-	\$	255,712		
E70	Grant Expense	\$	33,700	\$	33,700	\$	-	\$	19,533		
E72	Bond Expense	\$	111,325	\$	750,293	\$	-	\$	650,215		
E80	Capital Assets	\$	498,000	\$	176,000	\$	-	\$	1,054,051		
E85	Interest Expense	\$	98,664	\$	98,664	\$	-	\$	81,332		
	Totals	\$	6,771,096	\$	7,524,918	\$	-	\$	7,765,532		

Public Works Department

- Office at 7064 Cynamide Road

Public Works oversees the Street, Stormwater, Water and Wastewater functions of the City.

Administrative Assistant Amanda Roe Public Works Director
Tim Fournier
Director beginning 4/27/21



PUBLIC WORKS

FIRST RESPONDER

Customer Service Supervisor Angela Shepard

Senior Office Assistant Lesa Warner

Office Assistant Lejena Holt

Office Assistant Tiffany Jones Water and Wastewater Analyst Moriah Winkel

> Meter Tech Eric Ahart

> Meter Tech Mindy Cox

Meter Tech Kayla Collins

Pumps & Controls Operator James Harris Inventory Manager Christina Call

Mechanic, Dylan Shepherd (note this position and the asst. is paid out of Admin but reports to the Street Superintendent)

Mechanic Assistant Christopher Runnells NEW Streets/Stormwater General Manager

NEW Water/Wastewater General Manager

Construction Project Coordinator, Joe Henry

Construction Project Coordinator,
Daran Robertson

Construction Project Coordinator, Scott Chandler

Note: Bryce Rimmer manages the Pumps and Controls and Water Departments but Pumps and Controls does work for both Water and Wastewater and is paid from both sets of funds.

Mission Statement: Provide quality of life to residents by building and maintaining Public Works infrastructure to protect the health and welfare of the city residents, businesses, and visitors along with the environment. We will also provide superior customer service in a timely and efficient manner. The department works to provide these services, as well as to support economic growth and development, with the teamwork and trust of highly qualified and skilled personnel.

	2021	2022	2023	2024	2025
FT Employees	12	13	14	17	19



	Certifications	/Licenses					
Employee	Water Distribution	Water Treatment	Wastewater Operator	CDL	CSI & CISEC	IMSA I	IMSA II
Ken Gorden David Stephens Robert Green Tim Price Frankie Glover	Grade 2 Grade 2	Class II	Class III Class III	A B B			
Bryce Rimmer Josh Byrd Gregg Asher Moriah Winkel	Class IV Class II Grade 4 Grade 4		Class I Class I Class IV	,,			
Erik Colman Anthony Jones Steven Tallent Mathew Hawkins	Class IV		Class I Class I Class I	В			
Jason Moore Brad Wilson Mindy Cox Eric Ahart Kayla Collins Bradley Stapler Kevin Thornberry Nic Harris	Class IV Class IV		Class IV	A A	CSI CSI CSI		
Austin Anders Justin Causey Dale Watkins Gary Smith Tim Fournier Jamie Sledd			Class III Class II Class I Class I	A A A B	CISEC	X	
David Baker Nicholas Mitchell Charlie Drake Chad Moseley Ryan Ayres Donald Tarvin Christina Call				A A B B A B		X	Х
Ben Wilson Jay Stake Troy Ellis				J	CSI & CISEC CSI & CISEC CSI & CISEC	Х	

^{*}CSI stands for Certified Stormwater Inspector and CISEC for Certified Inspector for Sediment & Erosion Control

2024 Public Works Accomplishments:

- 1. Completed the Master Plans for Water, and Stormwater with 10 year scopes, see Appendices.
- 2. Continued CAO Project Improvements and loading Capacity limits on the Sanitatary Sewer System.

2025 Public Works Goals:

- 1. Begin construction on the South Plain Water Tank using ARPA for Design and Bond for remaining.
- 2. Secure funding and a plan for Lift Station #5 project.
- 3. Complete a road Survey for rehab schedule

2024 Construction Project Coordination Accomplishments:

- 1. Began relocation of utility design for Hwy 5 widening project
- 2. Reviewed 18 pending projects as of 9/2024
- 3. Reviewed 61 Preliminary and final plat designs as of 9/2024
- 4. Subdivision infrastruture installation management

^{*} IMSA stands for International Municipal Signal Association

Street and Stormwater Departments

Street and Stormwater Superintendent Troy Ellis

Right of Way Crew Field



Stormwater Manager Ben Wilson Construction Crew Field Supervisor Charles Drake

Supervisor

David Baker

Signs & Signals Technician II Ryan Ayres

Stormwater Inspector Ken Gordon

Equipment Operator III Jamie Sledd

Equipment Operator II
Chad Moseley

Sign & Signals I Nicholas Mitchell

Stormwater Inspector
Jon Carter

Equipment Operator II

Gene Grey

Equipment Operator III

Donald Tarvin

Locate Technician Geoffrey Dozier

Stormwater Enforcement Jay Stake Equipment Operator II
Anthony Merrell

Equipment Operator I Josh Braden Locate Technician Geoffrey Dozier

Equipment Operator II Brain George

Equipment Operator II Calvin Ray Equipment Operator II XX?

CON Equipment Opt II VACANT

Equipment Operator I Robert Palas Equipment Operator II VACANT

2024 Stormwater Accomplishments:

- 1. Completed Cambridge Phase II, Eastwood Sub Phase II, Oak Glenn Phase I, Horizon, and Boswell Rd ROW Bridge Sediment Removal
- 2. Completed full designs for Stillman Loop Phases I, II, and III, and Lacrosse and Stivers as well.
- 3. Completed Full CDMP (Garver Phase I &II)
- 4. Continuance of the Stormwater Feasibility Study and updated Stormwater Mgn Plan (received ADEQ Approval)

2025 Stomwater Goals:

- 1. Start and complete construction for Stillman Loop Phases I, II and III, Lacrosse and Stivers (Budgeted with ARPA and the 515 funds)
- 2. Complete the Feasibility Study
- 3. Tributary Mapping for Cox Canal
- 4. Update Stormwater Mgn Ordinance 2019-32 (5 year update)

2024 Street Accomplishments:

- 1. Completed Bryant Parkway!
- 2. Subgrade and overlay portion of Springhill rd. (in house)
- 3. Obtained ownership with updates for Hwy 5 & Hwy 183, Hwy 5 & Springhill intersections
- 4. Completed 2024 portion of the city wide RRFB (Rectangular Rapid Flashing Beacons) Installs
- 5. Implemented Phase I of MUTCD (Manual for Uniform Traffic Control Devices) Approved Radar Signs
- 6. Completed installation of AXIS PTZ (Position Tilt Zone Cameras) System
- 7. Installation of safety RPM(Raised Pavement Markers) 's on Springhill
- 8. Completion of Thermo-Striping on Bryant Parkway, Springhill Rd., Bryant Ave, Commerce, Office Park Dr. Horizon, Broadway, Harvest, Market, Carmichael, Wilkerson
- 9. Started city wide sidewalk repair (damaged, missing or ADA non compliant)

2025 Street Goals:

- 1. Complete RFQ for Street Planning, Construction, scheduling ROW acquisition (Budgeted under Prof Services Engineering in fund 080)
- 2. Install & Implement Phase II of MUTCD Approved Radar Signs (Signs purchased with 2024 budget)
- 3. Install 2025 Portion of city wide RRFB (Systems purchased with 2024 budget, installed in house)
- 4. Continue city wide sidewalk repair (in house under the Materials and Maintenance budget line in fund 080)

	2021	2022	2023	2024	2025
FT Employees Street	13	13.5	18	17.5	18.5
FT Employees Stormwater	3	3.5	4	4.5	4.5

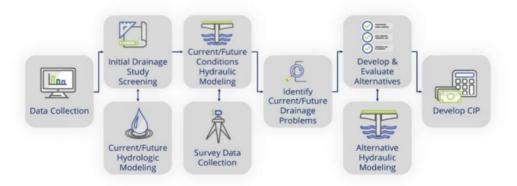
Bryant Drainage Master Plan

Garver Citywide Master Drainage Plan Update

October 25, 2022

Citywide Drainage Master Plan

· Overview of Scope and Purpose of Study



Current Status

- o Finalizing Citywide Drainage Study Screening Moving toward Phase 2
- Developing and evaluating alternatives for Boone Road area and Oak Glenn Subdivision

Schedule

- o Phase 1 Estimated Completion of November 2022
- Phase 2 Estimated to begin February 2023

Phase 2 began in January 2023 and is in

			Street						
			Revenue	es					
Cat.	Description	202	25 Requested	20)24 Budget	20	024 Act Thur 10/8	20)23 Actuals
R10	Taxes - Sale	\$	-	\$	-	\$	21,363	\$	410,755
R15	Taxes - Property	\$	2,174,000	\$	1,824,000	\$	1,672,457	\$	1,955,628
R20	Licenses Permits & Fees			\$	-			\$	-
R30	Membership Fees			\$	-			\$	-
R33	Rental Fees			\$	-			\$	-
R36	Park Program Fees			\$	-			\$	-
R40	Fines & Forfeitures			\$	-			\$	-
R50	Sale of Services			\$	-			\$	-
R60	Miscellaneous Revenue	\$	1,500	\$	1,500	\$	169,779	\$	262,279
R62	Intergovernmental Tsfrs	\$	2,034,860	\$	1,977,600	\$	1,483,200	\$	1,893,000
R64	Reimbursement			\$	-			\$	-
R66	Sale of Equipment			\$	-			\$	-
R70	Grant Revenue			\$	-			\$	-
R74	Sponsorships			\$	-			\$	-
R85	Interest Revenue			\$	775			\$	-
	Totals	\$	4,210,360	\$	3,803,875	\$	3,346,799	\$	4,521,662

			F						
			Expense						
Cat.	Description	20	2025 Requested		2024 Budget		2024 Act Thur 9/18)23 Actuals
E01	Personnel Expense	\$	1,745,389	\$	1,490,047	\$	1,172,840	\$	1,238,243
E10	Building & Grounds Exp	\$	229,712	\$	246,757	\$	154,732	\$	207,773
E20	Vehicle Expense	\$	250,477	\$	282,323	\$	169,618	\$	213,571
E30	Supply Expense	\$	473,996	\$	496,721	\$	197,499	\$	304,324
E40	Operations Expense	\$	96,000	\$	327,200	\$	54,495	\$	72,423
E55	Professional Services	\$	493,500	\$	714,112	\$	311,348	\$	218,503
E60	Miscellaneous Expense	\$	24,776	\$	57,465	\$	23,573	\$	60,648
E62	Intergovernmental Tsfr			\$	-			\$	-
E70	Grant Expense			\$	-			\$	-
E80	Capital Assets	\$	250,017	\$	578,102	\$	1,824,498	\$	2,052,854
E85	Interest Expense			\$	-			\$	-
E90	Construction Project - Hilltop	\$	-	\$	538,567	\$	117,233	\$	681,783
	Totals	\$	3,563,867	\$	4,731,294	\$	4,025,836	\$	5,050,122
	_	\$	646,493	\$	(927,419)	\$	(679,037)	\$	(528,460)

Curently (9/18/24) Street's management would like to replace the following nine capital assets. However, the Street's savings have dropped below recommended levels so we do not feel like the city should buy these pieces of equipment outright. They could finance them over five years in two batches. The four highlighted items (\$1,002,000) are the most important to the daily operations and we'd like to explore financing their purchase in 2025. The other six (\$990,000) we'd consider starting to finance over five years in 2026. Street's at this time could only afford to do this plan if changes are made by Council to the current structure of the Stormwater costs/operations in conjunction with Council's review of the Stormwater Feasibility Study.

Year	Make	Model	VIN/SN:	2025	Estimated Cost
2002	16' Trail King		46	Replace	\$30,000.00
2006	Sakai Roller		VSV15-30172	Replace	\$100,000.00
2007	Mack	Granite C713	9292	Replace	\$212,000.00
2012	Freightliner		803		\$260,000.00
2015	Freightliner	Pac Mac Grapple Truck	995	Replace	\$235,000.00
2016	John Deere	6110M Boom Mower	434	Replace	\$190,000.00
2017	Caterpillar	308	1	Replace	\$200,000.00
2018	Kenworth	T880	0	Replace	\$300,000.00
2018	Makita	Pipe Hunter	95	Replace	\$100,000.00
2018	Caterpillar	314 F Wheel Excavator	FB401015	Replace	\$365,000.00
				\$1,002,000.00	\$990,000.00

		Storn	nwa	ater				
		Reve	enu	es				
Cat.	Description	2025 Requeste	ed	2024 B	udget	2024 Estimated	2023 A	Actuals
R10	Taxes - Sale	\$ -		\$	-	\$ -	\$	-
R15	Taxes - Property	\$ -		\$	-	\$ -	\$	-
R20	Licenses Permits & Fees	\$ -		\$	-	\$ -	\$	-
R30	Membership Fees	\$ -		\$	-	\$ -	\$	-
R33	Rental Fees	\$ -		\$	-	\$ -	\$	-
R36	Park Program Fees	\$ -		\$	-	\$ -	\$	-
R40	Fines & Forfeitures	\$ -		\$	-	\$ -	\$	-
R50	Sale of Services	\$ -		\$	-	\$ -	\$	-
R60	Miscellaneous Revenue	\$ -		\$	-	\$ -	\$	-
R62	Intergovernmental Tsfrs	\$ -		\$	-	\$ -	\$	-
R64	Reimbursement	\$ -		\$	-	\$ -	\$	-
R66	Sale of Equipment	\$ -		\$	-	\$ -	\$	-
R70	Grant Revenue	\$ -		\$	-	\$ -	\$	-
R74	Sponsorships	\$ -		\$	-	\$ -	\$	-
R85	Interest Revenue	\$ -		\$	-	\$ -	\$	-
	Totals	\$ -		\$	_	\$ -	\$	-

NOTE: All revenues derived from the current Stormwater charge are expended on Capital not operational needs.

			Expens	es				
Cat.	Description	2025 Re	equested	20	24 Budget	2024 Estimated	202	3 Actuals
E01	Personnel Expense	\$	524,871	\$	469,569		\$	363,954
E10	Building & Grounds Exp	\$	4,512	\$	4,512		\$	4,421
E20	Vehicle Expense	\$	27,020	\$	39,335		\$	29,350
E30	Supply Expense	\$	25,400	\$	25,758		\$	12,514
E40	Operations Expense	\$	13,200	\$	9,200		\$	6,454
E55	Professional Services	\$	41,000	\$	192,560		\$	88,934
E60	Miscellaneous Expense							
E62	Intergovernmental Tsfr							
E68	Donation Expense							
E70	Grant Expense							
E72	Bond Expense							
E80	Capital Assets	\$	1	\$	1,051,097		\$	149,480
E85	Interest Expense							
	Totals	\$	636,004	\$	1,792,031	\$ -	\$	655,106

515-0140-4567 Storm Fees 20000 515-0140-4568 Storm Res 258000 515-0140-4569 Storm Bus 46800

Historical Review of 515 Stormwater Capital Enterprise Fund and ARPA Funding Out of 515 Stormwater Capital Fund

							Out of 515 St	ormwater Capital Fu	nd		
	Vendors/E ngineers	Encumbered as of 10/16/24 in 515 Fund	Spent in 2017	Spent in 2018	Spent in 2019	Spent in 2020	Spent in 2021	Spent in 2022	Spent in 2023	Spent thru 10/15/2024	Total since 2017
5808 Vehicles and Equipment		rana	68,101	29,000							97,101
Master plan Feasibility Study	RJN/Garvei	28,096							148,968	104,170	253,139
August Cove Bame to White Blossom			164,991		11.250	750		52,445			217,437
Boone estimated at \$600,000					11,250	750					12,000 0
Bridgeport					45,455						45,455
Cambridge (ARPA \$500K moved here)	D&D Homes		6,500							483,449	489,949
Carrywood /Raintree Acres Proj 2.6.8		nat, Scurlock, Jcon, LR	WinWater		3,638	39,088	160,056		126,972		329,754
Debswood Dogwood	JcCon Redstone				73,849	4,290	5,900		342,704		5,900 420,843
Eastwood	Redstone	10,853			,	.,			- 12,1 - 1	193,433	193,433
Hanover/Other/Span Rd.	Gene Summ						71,997				71,997
Henson/Ozark Hidden Creek	Redstone, N McC	IcC, Jcon, Scurlock			10,578	64,459 8,156	15,531				90,568 8,156
Hilltop/Springhill Intersection		arnat, Pinacle				5,300	13,176	300,924			319,400
Jon Drive	Conso Pipe			12,370			·				12,370
Lacross		39,016								10,984	10,984
Lexington Mills Park Rd	McC			18,030	5,971	21,721	71,258				24,001 92,979
Monticello	11.00			1,415	147,759	21,721	72,230				149,174
Northlake (ARPA \$1.1Mil)	Township					3,900	19,900		1,100,000		1,123,800
Oak Glenn/Coral Tree/Rogers/Span	Granite, Da	8,850					3,562			34,882	38,444
Pleasant Point Phase 2 Raintree (ARPA \$550K)	Garnat, Cisn	eros							496,999		496,999
Richland park	2200, 01311		210,500	5,202					.50,555		215,702
Robinwood	McC					134,326					134,326
Rogers includes \$5K easement	R. Val	5,000 49,306			0.557	7.000				29,233 36,400	29,233
Stillman Loop Stivers	McC, Garna	57,942			9,557	7,000				22,058	52,957 22,058
StoneyBrook		. ,		8,360	2,776					,	11,136
Target Parking Lot					17,289						17,289
Trench Boxes/Stock Westpoint/Hensley		18,831			6,300	26,783				28,395	28,395 33,083
Woodland Park					0,500	8,313					8,313
Timbercreek						66,533					66,533
Totals		217,894	450,092	74,377	334,422	390,620	361,379	353,369	2,215,643	943,004 (17,458.70)	5,122,907
		2016	2017	2018	3 2019	2020	2021	2022	2023	2024	Total
500-0140-4567 SW In Lieu		1,500	46,565	6,500	91,587	2,800	22,730	25,825	27,467	16,400	241,374
500-0140-4568 SW Residential		138,822	243,075	248,889	246,249	244,159	243,213	241,964	248,713	216,831	2,071,914
500-0140-4569 SW Business 515-0140-4850 SW Int		17,130 14	32,500 91	32,412 60	42,018 141	44,366 297	44,850 72	45,107 59	46,615 0	39,386 0	344,384 735
@		157,466	322,231	287,861	379,995	291,622	310,865	312,955	322,795	272,617	2,658,407
500-0140-5622 SW Transfer	_	132,865	344,277	264,515	379,308	291,246	309,041	332,276	0		2,053,528
@ 515-0140-1000 just deposits	-	24,601 135,341	(22,046) 344,368	23,346 264,575	687 879,449	375 294,387	1,824 309,113	(19,321) 463,013	322,795 1,668,523	272,617 1,144,881	604,879 5,503,651
@	-	(2,476)	(91)	(60		(3,141)	(72)	(130,738)	(1,668,523)	(1,144,881)	(3,450,123)
	_							(A)	(B)	(C.)	
Extras from GF.ARPA.Grants Etc. 515-0140-5816 Infrastructure		0	381,992	45,377	500,000 334,422	390,620	361,379	322,071 353,369	1,668,523 2,215,643	300,000 943,004	5,025,807
515-0140-5808 Vehicles/Equip		0	68,101	29,000	334,422	390,020	301,379	333,309	2,213,043	945,004	97,101
Total Capital Spend		0	450,092	74,377	334,422	390,620	361,379	353,369	2,215,643	943,004	5,122,907
		457.466	20.005	242 402	767.242	C02 240	C4C 74E	005 022	COO 211	1 104 130	(4.047.756)
Cash 1000		157,466 135,341	29,605 29,617	243,102 221,640	767,212 782,247	683,248 667,259	616,745 624,175	905,832 914,536	690,211 709,626	1,184,120 1,113,112	(1,847,756)
@		22,125	(12)	21,462	(15,035)	15,989	(7,431)	(8,704)		71,008	
080-0140- Revenues					500,000						500,000
080-0140 Totals			199,870	195,485	233,631	236,053	320,431	298,278	505,626		1,989,375
080-0140 Capital included in Totals			0	0	20,589	6,625	0	0			27,214
080-0140-5571 Engineering included in	Tc		53,207	39,629	18,521	0	44,380	40,566	88,934		285,237
Historically double the 515 amounts sho	own above wer	e typically spent on th	ese projects becaus	e another hal	f was spent out o	of the Street F	und as these proi	ects are in the Stre	et Right of wav		
. ,									J/-		
Reported on SEFA 2023	Northlake	1,100,000	Reported to Fed 3/3 1,100,000	Left to Repor	t Or Change			ARPA moved in	2,377,489		
Reported on 3LTA 2023	Raintree	190,130	494,534	(55,466))			AKFA IIIOVEU III		gain/interest	
	Cambridge	6,870	272,922	(227,078							
ARPA Expended	1,100,000	Northlake									
•	190,129 F	Raintree			t too in 2023 expe						
	183,449				nt too in 2024 expe						
Sept 2024 Council approval pending		Springhill stillman I, II and III not to exceed		(A) State Gran Applied for at	t in 2022 expenses 8/27/24						
	2,344,168	, in not to catego	300,000	,,	.,,						
Oct 2024 Council approval pending		S#20 Force Main									
Oct 2024 Council approval pending Oct 2024 Council approval pending		LS#5 NRD plus South Plain Water Tank									
	2,000,000										

Enterprise Funds

The City has a major Enterprise Fund called the Utility Revenue Fund shown as number 500. This fund started out housing the collections of the water payments on the utility bills; however, wastewater funds are collected through this fund as well. Any Enterprise Fund revenues are collected through this fund and then distributed out to their separate funds via transfers. This began changing with a General Ledger Software Conversion in 2022. Going into 2023 it is planned for all of Water's revenues and expenses to be housed in Fund 500 and all of Wastewater's related revenues and expenses to be housed in Fund 510.

The water expenses are derived from the treatment and distribution of water to approximately 9000 customers. The Water department received its water from the Central Arkansas Water Authority in Little Rock, Arkansas. The expense to pay for the water is listed under the supplies category.

In 2016 the City added a new enterprise fund 515 for Stormwater capital costs. The city collects on the Utility bills \$3.00 from all residential customers and \$6.00 from all commercial customers to help fund capital projects associated with stormwater issues. Because many Stormwater issues are related and in Streets the Stormwater Personnel and related operating costs continue to be paid out of the Street Fund, see those related pages in this Budget Book for a complete picture of Stormwater issues.

The Water and Wastewater Divisions had Twenty Year Master Plans completed by Crist Engineering in 2008. New master plans are scheduled to be completed in 2024. The Public Works and Finance Directors have been reviewing these documents for possible inclusion into this document as Appendices. We would like to have all the future plan documents in one place for easy reference. However, first we want to review these documents to see how our current 2024 outlook lines up with the estimates and projections and completion schedules within these documents.

Over the past couple of years our Public Works Department has been striving to move from using all contractors to doing some work "in house." The City has attempted to hire additional employees to do this work. See below a list of "in house" projects planned for the 2024 year.

Street/Stormwater

Lacrosse and Stivers Drainage Improvements
Install 2025 Portion of the City Wide RRFB
Install & Implement Phase II of MUTCD Approved Radar Signs
Continue City Wide Sidewalk Repair of damaged, missing or non ADA Compliant
Wastewater

+7000' Pipe Bursting – Basin 1,6, unmonitored
(unmonitored basin is a basin that was not assigned a number)
4 Manhole replacements – Basin 1, unmonitored
18" Springhill Gravity Line Upsize/Relocation
Lea Circle and gravity sewer relocation – ANRC funding obtained
Lift Station 5 upgrade/rebuild – parallel Force Main

Water Department

Water Superintendent Bryce J. Rimmer



Field Supervisor

Josh Byrd

Utility Worker II

Bradley Stapler

Equipment Operator

John Boyette

Utility Worker I Kevin Thornberry

Equipment Operator

Brad Wilson

Utility Worker I Nic Harris

Equipment Operator James Moore

Pumps & Controls
Operator NEW
Requested

2024 Water Accomplishments:

- 1. Completed the Water Master Plan
- 2. Began the Rate and Impact Fee Studies
- 3. Completed the Lead/Cooper Service Line Database

2025 Water Goals:

- 1. Complete fire deficiency tie ins per the master plan
- 2. South Pressure Plain Tank Project
- 3. North Tank Repairs

	2021	2022	2023	2024	2025
FT Employees	7	7	7	7	7

Wastewater Department

- The Wastewater Plant is located at 7064 Cynamide Drive

The Water and Wastewater Committee (WSAC) meets on the first Tuesday of each month at 6:00 pm.

Wastewater Superintendent Frankie Glover

Open Positition

Field Supervisor

Wastewater Treatment Plant Manager Gregg Asher

Chief Plant Operator Vacant



PW Equip Operator Tim Price

Maintenance Utility Worker II Anthony Jones

Maintenance Utility Worker II Erik Coleman Wastewater Operator Austin Remsing Wastewater Treatment Operator Gary Smith

Maintenance Utility Worker II Jose Tobias

Repair Utility Worker II Matt Hawkins Maintenance Utility Worker I Dylan Mitchell

Wastewater Operator Dale Watkins Wastewater Lab Tech. Justin Causey

Maintenance Utility Worker I Dave Stephens

Util Worker I Robert Green Utility Worker II

Wastewater Operator Quinton Jones Wastewater Operator Vacant

Maintenance Utility Worker I Steven Tallent Maintenance Utility Worker I Austin Tallent

Utility Worker II

Utility Worker I

2024 Wastewater Accomplishments:

- 1. Completed blower install and new air line header for 1 MGD Treatment facility
- 2. Replaced motor for aerator in eq basin
- 3. Completed sample collection profile for Wastewater Master Plan.
- 4. Repaired/replaced Lift Station 21 and 22
- 5. Began Rate Study
- Secured Lea Circle Funding via ANRC

2025 Wastewater Goals:

- 1. Continue pipe bursting
- 2. Lift Station #5 and Parallel Force Main
- 3. Springhill Gravity Line Construction
- 4. Repair/Replace Booster Pump Station PRV and Controls and Chlorinator and Lift Stations 4, 8, 18, 19, 24, and 29

	2021	2022	2023	2024	2025
FT Employees	14	21	20	20	23

					Water			
				R	evenues			
Cat.	Description	202	5 Requested	20	024 Budget	2024 Estim	ated	2023 Actuals
R10	Taxes - Sale			\$	-		\$	-
R15	Taxes - Property			\$	-		\$	-
R20	Licenses Permits & Fees			\$	-		\$	-
R30	Membership Fees			\$	-		\$	=
R33	Rental Fees			\$	-		\$	-
R36	Park Program Fees			\$	-		\$	-
R40	Fines & Forfeitures			\$	-		\$	-
R50	Sale of Services	\$	4,638,785	\$	5,196,985		\$	4,675,160
R60	Miscellaneous Revenue	\$	5,000	\$	2,325		\$	26,872
R62	Intergovernmental Tsfrs	\$	724,500	\$	215,000		\$	1,675,421
R64	Reimbursement	\$	50,000	\$	100,000		\$	232,531
R66	Sale of Equipment			\$	-		\$	-
R70	Grant Revenue			\$	-		\$	-
R74	Sponsorships			\$	-		\$	-
R85	Interest Revenue			\$	-		\$	-
-	Totals	\$	5,418,285	\$	5,514,310	\$	- \$	6,609,985

				E	xpenses		
Cat.	Description	2025	Requested	20	24 Budget	2024 Estimated	2023 Actuals
E01	Personnel Expense	\$	1,628,392	\$	1,374,972		\$ 1,250,157
E10	Building & Grounds Exp	\$	137,049	\$	114,131		\$ 94,004
E20	Vehicle Expense	\$	113,781	\$	111,500		\$ 100,207
E30	Supply Expense	\$	1,607,500	\$	1,604,525		\$ 1,427,503
E40	Operations Expense	\$	503,200	\$	531,500		\$ 473,739
E55	Professional Services	\$	287,650	\$	404,450		\$ 92,461
E60	Miscellaneous Expense	\$	36,534	\$	64,500		\$ 82,617
E62	Intergovernmental Tsfr	\$	187,500	\$	216,150		\$ 210,643
E68	Donation Expense	\$	-	\$	-		\$ -
E70	Grant Expense	\$	-	\$	-		\$ -
E72	Bond Expense	\$	43,002	\$	43,002		\$ 41,329
E80	Capital Assets	\$	832,001	\$	789,088		\$ 773,735
E85	Interest Expense	\$	67,455	\$	75,347		\$ 75,271
E90	Construction Projects	\$	-	\$	-		\$ -
	Totals	\$	5,444,064	\$	5,329,165	\$ -	\$ 4,621,667

Capital above consists of:	Depreciation Placeholder of	487,000	
	Capital Infrastructure - Aiport Rd. FF	180,000	
	Capital Infrastructure - Rogers Project	50,000	
	Capital Infrastructure - Hwy 5	50,000	
	South Plain Placeholder	1	
	Capital Vehicles 9*\$33K Financed	65,000	
	Total	832,001	

			W	/ast	tewater			
			F	Rev	enues			
Cat.	Description	202	5 Requested		2024 Budget	2024 Estimated	20)23 Actuals
R10	Taxes - Sale							
R15	Taxes - Property							
R20	Licenses Permits & Fees							
R30	Membership Fees							
R33	Rental Fees							
R36	Park Program Fees							
R40	Fines & Forfeitures							
R50	Sale of Services	\$	5,790,000	\$	5,500,000		\$	5,772,065
R60	Miscellaneous Revenue	\$	53,675	\$	60,475		\$	8,810
R62	Intergovernmental Tsfrs	\$	1,069,500	\$	858,000		\$	273,826
R64	Reimbursement	\$	50,000	\$	-		\$	106,987
R66	Sale of Equipment							
R70	Grant Revenue							
R74	Sponsorships							
R85	Interest Revenue							
-	Totals	\$	6,963,175	\$	6,418,475	\$ -	\$	6,161,688

			ı	Ехр	enses			
Cat.	Description	202	5 Requested		2024 Budget	2024 Estimated	20	23 Actuals
E01	Personnel Expense	\$	2,460,447	\$	2,130,631		\$	1,902,025
E10	Building & Grounds Exp	\$	716,323	\$	750,843		\$	575,861
E20	Vehicle Expense	\$	253,769	\$	228,320		\$	217,255
E30	Supply Expense	\$	870,000	\$	738,780		\$	473,329
E40	Operations Expense	\$	89,200	\$	79,000		\$	61,488
E55	Professional Services	\$	245,150	\$	192,257		\$	215,124
E60	Miscellaneous Expense	\$	49,534	\$	78,740		\$	67,287
E62	Intergovernmental Tsfr	\$	339,500	\$	325,000		\$	290,810
E68	Donation Expense							
E70	Grant Expense							
E72	Bond Expense	\$	67,001	\$	67,001		\$	55,739
E80	Capital Assets	\$	1,813,015	\$	1,089,329		\$	1,181,892
E85	Interest Expense	\$	89,915	\$	95,000		\$	(8,946)
E90	Construction Projects							
	Totals	\$	6,993,854	\$	5,774,901	\$ -	\$	5,031,865

Func			Account Description	2025 Requested		2024 Estimated		
5	200 400		Designated Tax - AC Designated Tax - Park	664,760.00 664,760.00	659,200.00 659,200.00	440,401.08 440,401.08		
5	500		Designated Tax - Fire	1,661,900.00	1,648,000.00	1,101,002.71	1,617,740.60	
5	600		Designated Tax - Police	1,661,900.00	1,648,000.00	1,101,002.71		
5	800		Designated Tax - Street	1,994,280.00	1,977,600.00	1,321,203.27		
2 45	100 400	4105	One Cent Sales Tax Park 1/8 Sales Tax	6,647,600.00 830.950.00	6,592,000.00 824.000.00	4,404,010.85 550.501.35	6,470,962.38 808,870.30	
55	500		Fire 3/8 Sales Tax	2,492,850.00	2,472,000.00	1,651,504.08		
51	500	4150	State Turnback	28,000.00	28,000.00	29,538.41	32,662.74	
550	900		Impact Fees	35,000.00	35,000.00	36,296.00	59,055.00	
555 62	950 600		Impact Fees Act 988 of 1991 Revenue	50,000.00 12,000.00	50,000.00 12,000.00	46,850.00 6,205.22		
30	300	4404	Act 1256 Civil Division	71,250.00	71,250.00	16,790.00		
30	300	4406	Act 1256 District Court Rev	330,000.00	330,000.00	242,910.95		
31	300			36,000.00	36,000.00	32,978.00		
61 68	600	4420	Admin of Justice Revenue Drug Seizure Revenue	15,000.00 2,500.00	15,000.00 2,500.00	12,083.76 18,294.00		
3	100		AT&T / SW Bell Franchise Fee	80,000.00	80,000.00	25,516.58		
3	100	4506	Centerpoint Energy Franchise Fee	250,000.00	250,000.00	188,319.27		
3	100	4508	Fidelity Franchise Fee	15,000.00	15,000.00	10,352.60		
3	100		Comcast Cable Franchise Fee Entergy Franchise Fee	75,000.00 606,000.00	75,000.00 600,000.00	46,376.00 477,253.88	68,015.53 717,135.75	
3	100		First Electric Franchise Fee	300,000.00	300,000.00	277,198.12		
620	950	4546	Infrastructure Fee	1,980,000.00	1,884,000.00	1,424,870.65		
3	100	4564	Windstream Franchise Fee	15,000.00	15,000.00	11,858.57		
604 114	100		Miscellaneous Revenues Loan Proceeds	0.00 3,390,310.00	0.00 3,296,000.00	0.00 2,202,005.43	-69,513.94 3,235,481.20	
183	800		Loan Proceeds	0.00	0.00	0.00	586,490.00	
188	800	4610	Loan Proceeds	0.00	0.00	0.00	9,948,051.01	
110	100		Xfer from Other Fund	30,000.00	30,000.00	22,816.95		
114 604	0	4623	Xfer from Other Fund Xfer from Other Fund	0.00	0.00 50.000.00	0.00 156.170.88	5,304.53 256,822.68	
606	900		Xfer from Other Fund	0.00	0.00	0.00		
525	950	4625	Xfer from Water	477,000.00	491,150.00	343,842.84	501,452.37	
182	800	4027	Xfer from Other	554,877.00	521,877.00	383,560.45	249,996.95	
185	800		Xfer from Other Donation Revenue Ord 2011-24	636,444.00 2,500.00	636,444.00 2,500.00	416,261.63		
20 7	200 100	4680 4850		2,300.00	2,500.00	0.00 2,557.64		
66	600		Interest Revenue	0.00	0.00	0.00		
68	600	4850	Interest Revenue	0.00	0.00	0.00	0.97	
113	100		Interest Revenue	30,000.00	30,000.00	25,888.70		
114	400		Interest Revenue Interest Revenue	50,000.00	50,000.00 0.00	44,132.76 5,481.74		
182 183	800 800			22,000.00	22,000.00	20,829.10		
185	800			5,000.00	5,000.00	5,947.55		
186	800	4850	Interest Revenue	10,000.00	10,000.00	11,501.58	15,646.78	
188	800			0.00	0.00	196,202.40		
604	0		Interest Revenue Interest Revenue	2,000.00	2,000.00	396.47 10,107.87	3,750.33 12,703.20	
606 7	100	4850 4855	Gain on Investment	0.00	0.00	23,730.70		
110	100	4855	Gain on Investment	0.00	0.00	5,297.90	1,506.79	25,784,881.00 Total revenues
30	300	5072	Act 1256 Judge Retirement	5,200.00	5,200.00	3,553.56	4,738.08	25,149,978.76 Total expenses
30	300			250.00	250.00	163.08		634,902.24 Difference
51	500		Act 833 Expense Act 918 of 1983 Expense	28,000.00 17,500.00	28,000.00 17,500.00	2,372.33 12,083.76		
30 62	300 600	5415 5420	Act 988 Expense	17,300.00	12,000.00	0.00		
30	300		Act 1256 Co Admin of Justice	140,500.00	140,500.00	96,674.40		
30	300	5430	Act 1256 Court Costs	15,250.00	15,250.00	10,629.36	14,172.48	
30	300			28,500.00	28,500.00	19,716.12		
30 30	300 300	5440 5445	Act 1256 DFA (State) Act 1256 Ordinance 89-15	167,150.00 26,000.00	167,150.00 26,000.00	98,577.01 17,699.40		
30	300	5495	Act 1256 Intoximeter Expense	900.00	900.00	604.26	805.68	
20	200	5580	AC Donation Expense	2,500.00	2,500.00	1,081.59	29,600.42	
61	600	5600		15,000.00	15,000.00	9,360.00	6,317.32	
68	600		Miscellaneous Expense Software - New & Renewals	2,500.00 36,000.00	2,500.00 36,000.00	2,516.59 52,216.70		
31	300 100		Xfer to General	6,647,600.00	6,592,000.00	4,394,664.00		
3	100		Xfer to General	258,600.00	175,000.00	174,999.96	174,999.96	
5	200	5620	Xfer to General - AC	664,760.00	659,200.00	439,464.00	630,996.00	
5	400		Xfer to General - Park	664,760.00	659,200.00	439,464.00		
5	500		Xfer to General - Fire	1,661,900.00 1,661,900.00	1,648,000.00	1,098,664.00		
5 45	600 400		Xfer to General - Police Xfer to General	1,661,900.00 830,950.00	1,648,000.00 824,000.00	1,098,664.00 549,336.00		
55	500		Xfer to General	2,492,850.00	2,472,000.00	1,648,000.00		
3	800	5622	Xfer to Fund Bond Funds	1,082,128.76	1,158,321.00	861,075.17	886,487.73	
5	800		Xfer to Street	1,994,280.00	1,977,600.00	1,318,400.00		
7	100		Xfer to Other Xfer to other fund	0.00 30,000.00	342,000.00 30,000.00	0.00 25,888.70	1,360,536.60 35,743.53	
113 183	100 800		Xfer to Other	33,000.00	0.00	33,621.91		
186	800		Xfer to Other	0.00	0.00	0.00		
525	900		Xfer to Water	187,500.00	0.00	109,000.00		
525	950		Xfer to Other	289,500.00	42,000.00	0.00	0.00	
550	900		Xfer to Other Xfer to Other Fund	50,000.00	0.00	0.00 123,365.00		Non Zeroing Out Funds for Requested 2025
555 604	950 0		Xfer to Other Fund Xfer to Other	50,000.00	50,000.00	123,365.00 43,628.13		3 (271) Franchise Fees 110 -30,000 Bond
620	900		Xfer to Water	1,267,000.00	1,884,000.00	489,282.81		110 -30,000 Bond 114 -94,310 Bond
114	0		Bond Principle Pmt	1,672,525.00	1,672,525.00	1,200,000.00		182 -259,877 Bond
185	800		Bond Principal Pmt	375,000.00	375,000.00	375,000.00		183 11,000 Bond
114	800		Bond Fees Bond Fees	950.00 1,000.00	950.00 1,000.00	950.00 666.64		185 -3,444 Bond
185 188	800 800		Bond Fees Bond Fees	1,000.00	1,000.00	0.00	999.96 2,500.00	186 -10,000 Bond 188 500,000 Construction
604	0		Bond Fees	2,000.00	2,000.00	1,333.36		550 15,000 Impact
185	800	5750	Interest Expense	262,000.00	262,000.00	261,264.94		555 -50,000 Impact
114	0		Interest Expense	1,672,525.00	1,672,525.00	265,690.63		620 <u>-713,000</u> Infrastructure
182	800		Interest Expense	300,000.00	300,000.00	521,876.28		-634,902 Total
188	800	5900	Construction	500,000.00	6,675,000.00	3,201,701.42	4,225,979.87	

Appendix 1 - Major Vendor List * Denotes under Contract, Single Source is shown as SS and is defined as "best performing for the current city systems, usage, or services", D = paid by DRAFT and OG means vendor over many years. Note Ordinance 2022-18 was approved by Council in July of 2022 and denotes that items on DRAFT will be brought once a year to Council during the budgeting process and

	OG		AC Pros of Ark AC&T Wastewater Rehab	OG		Hilbilt Historic Society	Other Acrowmos Used Balated to Burnham
og og	OG		ACIC (Arkansas Crime Information Center)	OG	•	Historic Society Homemark	Other Acroymns Used Related to Purchasing BO = Bid Out
50	00		Action Electric			Honeywell Analytics #2811 Fire	QA = Quotes Attached in Tyler GL Software
OG	OG	*	Adams Pest Control	OG	*	Humane Society of Saline County	MA = Mayor Approved above \$5K Quotes
Соор			Alert All #18 Fire			ICM of America	SB = State Bid
0G	CP	SS	Altec - Street	OG		In Traffic - Street Contract 4 years Per Troy	CP = Cooperative Purchasing Agreement Used
OG	OG OG		Amazon Prime Business American Fidelity	OG OG	D	Internal Revenue Service (IRS) IT on the Go (Courts)	
OG	00		AR on site	OG	D	Itransact	
	OG		AR One Call - PW	OG	*	Iworqs - Work Orders for Stormwater and Planning	
			AR Sign and Barricade	OG	*	Jack Tyler Engineering for WWTP - Sole Source	
OG	00		AR Valley Communications Archive Social - Next Request - Legal FOIA Response			Jacor JCI	
OG	OG OG		Ark Departments of Finance, Health and Transportation etc.		*	Jcon - BID OUT Concrete	
OG	00	J	Ark Hwy Graphics			Jebidiah Sawyer Tree Services	
)G	OG		Ark Mailing Services for Utility Billing			Jerry Conrad Trash Service #227 Fire	
OG	OG	*	Ark Municipal League for Various Items and Programs	OG		KT&S Cleaning Services For PD	
og og	OG		Ark Public Employees Retirement System (APERS) Arkansas Fire Academy #76 Fire	OG		L&L Municipal Supplies	
JG	OG	D	AT&T	UG		Landmark for Arbitrage Landscape Structures	
OG	OG		ATA for Audit Services	OG	*	Laserfiche R&D Computer Systems for City Clerk	
OG			Atco International			LeadsOnline	
	OG	D	Auditor of the State for Escheating Purposes	00		LESO (Law Enforcement Support Organization)	
iG iG	OG	D	Axon – Tasers for PD Banner Fire Equipment	OG	D	Local Fire and Police Retirement System (LOPFI) LR Winwater	
G	OG		Baptist Health Clinic for Physicals			Marmic Fire & Safety #2815 Fire	
G			Benton Napa Auto Parts #141 Fire			Martin Marietta	
	OG		Best Janitorial	OG		McClelland Engineering	
G	OG	D	Boston Mutual - Payroll Deduct Brad Glover Electric	OG		Metro Plan Metron	
70	OG	*	Bryant Youth Association			Michael Baker	
)G			Bulkhalter	OG		Middleton Heat & Air - HVAC Services	
	OG		Cadenance Bank for WW Vac Truck	OG	*	Motorola (owns Spillman Software) for PD	
)G			Campbells Dodge, Ram and Jeep	OG	*	MSI for Courts	
)G	OG	•	CDW - Sole Source for IT CDWG - Barracuda Backup for IT	OG		Municipal Emergency Services MWI - Animal	
JG	OG	*D	Centerpoint for Gas Changed to Summit and Symmetry for Bulk Par		*	NationWide for Retirement Options	
			Central Ark Truck and Trailer and Outfitters (2 vendors)			Nationwide Trailers	
OG	OG		Chamber of Commerce - Bryant - Contract started in 2022	OG	D	Neopost	
OG			Chem Aqua -Parks			Northern Oil	
OG	00		Cisneros	OG		NPC Merchant	
	OG OG		Civic Plus replaced Municode for City Clerk Civic Rec replaced Activenet in 2018	OG OG		Open Gov for Finance O'Reilly	
OG	OG		CJI (Criminal Justice Institute)	OG	D	Paymentech	
OG			Clarity Pools	OG	*	Pepsi Cola for Parks	
OG			Clark Communication #3933 Fire	OG		Pettus Office Products	
		55	Clark Equipment CLEAN #2599 Fire	OG		Pitney Bowes for Postage machine Precision Delta	
OG	OG	D	Clearent	OG	SS	Pro Chem - certain items on contract, certain sole sou	rce
OG	OG		Clifford (for Generator Maintenance)			Purcell Tire #543 Fire	
	OG	D	Comcast for TV and back up Internet	OG		Pure Water for City Hall	
)G			Commercial Air		*	R. Valadez	
G			Consolidated Fleet Service #876 Fire Consolidated Pipe	CP	SS	Red E-Xtinguishers #3998 Fire Red River Dodge for the PW Rams to keep Fleet Unifo	ırm
G	OG	*	Cranford - Bid Out no other Respondents for Street Asphalt	-		Regal Chemical	
G	OG	*	Crews - bond related	OG	*D	Regions - Credit Cards and Banking Services	
iG iG	OG		CRIMESTOPPERS Crist Engineering	OG		Republic Services for Sanitation for Certain Depts Revcord for PD	
G	od		Cummins Sales & Service #1386 Fire		*	Richardson Engineering	
			Curry's Pest Control# 240 Fire	CP		Riggs Cat	
_			Custom Advertising			River Valley Athletic Fields	
og og	OG OG		DB Squared JESAP - Name changed to JER -HR Delage for Copiers			River Valley Tractor RJN	
,,	OG		Dell for IT	OG		Robert's Bros. Trash Services PW	
G	OG		DNT for the City Website and marketing	OG		ROCIC (Regional Organized Crime Information Center	
G	OG		DoorKing for PW Gate			Rural Water Services	
		SS	Duck's Garage	00		SAF Coat for Parks - Regional Sole Source	
G			Eagle Electric ELC and Espino Lawn Care (Parks and Street)	OG OG	٠.	Salem Water for Fire Station Saline County - Public Water Authority, Regional Soli	d Waste and Treasurer
)G	OG		Eliant Solutions Inc. for IT	OG		Saline Courier	
)G			EMed/Grogans #862 Fire			Sally's Body Shop	
OG	OG	*	Employee Assistance Plan			Scurlock Industries of Jonesboro	
OG	OG	*D	Employment Solutions Entergy	OG	•	Senior Center SetCom #2584 Fire	
OG	OG		Enterprise for PD Vehicles			SHI (Google Workspace IT)	
)G			ErgoMetrics #2051 Fire	OG	*	Shred It for PD	
OG			ESO #3835 Fire			Siddons Martin #3882 Fire	
			ESRI (PD and PCD)	OG	*	Sir Speedy Newsletter	
			Evans Enterprises Everett	OG		Southern Pipe and Supply Standard Business - Copier Overages	
)G			EverOn #4023 Fire	OG	*	State - Sales Tax and Surcharge	
)G	OG		Fidelity for Internet	OG		Stephens for Bonds	
OG OG OG :P	OG	*D		CP		Stribling	
G G			First Electric	CF			
og og :P	OG		First Security - Bonds	OG	*	Symmetry for Parks Bulk Natural Gas	
)G)G	OG OG	*D	First Security - Bonds Fleming Network #299 Fire	OG		Teeco Safety	
IG IG P	OG OG	*D	First Security - Bonds Fleming Network #299 Fire Friday, Eldridge & Clark for Bond Counsel	OG SS		Teeco Safety Temple	
OG OG P	OG OG	*D	First Security - Bonds Fleming Network #299 Fire	OG		Teeco Safety	
OG P P OG	OG OG OG OG	*D D, * *	First Security - Bonds Fleming Network #299 Fire Friday, Eldridge & Clark for Bond Counsel Galls - PD Uniforms Garnat Garver Engineering	OG SS OG		Teeco Safety Temple TK Elevator (PD and Parks) TLO for PD Township Builders	
iG P iG	OG OG OG	*D D, * *	First Security - Bonds Fleming Network #299 Fire Friday, Eldridge & Clark for Bond Counsel Galls - PD Uniforms Garnat Garver Engineering Gary Williams - Electrical inspections	OG SS OG		Teeco Safety Temple TK Elevator (PD and Parks) TLO for PD Township Builders Tri State Mack for PW	
OG P P OG	OG OG OG OG OG OG	*D D, * *	First Security - Bonds Flemling Network #299 Fire Friday, Eldridge & Clark for Bond Counsel Galls - PD Uniforms Garnat Garver Engineering Gary Williams - Electrical inspections Gene Summers Construction	OG SS OG CP	* * SS	Teeco Safety Temple TK Elevator (PD and Parks) TLO for PD Township Builders Tri State Mack for PW Trinity Innovative Solutions for PD	
iG P iG	OG OG OG OG	*D D, * *	First Security - Bonds Fleming Network #299 Fire Friday, Eldridge & Clark for Bond Counsel Galls - PD Uniforms Garnat Garver Engineering Gary Williams - Electrical inspections Gene Summers Construction Gone for Good Shredding City Hall	OG SS OG CP OG	* \$\$\$	Teeco Safety Temple TK Elevator (PD and Parks) TLO for PD TOwnship Builders Tri State Mack for PW Trinity Innovative Solutions for PD Tyder for General Ledger Software	
og og :P	OG OG OG OG OG OG	*D D, * *	First Security - Bonds Fleming Network #299 Fire Friday, Eldridge & Clark for Bond Counsel Galls - PD Uniforms Garnat Garver Engineering Gary Williams - Electrical inspections Gene Summers Construction Gone for Good Shredding City Hall GovDeals	OG SS OG CP	* SS * *D	Teeco Safety Temple TK Elevator (PD and Parks) TLO for PD Township Builders Tri State Mack for PW Trinity Innovative Solutions for PD Tyler for General Ledger Software Utility Billing Services - Central Arkansas Water	(Circle K)
OG P P OG	OG OG OG OG OG OG OG	*D D, * *	First Security - Bonds Fleming Network #299 Fire Friday, Eldridge & Clark for Bond Counsel Galls - PD Uniforms Garnat Garver Engineering Gary Williams - Electrical inspections Gene Summers Construction Gone for Good Shredding City Hall	OG SS OG CP OG OG	* SS * *D *D	Teeco Safety Temple TK Elevator (PD and Parks) TLO for PD TOwnship Builders Tri State Mack for PW Trinity Innovative Solutions for PD Tyder for General Ledger Software	(Circle K)
OG P P OG	OG OG OG OG OG OG OG	*D D, * *	First Security - Bonds Fleming Network #299 Fire Friday, Eldridge & Clark for Bond Counsel Galls - PD Uniforms Garnat Garver Engineering Gary Williams - Electrical inspections Gene Summers Construction Gone for Good Shredding City Hall GovDeals Granite Mountain - Bid Out no Bid - Gravel, Ballast, etc. Greenway John Deere - PW Gym Masters	OG SS OG CP OG OG OG	* SS * D *D *D *	Teeco Safety Temple TK Elevator (PD and Parks) TLO for PD Township Builders Tri State Mack for PW Trinity Innovative Solutions for PD Tyler for General Ledger Software Utility Billing Services - Central Arkansas Water Valero Gas Cards for all City Vehicles, Wright Express Verixon for Cell phones and internet Vermeer	(Circle K)
OG OG :P OG	OG OG OG OG OG OG OG	*D D, * * * * * * SS	First Security - Bonds Fleming Network #299 Fire Friday, Eldridge & Clark for Bond Counsel Galls - PD Uniforms Garnat Garver Engineering Gary Williams - Electrical inspections Gene Summers Construction Gone for Good Shredding City Hall GovDeals Granite Mountain - Bid Out no Bid - Gravel, Ballast, etc. Greenway John Deere - PW	OG SS OG CP OG OG OG	* SS * D *D *D *	Teeco Safety Temple TK Elevator (PD and Parks) TLO for PD TOwnship Builders Tri State Mack for PW Trinity Innovative Solutions for PD Tyler for General Ledger Software Utility Billing Services - Central Arkansas Water Valero Gas Cards for all City Vehicles, Wright Express Verizon for Cell phones and internet	(Circle K)

Note: State Statute (A.C.A 14-58-303)b)(2)(B) says that bids are not required on motor fuels, oil, asphalt, asphalt oil, natural gas and in some cases on motor

Appendix 2 - Salaries, Wages, Benefits Allocation Review

It is a very common practice for shared cost centers in Administration or a general fund of a city to be allocated out to other funds. In the case of the City of Bryant services provided by the departments outlined below - Finance, HR, Attorney, Mayor, City Clerk, Information Technology, and the Engineer (serving as Planning Director) - are provided to the other departments but the costs associated with their payroll are housed in Administration (not the Engineer). To more accurately reflect these costs where they are utilized the Salaries, Wages, and Benefits Calculation is performed each budget season and an agreed upon amount is charged back to the other departments to reflect these costs/usages.

SWB Allocation Review (Salaries, Wages, and Benefits of Admin Staff)

In September of 2024 Department Heads from the seven depts shown below across the top of the chart from Admin were asked to divide 100% of their time amongst all the depts.

		FIN	HR	ATT	MAY	CC	IT	ENG	total	Div by 7					Rounded
100	Admin	5.00	10	25.00	10.00	25.00	8.00	0.00	83.00	11.86					
120	Plan & Dev	2.00	5	10.00	10.00	15.00	5.00	0.00	47.00	6.71	44.00	44.29	Govt Des Tax	Allocat	ed
200	Animal	5.00	15	10.00	10.00	25.00	5.00	5.00	75.00	10.71					106,391
300	Courts	4.00	5	10.00	10.00	10.00	0.00	0.00	39.00	5.57					
400+	Parks	10.00	15	10.00	10.00	5.00	8.00	15.00	73.00	10.43					182,385
500+	Fire	10.00	10	5.00	10.00	5.00	11.00	10.00	61.00	8.71					182,385
600+	Police	10.00	10	15.00	10.00	5.00	41.00	10.00	101.00	14.43	24.00	24.14	Unallocated		182,385
800+140	Street and Storm	18.00	10	5.00	10.00	3.33	8.00	20.00	74.33	10.62	32.00	31.57	PW %		154,751
900	Water	18.00	10	5.00	10.00	3.33	7.00	20.00	73.33	10.48					154,751
950	ww	18.00	10	5.00	10.00	3.33	7.00	20.00	73.33	10.48					154,751
	Total	100	100	100	100	99.99	100	100	700	100					1,117,798

Accounts 5000-5057 no travel/train is included from 2025 calculations. In 2024 it was determined that no change would be made to the SWB allocation amounts above for the 2025 Budget, 9/6/24 1,450,788.53 currently being evaluated again. Since the change would only be a savings to PW of \$1641 (\$156392-\$154751) for Water, Wastewater and Street the PW Director passed on the adjustment for 2025 and the amount will remain the same as those used for 2024, 10/16/24.

1.102.599

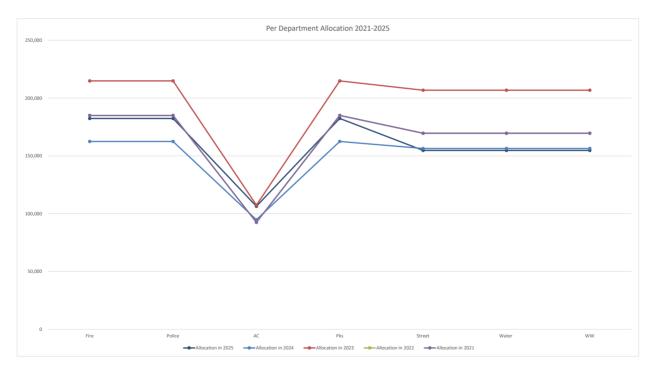
464,252	so stre,w.ww each	154,751	464,252	
638,347	fire,pd,pks each	182,385	547,155 anima	106,391
348,189	unallocated			
		4 447 700	Democratic and advanced to	

Allocation in

1,117,798 Representing salaries only

					Allocation in 2021
	Allocation in 2025	2024	2023	2022	Allocation in 2021
Fire	182,385	162,485	214,853	184,986	184,986
Police	182,385	162,485	214,853	184,986	184,986
AC	106,391	94,783	107,426	92,493	92,493
Pks	182,385	162,485	214,853	184,986	184,986
Street	154,751	156,392	206,796	169,571	169,571
Water	154,751	156,392	206,796	169,571	169,571
ww	154,751	156,392	206,796	169,571	169,571
Total	1,117,798	1,051,414	1,372,373	1,156,165	1,156,164

Allocation in Allocation in



The City of Bryant started applying for the GFOA Budget Book Award in 2017. The City first received the Award for their 2018 Budget Book. Planning and long term goal setting have always taken place within the city but with the submission of the budget book these processes have begun to be more fully documented by the present City

The 2016 \$26 million dollar Bond issuance was under taken in part to fund two Fire Stations and several parks projects that had been planned for some time and in part were discussed in conjunction with a 2020 plan. These are all now complete except for the Bryant Parkway Street Project which was delayed by several external factors.

It was planned in both 2020 and 2021 to hold several joint meetings to begin to solidify a 2040 Plan between the City Chamber and the City's offices; however, because of COVID these meetings have been put on indefinite hold. On the City's side to start an informal process of listing items considered for General Fund for the next 20 years the Department heads were polled. Some of the items listed came from the feedback received from Department heads. We have been included this listing in the Budget Books for 2020, 2021, 2022, 2023 and now 2024.

The State of Arkansas mandates that General Funds be budgeted balanced each year excluding capital projects. In order for this to be clearly and transparently accomplished each year the Council has chosen to adopt the regular budget in December and then come back and adopt any capital in January or in later months.

This appendix for these funds is not intended to provide for precise budgeting. The costs are estimates. Annually in the Budgeting process updates to the plan, deletions, additions, delays or other revisions may occur which will reflect changing community needs and resources. Only after incorporation in successive budgets or as approved separately by the City Council will these items be considered funded.

Some of the items contained here in this appendix will require on going operational costs and in some cases produce operational savings. However, given the speculative nature of these items these operational additional costs or savings have not been estimated at this time.

Some of the items discussed for the 2040 plan may require additional review or approval by the various city committees/commission including but not limited to Water/Wastewater, Parks, Community Development and Review, Planning Commission and also review or discussion or reciprocal agreements with the County or State. Additionally some may require public hearings.

Recap of Parks Capital and Maintenance Items Completed in 2022 and 2023 an	liu 2024 Fire an	u Parks				Funding Sources (Grant, Bond
Description	2022	2023*	2024 thru 9/6			Amend78, Donations, Saving
ishop Park, dept 0430						, ,
Aquatic Center						
umidifier	62,266					GF Savings
DA Stairs	16.011	7,934				GF Savings
ooring	16,911	52,806				GF Savings
quatics Roof Repair eplace Stolen Trailer	3,200	,				GF Savings GF Savings
ew Shelter for Splash Pad Pumps	3,200		4,100			GF Savings
Bishop Grounds & Center			4,100			Ci Savings
oone Rd cross walk and sidewalk, other half in Street	6,859					GF Savings
A) complex backstop netting was Q322 now Q423 now in 2024			27,447			GF Savings
lcoa 40 Park Upgrades, dept 0440						
athrooms and Pavilion, in progress, COVID Delays - AP, rolled to 2022	207,220					Advertising and Promotion T
ngineering on trail connecting to Mills, McClelland	11,357	5,722				GF Savings
Midland Park Upgrades, dept 0420						
eld Lighting, \$71K approved out of AP Funds	266,996					AP Funds
ilgreen for Field Lighting \$50K Soccer Club Sponsor	77,500 7,250					GF Savings GF Savings
ign 1ills Park Upgrades, dept 0410	7,250					Gr Savings
layground Phase 2 was Q322 50% Grant possible		347,083				Grant, GF Savings
xpanded tennis/pickleball courts 3 \$100K a piece	10,500	544,319				Amend 78
avilion Refurbish & Electrical	26,571	27,,513				GF Savings
ool Resurfacing			48,675			GF Savings
Mills Park Trail Engineering			2,610			GF Savings
pringhill Park Upgrade						
encing, rolled to 2022 (non cap)						GF Savings
arks General dept 0400	_					
ero Turn Mower	14,572					GF Savings
ide by Side	744 202	16,106				GF Savings
otals	711,202	1,017,705				
2023 is estimated numbers until the 2023 audit is completed						
ire CBA Cascade Compressor (\$63K HQ and \$20K to move exist to Stat 2)	1	ı	83,000			GF Savings
2 AEDs and a Trainer (12 at 3K and trainer 2K non capital)			Ordered			GF Savings
ope Rescue Equipment (non cap)			Done			GF Savings
						0
year capital and maintenance plan	NOT					
	NOT FUNDED					Proposed Funding Sources (Gra Bond, Amend78, Donations,
Description	2025	2026	2027	2028	2029	Savings)
ishop Park, dept 0430, Master Plan est. \$8.5 Mil	2023	2020	2027	2020	2023	
Aquatic Center						
quatic Center Upgrades	1,000,000					Amend 78
zone & Pool Chemistry Upgrades	140,000					GF Savings
ngineering/Design/Bidding/Inspection	20,000					GF Savings
Bishop Grounds & Center						
complex restroom	150,000					GF Savings
estival restroom		225,000				GF Savings
sphalt Main Yard	150,000			150,000		GF Savings
ake Charles Expansion/Storm Water Mgmt. est needed	+			150,000		GF Savings
leepy Village Drive Connection ngineering/Design/Bidding/Inspection	+		40,000	400,000		GF Savings GF Savings
eynolds Property Acquisition		300,000				GF Savings
ishley Park Maintenance, dept 0450, see Master Plan (est. \$1.9Mil) details for	r consideration					OI JUANIES
, actuals to		, puik iii				
alcoa 40 Park Upgrades, dept 0440, see Master Plan (est. \$6 mil) details for co	nsideration for	this park in the	future.			
xpand Green Space		150,000				GF Savings
encing & Field Repair	50,000					GF Savings
kate Park						Possible Grant
lcoa 40, dept 0440, and Mills dept 410 see Master Plan Connector Trail (est.	•		•	n the future.		
lidland Park Upgrades, dept 0420, see Master Plan (est. \$12 mil) details for o	consideration f					
ong Range Planning (Architecture) for Park Expansion	-1-1	50,000				GF Savings
fills Park Upgrades, dept 0410, see Master Plan (est. \$2.3 mil) details for con	isideration for t	inis park in the	ruture.			
pringhill Park Upgrade Master Plan est. Of \$200K		150,000				CF CI
athrooms ngineering/Design/Bidding/Inspection	1	150,000 6,000				GF Savings
ngineering/Design/Bidding/Inspection ark Sign	5,000	0,000				GF Savings GF Savings
lidtown Parks (not mentioned in Master plan? Replace with Debswood Parl	,	est. \$500K here	:?			OI Saviligs
ngineering & Design		. , , , , , , , , , , , , , , , , , , ,	10,000			GF Savings
ire Chief Park (Master Plan Est. of \$4 mil			1,100			
•		10,000				GF Savings
ngineering & Design		10,000		J		OI Javiliga

· · · · · · · · · · · · · · · · · · ·	NOT					
Year	FUNDED					
T Cul	2025	2026	2027	2028	2029	
New City Hall	2023	2020	3,000,000	2020	2023	BOND
			2,222,222			GF
						Savings/Partner
New Animal Control Facility Architecture Costs	65,000					Split
New Animal Control Facility	,		5,000,000			Bond/Grant
Reseal and paint Parking Lot (at Animal Control)			, ,			GF Savings
Finance/Water Billing Building Improvements	30,000					Undetermined
Network Infrastructure Upgrade, Switches and Routers,						
Replacement 6-8 years						GF Savings
City Hall Improvements at the Water Window Area						GF Savings
Bryant Fire						
Outfit Training Room with AV System		60,000				GF Savings
Hwy 5/Hilltop RD Area Fire Station			3,000,000			BOND
Equipment for Hwy 5/Hilltop RED Area Fire Station			1,000,000			BOND
5 year cycle adding to our fire apparatus fleet						Amend 78
Replace our big platform ladder truck, E one Bronto Platform		2,000,000				Amend 78
Reseal and paint Parking Lot (Split with Police)	12,500					GF Savings
Bryant Police						
						Grants/GF
Replace body Armor 5 year expiration some each year	20,000	15,000	15,000	15,000	15,000	Savings
NEW K9 Dogs some from 2 from School and 1 from Narcotic						Donation/GF
funds						Savings
New Police Headquarters			4,000,000			BOND
Reseal and paint Parking Lot (Split with FIRE)	12,500					GF Savings
Replace aging Trinity Innovative Solutions/Getac Camera Units						
in Cars (new in 2023), have approximately 50 units replace						
every 5 years					100,000	Amend 78
Replace aging Body Camera Units, have approximately 61 units						
replace every 2 years individually below the Capital threshold of						
\$5K						
	5,000	5,000	5,000	5,000	5,000	GF Savings
City Wide General Fund Totals	145,000	2,080,000	16,020,000	20,000	120,000	18,385,000

Four of the largest capital projects on the horizon in the next decade are a New or Significantly Improved City Hall, a new Fire Station up North, a new Police Headquarters, and a New Animal Control Facility. It is likely the three of these items together will total over \$10 million and will necessitate the issuance of Bonds to pay for them. Starting December 1, 2026 is the first time the Sales and Use Bond from 2016 can be called and/or considered for refinancing. It is possible we could go to a vote of the people at that time for refinancing this debt and pull out money and extend the Sales Tax to pay for these large improvements. This is something Council should be considering at this time.

Bryant	Fleet Overview and five year plan	LC	oc			LC = Le	ased Cars		
Bryant	General Fund Departments - including Enterprise Leases			2025	2026	2027	2028	2029	203
NEW PI	anning and Development - dept 0120	4							
	Ordering 5 vehicles on proposed Amend 78								
Fire - de	epts 0500-0510	2							
IT									
2020	Hyundai Santa Fe	91259							Replace
Animal	- 8 planned vehicles for 10.5 employees								
2006	Chev 1500 single cab truck	51441		sell/Amend 78					
2008	Chev Silverado Truck	93928		sell/Amend 78					
2013	Ford F250 Truck	69002							
2023	Ford Transit Van	02855							
2023	Ford Expedition XL SUV	11893							
	Office Staff Use Ford FS SUV Max 4*2			Amend78					
	Office Staff Use Ford FS SUV Max 4*2			Amend78	Obtain				
	4th Officer Use Ford FS SUV Max 4*2			Amend78	Obtain				
Fire	Chief, Assist. Chief, Marshall, Batt Chief, Brush and Pool Truck								
2013	Ram 2500	02148			Replace				
2015	Ram 5500 Brush Truck	08948							
2016	Chev Tahoe	90828			Replace				
2017	Dodge Durango	29002				Replace			
2019	GMC Sierra	31033						Replace	
2020	Ford F250	68562							Replace
Parks -	11 vehicles for 18 full time and 11 part time employees								
2018	GMC Sierra 3500 dump bed (1-ton)	66156							
2018	GMC Sierra 2500 crew long (Ballfield)	00896							
2018	GMC Sierra 2500 crew long (Mow Crew)	02286							
2018	GMC Sierra 2500 crew short (David)	17426							
2004	Ford Expedition	B49713							
2006	Chevy Silverado (on gov deals now to be sold)	72924		Amend 78	_			_	
2009	Chevy SIlverado 2500HD (Trash Truck)	49772							
				Amend 78					
				Amend 78	_			_	
				Amend 78					
				Amend 78					

Police Department - 27 are up for sale in 2024 and 2025. It is unknown how much will be received from the sale but it should be budget neutral in 2025 to replace only six of them in 2025 and two in later years. After 2024 the Police Department is the only department planning to continue their leases with Enterprise. In 2024 they bought 8 new vehicles from Enterprise to pay off through 2029 (5 years). The old Enterprise agreement from 2020/2021 is for 32 vehicles. They currently rent 7 and that brings their department total to 54 vehicles for 59 dept employees.

2012	Dodge Durango	71496	Replace			
2012	Dodge Durango	71497	Replace			
2002	Dodge Ram	08323	Replace			
2015	Dodge Durango	47767				
2016	Dodge 1500	20615				
2016	Dodge 1500	02136				
2017	Ford Explorer	36824				
2017	Ford Explorer	44420				
2017	Ford Explorer	36822				
2017	Ford Explorer	36818				
2017	Ford Explorer	44424				
	Ford Explorer	44429				
2017	Ford Explorer	44427				
2008	Ford F350	04824				
2017	Chevy Tahoe	87306	Replace			
	Ford Explorer	36819				
2018	Chevy Tahoe	59654	Replace			
2018	Chevy Tahoe	72507	Replace			
2018	Dodge Ram Truck	70000			Replace	
2019	Dodge Charger	26569				
	Dodge Charger	26570				
2019	Dodge Charger	26571				
	Dodge Charger	26572				
2022	GMC Yukon Chief's	29990		Replace		
	LESSO Tandem Axle 16ft Trailer	No VIN/Title				
	LESSO Single Axle Lrg Wheel Trailer	No VIN/Title				
	LESSO Single Axle Trailer	No VIN/Title				
	LESSO RTV	68424				
<mark>Unknown</mark>	LESSO Motorcycle, donation in pieces	04000				
Street - 2	4 vehicles for 18 employees					
Vehicles						
2022	Ram 5500 4x4 Single Cab Tradesman Diesel (Dump)	71327		Replace		
	Ram 5500 4x4 Crew Cab Tradesman Diesel (Dump)	55839			Replace	
2023	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59920			Replace	
	Ram 2500 4x4 Crew 6' 4" Bed Diesel	81539			Replace	
	Ram 2500 4x4 Crew 6' 4" Bed Diesel	81540			Replace	
	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59921				
	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59922				
	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59923				
2024	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59924				
2024	Ram 2500 4x4 Crew 6' 4" Bed Diesel	59925	1			

2024 Ram 2500 4x4						ı			
	Single Cab Tradesman Diesel (Dump)	18648							
2024 Ram 5500 4x4	1 Crew 6' 4" Bed Diesel	59920							
Italii 5500 ix i	(1 Ton) Tradesman Diesel (Mechanic)	39967	LĪ						
2024 Ram 2500 4x4	1 Crew 6' 4" Bed Diesel	11963							
2024 Ram 1500 4x4		36990							
	herokee Laredo 4x4	78210				İ			
	herokee Laredo 4x4	51792							
	herokee Laredo 4x4	51793							
	herokee Laredo 4x4	51790							
	herokee Laredo 4x4	51790							
	herokee Laredo 4x4	51791							
2022 Ram 5500 1 T	l'on	71327				Replace			
2023 Mack Granite	e 64 Single Axle	02014							
2024 Ram 5500 4X4	4	18648							
2024 Ram 5500 4X\$	\$	39967							
2024 Mack Granite	64 Tandem								
2025 Mack Granite		44435							
	37G Bucket Truck	95336				Replace			
Trailers	or o bucket in dek	33330				перисс			
		01746		Danlaga /č20V					
		91746		Replace/\$30K					
2018 Kenworth		18480		Replace/\$300K					
2018 Makita		91495		Replace/\$100K					
2019 Air Burner T-3	300	11018					Replace		
2019 Big Ex		95327							
2022 Big Tex		18079							
2022 KM Internation	onal	46033							
2023 CellTech		69349							
2023 PJ Trailers		49707							
2023 Trailboss		04451				1			
2024 Palmer		03069				1			
-									
		50857							
		33603							
Mowers									
2016 John Deere		71434		Replace/\$190K					
2019 Scag Power Ed	quipment	00204							
2019 Scag Power E	quipment	00203			Replace				
2021 Scag Power E	quipment	00729					Replace		
2022 Scag Power Ed	quipment	00103							
2024 John Deere		17594							
2024 John Deere		17742							
2024 John Deere		92375							
2024 Ventrac		59926							
Heavy Equipment		33320							
		20472			D I / Ć4 00 /				
2006 Sakai Roller		30172			Replace/\$100K				
2011 Caterpillar		00723							
2018 Caterpillar		01015		Replace9\$365K					
2019 Air Burner T-3	300	11018					Replace		
2023 John Deere		49348							
2023 Sakai		30335							
2017 Caterpillar		06761			Replace/\$200K				
2023 John Deere		69766							
2023 John Deere		49348							
2011 Caterpillar		00723							
Heavy Trucks:									
2007 Mack Granite	C713	59292		Replace/\$212K					
2012 Freightliner		D0803		Replace/\$260K					
2015 Freightliner		A0995		Replace/\$235K					
				nepiace/ \$233K		Poplace			
	70	71327				Replace			
2022 Kenworth T37	ru	50291				Replace			
2023 Mack		02014	.						
2024 Ram		18648							
2024 Ram		39967							
2024 Mack									
2025 Mack		44435							
Stormwater - 3 vehicle	es for 4 employees								
2024 Jeep		51789							
2024 Jeep		51788							
2024 Jeep		51787							
		2=				1			
усер	7 employees								
	- completes								
Water - 11 vehicles for		90220		Poplace /cca arr					
Water - 11 vehicles for Vehicles	00	89320	 	Replace/\$62.3K					
Water - 11 vehicles for Vehicles 2011 Chevrolet 250				Replace/\$63K		Ī	I		
Water - 11 vehicles for Vehicles 2011 Chevrolet 250 2013 Ford F350 Flat		19908							
Water - 11 vehicles for Vehicles 2011 Chevrolet 250 2013 Ford F350 Flat 2015 Ram 2500		19908 63411		Replace \$62.3K					
Water - 11 vehicles for Vehicles 2011 Chevrolet 250 2013 Ford F350 Flat 2015 Ram 2500 2017 Ram 1500		19908 63411 54858		Replace \$62.3K Replace/\$63K					
Water - 11 vehicles for Vehicles 2011 Chevrolet 250 2013 Ford F350 Flat 2015 Ram 2500		19908 63411		Replace \$62.3K					
Water - 11 vehicles for Vehicles 2011 Chevrolet 250 2013 Ford F350 Flat 2015 Ram 2500 2017 Ram 1500		19908 63411 54858		Replace \$62.3K Replace/\$63K					
Water - 11 vehicles for Vehicles 2011 Chevrolet 250 2013 Ford F350 Flat 2015 Ram 2500 2017 Ram 1500 2017 Ram 1500		19908 63411 54858 54857		Replace \$62.3K Replace/\$63K Replace/\$50K					
Water - 11 vehicles for Vehicles 2011 Chevrolet 250 2013 Ford F350 Flat 2015 Ram 2500 2017 Ram 1500 2017 Ram 1500 2018 Ram 5500		19908 63411 54858 54857 57393		Replace \$62.3K Replace/\$63K Replace/\$50K Replace/\$94.5K					
Water - 11 vehicles for Vehicles 2011 Chevrolet 250 2013 Ford F350 Flat 2015 Ram 2500 2017 Ram 1500 2017 Ram 1500 2018 Ram 5500 2019 Ram 3500 2019 Ram 2500		19908 63411 54858 54857 57393 74438 69063		Replace \$62.3K Replace/\$63K Replace/\$50K Replace/\$94.5K Replace/\$70K		Replace			
Water - 11 vehicles for Vehicles 2011 Chevrolet 250 2013 Ford F350 Flat 2015 Ram 2500 2017 Ram 1500 2017 Ram 1500 2018 Ram 5500 2019 Ram 3500		19908 63411 54858 54857 57393 74438		Replace \$62.3K Replace/\$63K Replace/\$50K Replace/\$94.5K Replace/\$70K		Replace		Replace	

2024	Land Count Character	F4700	1	1				Dealess	1
2024	Jeep Grand Cherokee	51790	!	Danlage /64300		1		Replace	
2017	Vactron Vac	71119	!	Replace/\$130K		1		 	
2018	Peterbuilt Vac-All	49926		Replace \$515K?					
2025	Ram 2500 Mini Dump	NEW		\$31.5K \$12K					
2025	Stribling Hammer	NEW							
2025 50/50 Ram 2500 New Position Water/WW		NEW		\$					
Equipme		75005							
2009	International Vac Con	75986			Replace?				
2023	John Deere 35	312							Replace
2025	Trailer	NEW							
	ater - 9 vehicles for 23 employees	-				-			
Vehicles 2011		42846		Devilers /FOK					
	Chevy 2500 Treatment Plant			Replace/52K		-			
2016	Ram 2500 p/C Tech	58859 45220		Replace/\$63K		-			
	Ram 2500			Replace/\$63K					
2017	Ram 2500	53580		Replace/\$62.3K		-			
2017	Ram 2500	07000 55204	<u> </u>	Replace\$62.3K		 	 	 	
	Ram 3500 P/C Crane	_		Replace/\$121.4K		-			
2007	Freightliner Sprinter 3500	34033 38677	<u> </u>	Replace/\$287K		Poplace	 	 	
	Ram 3500 Dually	H5678				Replace			Devilere
2019	Weston Star Vac Con - 10 year contract replace in 2030	76793				-		Donland	Replace
2024	Ram 2500							Replace	
2024	Ram 2500	68248 68249						Replace	
2024	Ram 2500	98682				-		Replace	
	Ram 3500 Dually							Replace	
2024	Ram 3500	72697 56018		Replace/\$233.4K		-		Replace	
	Freightliner Dump Truck	20018		Replace/\$233.4K					
Trailers 2010	Disc. Describe - Mandal (1975)	39341		Replace/\$23K					
2010	Pipe Bursting Model #25	83790		Replace/\$25K					
2013	Big Tex 25ft Gooseneck	53100				-			
2015	Big Tex Cage Trailer	38252		Replace/\$35K	Danlass				
2019	Big Tex 14ft Dump Trailer	03109			Replace			Donland	
2022	Big Tex 40ft Gooseneck	00003	Η,	Waiting to replace	•			Replace	
2012	Wooden Equipment Trailer Big Tex 20ft Wooden Deck Trailer, not replacing	2455		elling on gov dea					
2012	Big Tex Box Trailer	2433		Waiting to replace					
2010	Big Tex Box Trailer	2455		Waiting to replace	=				
Equipme	l ant	+	1			1	1	 	
1997	Sniper Jetter 747	1770	 	Replace/\$281K				 	1
2016	CAT 305SE2	02776	-	Replace/\$93.3K		+	+	 	
2016	CAT 3033E2 CAT 279D	03008	-	Replace/\$106K		+	+	 	
2020	Scag SMT-72V	00137		epiace/ \$100K		Replace			
2018	Kubota RCK72P-28Z	00137	Η,	Naiting to replace	2	перисс	+	 	
2020	Kaeser M55PE	35630		to replace	-	Replace	 		
2022	John Deere 333G Skid	35500	-			перисс	+	Replace	
2022	John Deere 50G Excavator	98352						Replace	
2023	John Deere 85G Excavator	24630				 	 	перисс	Replace
2023	Hammerhead HB45T4 GenPac	20002					Replace		перисс
2021	Hammerhead 100XT PB Machine	30021					Replace		
-521	4" Pump	33021		NEW/\$76K		+	перисс	 	
	Trailer Fusion Pipe Cargo			NEW/\$15K					
	John Deere 35 Excavator		H	NEW/\$62.2K		+	+	 	
	McElroy Fusion Machine Pipeburst		H	NEW/\$88.3K		 	1	 	
	John Deere 135 Excavator		H	NEW/\$221.5K		+	+	 	
	JOHN DECIC 133 Excavator			.4E44/ 7221.JR		1	<u> </u>	1	l

Appendix 4 - City Fee Schedule

		Appendix 4 - City Fee Schedule	
Dept Plan Dev	Fee/Permit Description Accessory Building	Misc GL Code Fee, 001-0120-4248	Amount/Calculation 14 Cents a Square Foot. \$40 Minimum
Plan Dev	Act 474	Fee, 001-0120-4248	.000475 * Project Costs. Maximum \$1000
Plan Dev	Amusement Permit	Fee, 001-0120-4204	100
Plan Dev Plan Dev	Annex-App Billboard Permit		125 100
Plan Dev	Building-New Residential Building		14 Cents a Square Foot. \$150 Minimum
Plan Dev	Building-Residential Addition, Remodel		14 Cents a Square Foot. \$100 Minimum
Plan Dev Plan Dev	Burn Permit Business Permit - Temporary - Application Fee		150 25
Plan Dev	Commercial - Addition, Remodel		15 Cents a Square Foot. \$100 Minimum
Plan Dev	Commercial - New Building		15 Cents a Square Foot. \$200 Minimum
Plan Dev Plan Dev	Commercial Plan Review, STORMWATER DETENTION Conditional Use - Application Fee		1/2 of Commercial Building Fee 150
Plan Dev	Demolition Permit	Fee, 001-0120-4200	100
Plan Dev	Electrical - All electrical systems, new construction, additions, and accessory	Fee, 001-0120-4214	14 Cents a Square Foot. \$35 Minimum
Plan Dev	buildings Electrical - Alternative Energy Systems - Solar Panels, Fuel Cells, Wind Generators, (Enter # of systems)	Fee, 001-0120-4214	\$35 Plus \$30 Each Additional System
Plan Dev	Electrical - Electrical systems, renovations, alternation and repairs (enter # of inspections)	Fee, 001-0120-4214	2 Inspections are \$70. Each Inspection after is \$35.
Plan Dev	Electrical - Service only, service change outs, or Electrical Service Upgrades	Fee, 001-0120-4214	35
Plan Dev Plan Dev	Electrical - Temporary Service Pole Electrical - TPP		35 35
Plan Dev	ELECTRICAL RE-INSPECTION		35
Plan Dev	FENCE PERMIT	Fee, 001-0120-4218	25
Plan Dev	Gas - Serve Line Per Meter (Enter # of Meters)		\$35 PER METER
Plan Dev Plan Dev	Large Attendance Facility Permit Liquor Manufacturing Permit-Vinous Liquors		1000 250
Plan Dev	Liquor Manufacturing Permit-Spirituous Liquors		500
Plan Dev Plan Dev	Mechanical - Boilers (Enter # of Boilers) Mechanical - Commercial Vent Hoods and Exhaust Systems (Enter # of	<u>Fee</u> Fee, 001-0120-4220	\$70 for the first system. \$25 for each after. \$60 for the first system. \$15 for each after.
Plan Dev	Systems) Mechanical - Duct Work (Enter # of Systems)	Fee, 001-0120-4220	\$70 for the first system. \$35 for each after.
Plan Dev	Mechanical - Heating & Cooling system for new construction, additions, and accessory buildings	Fee, 001-0120-4220	14 Cents a Square Foot Heated and Cooled. \$70 Minimum
Plan Dev	Mechanical - HVAC change out (Enter # of Units)	Fee, 001-0120-4220	\$70 for the first system. \$35 for each after.
Plan Dev	Mechanical - Remodel, Renovation, Alterations, Replacement and Repairs	Fee, 001-0120-4220	70
Plan Dev Plan Dev	Meter Charge MOBILE HOME		50
Plan Dev	Monthly Sales Tax 10%	Sales Tax, 001-0120-4656	.10 PER DOLLAR SOLD
Plan Dev	Noise Ordinance	Fee,	5
Plan Dev Plan Dev	Off-Premises Caterer Permit On-Premises Consumption Permit - Restaurant	Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258	250 Seating Capacity is under 100 equals \$500. Over 100 is \$1000
Plan Dev	On-Premises Consumption-Hotel, Motel	Alcohol Permit Fee, 001-0120-4258	The number of Rooms is under 100 equals \$500. Over 100 is \$1000
Plan Dev	Penalty Fee, 001-0120-4208 on BL after March 31st		25 Percent of Fee
Plan Dev Plan Dev	Permit for work in the street Right-Of-Way or City Easement Plumbing - Permit Fee		50. Unless Company has Franchise Fee Agreement 35
Plan Dev	Plumbing - Plumbing Fixtures (Enter # of Fixtures)		\$5 PER FIXTURE
Plan Dev	Plumbing - Systems for new construction, additions and accessory buildings	Fee, 001-0120-4232	14 Cents a Square Foot Heated and Cooled. \$40 Minimum
Plan Dev	Plumbing - Water Heater (Enter # of water heaters)		35
Plan Dev Plan Dev	Private Club Monthly Sales Tax 5% Private Club Monthly Sales Tax Late Fee		5% of TOTAL ALCOHOL SALES 10% of Sales Tax Fee
Plan Dev	Private Club Permit	Alcohol Permit Fee, 001-0120-4258	750
Plan Dev	Re-Inspection (Enter # of Inspections)		\$35
Plan Dev Plan Dev	Re-Plat - Review Fee - 001-0120-4250 Retail Beer and Light Wine Off-Premises Permit	Fee, 001-0120-4250 Alcohol Permit Fee, 001-0120-4258	\$25 plus \$1 per Lot \$20 for the First \$2000 in Sales. \$5 for Every \$1000 After.
Plan Dev	Retail Beer and Light Wine on Premises Permit	Alcohol Permit Fee, 001-0120-4258	\$20 for the First Two Thousand in Sales. \$5 for Every Thousand After.
Plan Dev Plan Dev	Retail Liquor Off-Premises Permit Re-Zoning - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206	Alcohol Permit Fee, 001-0120-4258 001-0120-4206	425 Lot and Block is \$40. Meets and Bounds is \$125.
Plan Dev	RPZ PERMIT	Fee, 001-0120-4230	40
Plan Dev	SANITATION PERMIT	Fee, 001-0120-4240	25
Plan Dev	Satellite Catering Permit		250
Wastewater Wastewater	Sewer Connection Fee, also supplied by Angela Wastewater Impact Fee, supplied also by Angela 500-0950-4631		150 500 per lot/unit
Plan Dev	SIGN PERMIT	Fee, 001-0120-4242	35
Plan Dev	Sign Variance Fee - 001-0120-4250		100
Plan Dev Plan Dev	SITE CLEARANCE PERMIT SOLICITATION PERMIT		15
Stormwater	Stormwater In-Lieu Fee	500-0140-4567	\$500-\$3000 based on acreage, calculated by STORMWATER
Stormwater	Commercial-Large - Stormwater Detention and Drainage Plan Review	500-0140-4567	250
Stormwater Street	Commercial-Small - Stormwater Detention and Drainage Plan Review STREET CUT	500-0140-4567 Fee. 001-0120-4230	250 50
Wastewater	Subdivision Final Plat - Wastewater Flushing Fee	Fee, 500-0950-4631	50
Wastewater	Subdivision Final Plat - Wastewater Impact Fee - 500-0950-4631		Number of Lots * 50
Water Water	Subdivision Final Plat - Water Flushing Fee Subdivision Final Plat - Water Impact Fee - 500-0900-4632		50 Number of Lots * 50
Water	Subdivision Preliminary Plat - Review Fee - 001-0120-4250	Fee, 001-0120-4250	Number of Lots * 3 + 300
Plan Dev	Subdivision Preliminary Plat - Stormwater Detention and Drainage Plan Review - 500-0140-4567	500-0140-4567	\$25 per lot. \$250 Minnimum
Discount of the second	SWIMMING POOL	Fee, 001-0120-4252	60 150
Plan Dev		Water Impact and Connection FOO 0000 4540	UCL
Plan Dev Water Plan Dev	System Dev. Charge, also supplied by Angela	Water Impact and Connection, 500-0900-4540 001-0120-4208	Double Business License Fee
Water Plan Dev Plan Dev	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206	001-0120-4208 001-0120-4206	Lot and Block is \$40. Meets and Bounds is \$125.
Water Plan Dev Plan Dev Water	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556	Lot and Block is \$40. Meets and Bounds is \$125. 245
Water Plan Dev Plan Dev Water Water	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection	Lot and Block is \$40. Meets and Bounds is \$125. 245 110
Water Plan Dev Plan Dev Water Water Water Plan Dev	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258	Lot and Block is \$40. Meets and Bounds is \$125. 245
Water Plan Dev Plan Dev Water Water Water Plan Dev Plan Dev Plan Dev	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Liquor Permit	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500
Water Plan Dev Plan Dev Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=tot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Wholesale Liquor Permit Work Commencing before permit issuance (Enter Fee)	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE
Water Plan Dev Plan Dev Water Water Water Plan Dev Plan Dev Plan Dev Animal Control Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Work Commencing before permit issuance (Enter Fee) 1st Impound/pickup - licensed/sterilized 1st impound-not licensed or vaccinated	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Animal, Per incident, Ord 2015-19, 001-0200-4420	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30
Water Plan Dev Plan Dev Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Animal Control Animal Control Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Wholesale Liquor Permit Work Commencing before permit issuance (Enter Fee) 1st Impound/pickup - licensed/sterilized 1st impound - not licensed or vaccinated 2nd impound	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60
Water Plan Dev Plan Dev Water Water Water Water Plan Dev Plan Dev Plan Dev Animal Control Animal Control Animal Control Animal Control Animal Control Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Beer and Light Wine Permit Wholesale Beiguor Permit Work Commencing before permit issuance (Enter Fee) 1st Impound/Sickup - licensed/sterilized 1st impound - not licensed or vaccinated 2nd impound 3rd impound	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 61 120
Water Plan Dev Plan Dev Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Animal Control Animal Control Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Wholesale Liquor Permit Work Commencing before permit issuance (Enter Fee) 1st Impound/pickup - licensed/sterilized 1st impound - not licensed or vaccinated 2nd impound	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60
Water Plan Dev Plan Dev Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=tot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Wholesale Liquor Permit Work Commencing before permit issuance (Enter Fee) 1st Impound/pickup - licensed/sterilized 1st impound - not licensed or vaccinated 2nd impound 3rd impound 4th and Subsequent impounds After- hours impound fee, in addition to regular Impound/Boarding Fees. Also applies to reclaim after hours. Emergency Boarding	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 120 244 50
Water Plan Dev Plan Dev Water Water Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Bear and Light Wine Permit Wholesale Liquor Permit Work Commencing before permit issuance (Enter Fee) 1st impound/pickup - licensed/sterilized 1st impound - not licensed or vaccinated 2nd impound 3rd impound 4th and Subsequent impounds After- hours impound fee, in addition to regular Impound/Boarding Fees. Also applies to reclaim after hours. Emergency Boarding Boarding	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 120 240 50 0
Water Plan Dev Plan Dev Water Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Wholesale Liquor Permit Issuance (Enter Fee) 1st Impound/pickup - licensed/sterilized 1st Impound - not licensed or vaccinated 2nd impound 3rd impound 4th and Subsequent impounds After- hours impound fee, in addition to regular Impound/Boarding Fees. Also applies to reclaim after hours. Emergency Boarding Boarding Boarding Cuarantine/Prosecution (Includes police impoundment.)	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 120 240 50 0
Water Plan Dev Plan Dev Water Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Wholesale Liquor Permit Wholesale Liquor Permit issuance (Enter Fee) 1st Impound-pickup - licensed/sterilized 1st impound - not licensed or vaccinated 2nd impound 3rd impound 4th and Subsequent impounds After- hours impound fee, in addition to regular Impound/Boarding Fees. Also applies to reclaim after hours. Emergency Boarding Boarding Quarantine/Prosecution (Includes police impoundment.) Puppies/Kittens impounded with Mother Bath	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Fanimal, Per incident, Ord 2015-19, 001-0200-4420	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 120 240 50 0
Water Plan Dev Plan Dev Water Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=tot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Wholesale Liquor Permit Wholesale Liquor Permit John Control Contro	001-0120-4208 001-0120-4206 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Fatement Ord 2015-19, 001-0200-4222	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 120 246 50 0 10 10 20 5
Water Plan Dev Plan Dev Plan Dev Water Water Water Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	System Dev. Charge, also supplied by Angela Temporary Business Lectores Fee Variance - Application Fee (1=Lot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Wholesale Liquor Permit Wholesale Liquor Permit Is Impound/pickup - licensed/sterilized 1st impound/pickup - licensed/sterilized 1st impound - not licensed or vaccinated 2nd impound 3rd impound 4th and Subsequent impounds After- hours impound fee, in addition to regular Impound/Boarding Fees. Also applies to reclaim after hours. Emergency Boarding Boarding Ouarantine/Prosecution (Includes police impoundment.) Puppies/Kittens Impounded with Mother Bath Flea/Tick Treatment/Preventative Vaccination	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Pee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Teatment Ord 2015-19, 001-0200-4222 Per Treatment Ord 2015-19, 001-0200-4222 Per Treatment Ord 2015-19, 001-0200-4222	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 120 240 50 0 0 10 20 5 5 10 10 10 10 10 10 10 10
Water Plan Dev Water Water Water Water Water Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Plan Dev Animal Control	System Dev. Charge, also supplied by Angela Temporary Business License Fee Variance - Application Fee (1=tot/Block, 2=Meets/Bounds) - 001-0120-4206 Water Connection Fee, also supplied by Angela Water Deposit Water Impact Fee, supplied also by Angela, 500-0900-4629 Wholesale Beer and Light Wine Permit Wholesale Beer and Light Wine Permit Wholesale Liquor Permit Wholesale Liquor Permit Wholesale Liquor Permit John Control Contro	001-0120-4208 001-0120-4206 Water Impact and Connection, 500-0900-4556 Water Impact and Connection Water Impact and Connection Water Impact and Connection Alcohol Permit Fee, 001-0120-4258 Alcohol Permit Fee, 001-0120-4258 Fee, 001-0120-4230 Per Animal, Per incident, Ord 2015-19, 001-0200-4420 Per Fariment Ord 2015-19, 001-0200-4420 Per Ireatment Ord 2015-19, 001-0200-4422 Per Treatment Ord 2015-19, 001-0200-4222 Per Treatment Ord 2015-19, 001-0200-4221	Lot and Block is \$40. Meets and Bounds is \$125. 245 110 600 per lot/unit 125 500 DOUBLE THE PERMIT FEE 20 30 60 120 240 50 0 10 10 20 5

Animal Control	Emergency Veterinary Care		Varies
Animal Control Animal Control	Adoption Medical Care, Misc.		15 20
Animal Control	Spay/Neuter	Per Animal , Ord 2015-19, 001-0200-4246	60
Animal Control	Adoption - Small Animals	Per Animal , Ord 2015-19, 001-0200-4202	5
Animal Control Animal Control	Adoption - Exotics Adoption - Misc.		Set by Director Set by Director
Animal Control	Adoption - Discount	Per Animal , Ord 2015-19, 001-0200-4202	Set by Director
Animal Control	Adoption - Senior Discount Euthanasia 0-50 lbs.		minus \$5 30
Animal Control Animal Control	Euthanasia 51-100 lbs.		40
Animal Control	Euthanasia 101-150 lbs. (Needs updated)	Per Animal , Ord 2015-19, 001-0200-4202	60
Animal Control Animal Control	Euthanasia 150 - 200 lbs (Needs updated)		80+\$2 per lb. over - Needs to be increased to 90+\$2 per lb over 150 lbs
Animai Control	Private Cremation with Return of Cremains (Prices set at: 0-25 lbs; 25.01 - 50 lbs; 50.01 - 150 lbs; 150 lbs + Not available.)	Per Animal , Ord 2015-19, 001-0200-4202	\$175/\$195/\$225 - Needs increased to 180/195/230
Animal Control	Cremation without Return (Prices set at 0 - 25 lbs; 25.01 - 50 lbs; 50.01 -	Per Animal , Ord 2015-19, 001-0200-4202	\$35/\$45/\$55 - Needs Increased to 40/50/60
	199.9 lbs; 200 lbs + Not Available - Refer to Livestock and Poultry.)	D. A. C. V. L. O. V. DOME NO. 0000 0000	6.4
Animal Control Animal Control	Urn or Remains Container Semi- Private Cremation with Return (Prices set at: 0-25 lbs; 25.01 - 50 lbs; 50		Cost \$125
	lbs + Not Available, Must be Private.)		
Animal Control	Pet Memorial Service		TBD -
Animal Control Animal Control	License - 1 year License - 3 year		5 15
	(Deleted - Outdated)		
	(Deleted - Outdated)	N. F.	
Animal Control	License - Registered Therapy, Assistance Animal and Law Enforcement/Military Animals	No Fee	0
Animal Control	Lifetime Pet License	One Time , 001-0200-4224	50
Animal Control	Active/Military Senior Discount	Per Pet License, 001-0200-4224	(\$2)
Animal Control Animal Control	Wild Animal Permit Animal Establishment Permit - Private Kennels/Catteries		100 25
Animal Control	Animal Establishment Permit - Grooming, Boarding Kennels		25
Animal Control	Animal Establishment Permit - Pet Shops		40
	Fee Name		Fee Price
Parks Parks	Memberships Senior Annual	001-0430-4300	\$120
Parks	Senior Monthly	001-0430-4300	\$15
Parks	Senior 3 Month		\$40
Parks Parks	Senior 6 Month Senior 10 Pass		\$75 \$30
Parks	Family Annual	001-0430-4300	\$420
Parks	Family Monthly		\$45
Parks Parks	Family 3 Month Family 6 Month		\$125 \$240
Parks	Additional Youth Annual		\$75
Parks	Additional Adult Annual		\$175
Parks Parks	Additional Youth Monthly Additional Adult Monthly		\$6 \$16
Parks	Additional Youth 3 Month		\$20
Parks	Additional Adult 3 Month		\$48
Parks Parks			\$280 \$30
Parks			\$80
Parks	Adult 6 Month	001-0430-4300	\$150
Parks	Adult 10 Pass		\$45
Parks Parks	Student Annual Student Monthly		\$150 \$20
Parks	Student 3 Month	001-0430-4300	\$50
Parks	Student 6 Month		\$80
Parks Parks	Student 10 Pass Disability Annual		\$30 \$120
Parks	Disability Monthly		\$15
Parks	Disability 3 Month		\$40
Parks Parks	Disability 6 Month		\$75
	Disability 10 Pass		\$30
Parks	Disability 10 Pass Corporate Adult		\$30 \$20
Parks Parks	Corporate Adult Corporate Senior	001-0430-4300 001-0430-4300	\$20 \$10
Parks Parks Parks	Corporate Adult Corporate Senior Corporate Family	001-0430-4300 001-0430-4300 001-0430-4300	\$20 \$10 \$30
Parks Parks Parks Parks	Corporate Adult Corporate Senior	001-0430-4300 001-0430-4300 001-0430-3300 001-0430-4300	\$20 \$10
Parks Parks Parks Parks Parks Parks Parks	Corporate Adult Corporate Senior Corporate Family Child Annual Child Monthly Child 3 Month	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300	\$20 \$10 \$30 \$100 \$100 \$100 \$25
Parks Parks Parks Parks Parks Parks Parks Parks	Corporate Adult Corporate Senior Corporate Family Child Annual Child Monthly Child S Month Child 6 Month	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300	\$20 \$10 \$30 \$100 \$10 \$25 \$45
Parks	Corporate Adult Corporate Senior Corporate Senior Child Annual Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514	\$20 \$10 \$30 \$100 \$100 \$25 \$45 \$5 \$5
Parks	Corporate Adult Corporate Senior Corporate Family Child Annual Child Monthly Child S Month Child S Month Adult Day pass Youth Day pass Mills Day pass	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514	\$20 \$30 \$30 \$100 \$100 \$25 \$45 \$5 \$5
Parks	Corporate Adult Corporate Senior Corporate Family Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532	\$20 \$10 \$30 \$100 \$100 \$25 \$45 \$5 \$5 \$5 \$5 \$5
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Seniiy Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Youth Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4310 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532	\$20 \$30 \$30 \$100 \$100 \$25 \$45 \$5 \$5 \$5 \$5 \$5 \$5
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Youth Day pass Adult Mills Pool Season Pass Youth Mills Pool Season Pass Activities Adult Basketball	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4301 001-0430-4514 001-0410-4532 001-0410-4532 001-0410-4532	\$20 \$10 \$30 \$100 \$100 \$25 \$45 \$5 \$5 \$5 \$5 \$5 \$5
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Samily Child Annual Child Annual Child Monthly Child S Month Child S Month Adult Day pass Youth Day pass Youth Day pass Adult Nills Pool Season Pass Adult Nills Pool Season Pass Activities Adult Basketball Adult Basketball Adult Basketball Individual	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4532 001-0410-4532 001-0410-4532 001-0410-4532	\$20 \$30 \$30 \$100 \$310 \$25 \$45 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child Monthly Child S Month Child 6 Month Adult Day pass Youth Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Youth Mills Pool Season Pass Youth Mills Pool Season Pass Youth Mills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Dasketball Team Youth Volleyball Individual	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0410-4532 001-0410-4532 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4540	\$20 \$10 \$30 \$30 \$310 \$310 \$25 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$5
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child A Month Child S Month Child S Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Basketball Team Youth Volleyball Individual Youth Olleyball Individual	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514	\$20 \$30 \$30 \$300 \$310 \$310 \$325 \$45 \$55 \$55 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$275 \$60 \$220 \$3100, now offering financial aid \$300 \$50, now offering financial aid \$200
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Wouth Day pass Mills Day pass Mills Day pass Adult Mills Pool Season Pass Youth Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Youth Basketball Individual Youth Basketball Individual Youth Olleyball Individual	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4546 001-0430-4546 001-0430-4564 001-0430-4564 001-0430-4564	\$20 \$10 \$30 \$100 \$110 \$210 \$25 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$50 \$100, now offering financial aid \$300 \$50, now offering financial aid \$250, now offering financial aid
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child A Month Child S Month Child S Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Youth Basketball Individual Youth Basketball Team Youth Volleyball Individual Youth Olleyball Individual	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514	\$20 \$10 \$30 \$310 \$310 \$310 \$310 \$215 \$45 \$55 \$55 \$55 \$55 \$575 \$60 \$2250 \$2350 \$350, now offering financial aid \$300 \$350, now offering financial aid \$3570, now offering financial aid
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Corporate Family Child Annual Child Annual Child Month Child S Month Child S Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Adult Basketball Youth Basketball Team Youth Olleyball Individual Youth Dasketball Team Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Bronze BASS Swim Bronze BASS Swim Bronze	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4513 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4534 001-0430-4546 001-0430-4546 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566 001-0430-4566	\$20 \$30 \$310 \$310 \$310 \$310 \$310 \$310 \$310
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child A Month Child A Month Child 6 Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Basketball I Team Youth Volleyball Individual Youth Basketball Team BASS Swim Gold BASS Swim Gold BASS Swim Silver BASS Swim Bronze AAU kit Master Swim	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-454 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456	\$20 \$30 \$30 \$310 \$310 \$310 \$310 \$315 \$310 \$325 \$45 \$55 \$55 \$55 \$55 \$55 \$575 \$560 \$2250 \$3100, now offering financial aid \$300 \$350, now offering financial aid \$300 \$85, now offering financial aid \$70, now offering financial aid
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Corporate Family Child Annual Child Annual Child Month Child S Month Child S Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Adult Basketball Youth Basketball Team Youth Olleyball Individual Youth Dasketball Team Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Bronze BASS Swim Bronze BASS Swim Bronze	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4510 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 - monthly	\$20 \$30 \$310 \$310 \$310 \$310 \$310 \$310 \$310
Parks	Corporate Adult Corporate Senior Corporate Senior Chip Corporate Senior Child Annual Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Basketball Individual Youth Olleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Silver BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4366 - monthly	\$20 \$10 \$30 \$100 \$100 \$25 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$50 \$250 \$250
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child Senior Child Month Child Senior	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4534 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4368 - monthly 001-0430-4382 - monthly 001-0430-4382 - monthly(class	\$20 \$30 \$310 \$310 \$310 \$310 \$310 \$310 \$325 \$45 \$55 \$55 \$55 \$55 \$575 \$580 \$3100, now offering financial aid \$3200 \$
Parks	Corporate Adult Corporate Senior Corporate Senior Chip Corporate Senior Child Annual Child Annual Child Monthly Child 3 Month Child 6 Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Basketball Individual Youth Olleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Silver BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4540 001-0430-4540 001-0430-4540 001-0430-4564 001-0430-4564 001-0430-4565-monthly 001-0430-4366-monthly	\$20 \$10 \$30 \$100 \$100 \$25 \$45 \$55 \$55 \$55 \$55 \$55 \$55 \$50 \$250 \$250
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child A Month Child A Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Adult Basketball Team Youth Basketball Individual Youth Basketball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Gold BASS Swim Fonze BASS Swim Fonze BASS Wim Met Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4534 001-0430-454 001-0430-454 001-0430-454 001-0430-456	\$20 \$30 \$30 \$310 \$310 \$310 \$310 \$325 \$345 \$35 \$35 \$35 \$35 \$35 \$375 \$360 \$3250 \$3270 \$3250 \$3250 \$3250 \$3250 \$3250 \$3270
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child A Month Child A Month Child A Month Child A Month Adult Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass BASS Swim Gold BASS Swim Gold BASS Swim Silver BASS Swim Silver BASS Swim Bronze Adul kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Private Swim Lessons Private Swim Lessons Swim Babies Adult Disc Golf	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4366 - monthly 001-0430-4386 - monthly 001-0430-4388 - monthly 001-0430-4388 - monthly 001-0430-4382 - monthly	\$20 \$30 \$310 \$310 \$310 \$310 \$310 \$310 \$25 \$45 \$55 \$55 \$55 \$575 \$56 \$590 \$250, now offering financial aid \$300 \$300 \$350, now offering financial aid \$300 \$55, now offering financial aid \$200 \$85, now offering financial aid \$870, now offering financial aid
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child A Month Child Senior Child Month Adult Day pass Youth Day pass Mills Day pass Adult Nills Pool Season Pass Adult Nills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Adult Basketball Youth Masketball Team Youth Gasketball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Gold BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Brivate Swim Boscons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Brivate Swim Lessons	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-364 001-0430-364 001-0430-364 001-0430-364 001-0430-366 001-0430-366 001-0430-366 - monthly 001-0430-368 - monthly 001-0430-388 - monthly	\$20 \$30 \$30 \$310 \$310 \$310 \$310 \$310 \$325 \$45 \$55 \$55 \$55 \$55 \$575 \$580 \$3100, now offering financial aid \$3200 \$3
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child A Month Child A Month Child A Month Child A Month Adult Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass BASS Swim Gold BASS Swim Gold BASS Swim Silver BASS Swim Silver BASS Swim Bronze Adul kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Private Swim Lessons Private Swim Lessons Swim Babies Adult Disc Golf	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-454 001-0430-454 001-0430-454 001-0430-454 001-0430-454 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 001-0430-456 - monthly 001-0430-458 - monthly	\$20 \$30 \$30 \$310 \$310 \$310 \$310 \$325 \$345 \$35 \$35 \$35 \$35 \$35 \$37 \$35 \$37 \$37 \$37 \$37 \$37 \$37 \$38 \$39 \$39 \$39 \$39 \$39 \$39 \$39 \$39 \$39 \$39
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child As Month Child Senior Child Monthly Child 3 Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Mills Pool Season Pass Adult Basketball Team Youth Basketball Individual Youth Basketball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Gold BASS Swim Bronze BASS Swim Bronze BASS Swim Bronze Adu kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Semi- Private Swim Lessons	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4546 001-0430-4564 001-0430-4564 001-0430-4364 001-0430-4366 001-0430-4366 001-0430-4366-monthly 001-0430-4366-monthly 001-0430-4366-monthly 001-0430-4366-monthly 001-0430-4366-monthly 001-0430-4366-monthly 001-0430-4368-monthly 001-0430-4368-monthly 001-0430-4368-monthly 001-0430-4382-monthly/class 001-0430-4382 001-0430-4382 001-0430-4382 001-0430-4364 001-0430-4382 001-0430-4364 001-0430-4382 001-0430-4364 001-0430-4382	\$20 \$30 \$30 \$310 \$310 \$310 \$310 \$325 \$35 \$35 \$35 \$55 \$55 \$55 \$57 \$56 \$375 \$375 \$370 \$385, now offering financial aid \$3200 \$385, now offering financial aid \$3200 \$385, now offering financial aid \$370, now offering financial aid \$370, now offering financial aid \$370, now offering financial aid \$385, now offering financial aid \$380, now offering financial aid \$370, now offering financial aid \$3100 \$3100 \$320 \$330 \$330 \$330 \$330 \$330 \$330 \$3
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child A Month Adult Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Masketball Team Youth Volleyball Team BASS Swim Gold BASS Swim Gold BASS Swim Gold BASS Swim Bronze Adult kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Private Swim Lessons Private Swim Lessons Swim Babies Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room Green Room	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4314 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-364 001-0430-364 001-0430-364 001-0430-364 001-0430-365 001-0430-365 001-0430-365 001-0430-365 001-0430-365 001-0430-365 001-0430-365 001-0430-365 001-0430-3852 001-0430-3852 001-0430-3852 001-0430-3852 001-0430-3852 001-0430-3852 001-0430-3832 001-0430-3832 001-0430-3832 001-0430-3832 001-0430-3832 001-0430-3332	\$20 \$10 \$30 \$300 \$100 \$255 \$45 \$55 \$55 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5 \$5
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child A Month Adult Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Masketball Team Youth Volleyball Team BASS Swim Gold BASS Swim Gold BASS Swim Gold BASS Swim Bronze Adult kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Private Swim Lessons Private Swim Lessons Swim Babies Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room Green Room	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-364 001-0430-364 001-0430-364 001-0430-364 001-0430-365 001-0430-366 001-0430-366 001-0430-366 001-0430-366 001-0430-366 - monthly 001-0430-366 - monthly 001-0430-366 - monthly 001-0430-366 - monthly 001-0430-368 - monthly 001-0430-3882 001-0430-3882 - monthly/class 001-0430-3832 - monthly/class	\$20 \$30 \$30 \$310 \$310 \$310 \$310 \$325 \$35 \$35 \$35 \$55 \$55 \$55 \$57 \$56 \$375 \$375 \$370 \$385, now offering financial aid \$3200 \$385, now offering financial aid \$3200 \$385, now offering financial aid \$370, now offering financial aid \$370, now offering financial aid \$370, now offering financial aid \$385, now offering financial aid \$380, now offering financial aid \$370, now offering financial aid \$3100 \$3100 \$320 \$330 \$330 \$330 \$330 \$330 \$330 \$3
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child Annual Child Annual Child Smonth Adult Day pass Youth Day pass Wouth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Youth Mils Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Seasetball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Silver BASS Swim Bronze Adult Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Swim Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Babics Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room Green Room Blue Room Hulf Purple Room Hulf	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4532 001-0430-4534 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 - monthly 001-0430-4368 - monthly 001-0430-4386 - monthly 001-0430-4386 - monthly 001-0430-4382 - monthly 001-04	\$20 \$30 \$310 \$310 \$310 \$310 \$310 \$310 \$25 \$35 \$35 \$35 \$35 \$35 \$35 \$37 \$36 \$30 \$310 \$310 \$310 \$310 \$310 \$310 \$310
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child Annual Child Monthly Child 3 Month Adult Day pass Youth Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Mills Pool Season Pass Adult Basketball Team Youth Basketball Individual Youth Basketball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Bronze BASS Swim Bronze BASS Swim Bronze GAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Semi- Private Swim Lessons Semi- Priva	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4301 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-4366 001-0430-43686 001-0430-43689 001-0430-43689 001-0430-43689 001-0430-43820 001-0430-4382	\$20 \$30 \$30 \$310 \$310 \$310 \$325 \$35 \$35 \$35 \$35 \$35 \$35 \$35 \$35 \$37 \$35 \$37 \$37 \$37 \$38 \$39 \$39 \$39 \$39 \$39 \$39 \$39 \$39 \$39 \$39
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child Annual Child Annual Child Smonth Adult Day pass Youth Day pass Wouth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Youth Mils Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Seasetball Individual Youth Volleyball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Silver BASS Swim Silver BASS Swim Bronze Adult Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Swim Private Swim Lessons Semi- Private Swim Lessons Semi- Private Swim Lessons Semi- Babics Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room Green Room Blue Room Hulf Purple Room Hulf	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4310 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-364 001-0430-364 001-0430-364 001-0430-366-monthly 001-0430-366-monthly 001-0430-366-monthly 001-0430-366-monthly 001-0430-366-monthly 001-0430-366-monthly 001-0430-366-monthly 001-0430-382-monthly/class 001-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-382-monthly-0430-332-hourly-rate 001-0430-4332-hourly-rate 001-0430-4332-hourly-rate 001-0430-4332-hourly-rate	\$20 \$30 \$310 \$310 \$310 \$310 \$310 \$310 \$325 \$35 \$35 \$35 \$35 \$35 \$37 \$390 \$3100, now offering financial aid \$300 \$300 \$300 \$300 \$300 \$300 \$300 \$30
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child Annual Child Annual Child Ashorth Adult Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Activities Adult Basketball Team Youth Volleyball Individual Youth Basketball Team Youth Volleyball Team BASS Swim Gold BASS Swim Gold BASS Swim Silver BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Private Swim Lessons Private Swim Lessons Swim Babies Adult Pickleball Adult Disc Golf Facility Rentals Senior Adult Center Red Room Green Room Red/Green Room Blue Room Red/Green Room Blue Room Purple Room Half Purple Room Helf P	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-454 001-0430-454 001-0430-4364 001-0430-4364 001-0430-4366 001-0430-4366 - monthly 001-0430-4382 - monthly-class 001-0430-4382 - monthl	\$20 \$30 \$310 \$310 \$310 \$310 \$315 \$315 \$32 \$345 \$35 \$35 \$35 \$35 \$35 \$35 \$36 \$37 \$37 \$380 \$380 \$390 \$390 \$390 \$390 \$390 \$390 \$390 \$39
Parks	Corporate Adult Corporate Senior Corporate Senior Corporate Senior Corporate Senior Corporate Senior Corporate Senior Child Annual Child Annual Child A Month Child A Month Child A Month Adult Day pass Youth Day pass Mills Day pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Mills Pool Season Pass Adult Basketball Team Youth Mills Pool Season Pass Activities Adult Basketball Individual Youth Basketball Individual Youth Volleyball Individual Youth Volleyball Team BASS Swim Gold BASS Swim Gold BASS Swim Bronze AAU kit Master Swim Swim Meet Water Aerobics Non Members/Members Group Swim Lessons Semi-Private Swim Lessons Semi-Private Swim Lessons Semi-Private Swim Lessons Semi-Babiles Adult Pickleball Adult Disc Golf Facility Rentals Senion Adult Center Red Room Green Room Green Room Green Room Furple Room Half Purple Room Half Purple Room Half Purple Room Half Purple Room Hell Extra hour room fee Reservation Late Fee Event Room Media	001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4300 001-0430-4514 001-0430-4514 001-0430-4514 001-0430-4512 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0410-4532 001-0430-364 001-0430-364 001-0430-364 001-0430-364 001-0430-364 001-0430-366 - monthly 001-0430-4366 - monthly 001-0430-4386 - monthly 001-0430-4382 - monthl	\$20 \$30 \$30 \$310 \$310 \$310 \$325 \$35 \$35 \$35 \$35 \$35 \$35 \$35 \$35 \$35 \$3

Parks	Gymnasium	001-0430-4332 - daily rate	\$1050 an even number per court
Parks	Bishop Tournament Court	001-0430-4332 - hourly rate	\$40
Parks	Bishop Basketball Court	001-0430-4332 - hourly rate	\$50
Parks	Bishop Basketball Half Court	001-0430-4332 - hourly rate	\$25
Parks	Fitness Room	001-0430-4332 - hourly rate	\$20
Parks	Stage Pieces	001-0430-4332	\$50
Parks	Baseball Parking Lot	001-0430-4332 - hourly rate	\$50
Parks	Full Lap Pool	001-0430-4340 - hourly rate	\$100
Parks	Individual Lanes	001-0430-4340 - hourly rate	\$15
Parks	Therapy Pool	001-0430-4340 - hourly rate	\$100
Parks	Racer's Party Room	001-0430-4340 - 2 hour block	\$120
Parks	Splash Pad	001-0430-4340 - 2 hour block	\$60
Parks	Outdoor Rentals		
Parks	Mills Pavilion 1	001-0430-4534 - hourly rate	\$20
Parks	Mills Pavilion 2	001-0430-4534 - hourly rate	\$10
Parks	Mills Pavilion 3	001-0430-4534 - hourly rate	\$15
Parks	Bishop Park Pavilion	001-0430-4332 - hourly rate	\$25
Parks	Ashley Park Pavilion	001-0450-4260 - hourly rate	\$25
Parks	Ashley Park Baseball Field	001-0450-4260 - 1.5 hour block	\$30
Parks	Alcoa 40 Multipurpose Field	001-0440-4260 - hourly rate	\$30
Parks	Alcoa 40 Softball Field	001-0440-4260 - hourly rate	\$30
Parks	Midland Soccer Field	001-0440-4260 - hourly rate	\$30
Parks	Mills Park Pool Party	001-0430-4532 - 2 hour block	\$250 cost covers a 3rd life quard when needed
Parks	Bishop RV Site - weekend rate	001-0430-4332 - daily rate	\$75
Parks	Bishop Softball Field	001-0430-4332 - hourly rate	\$30
Parks	Bishop Multipurpose Field	001-0430-4332 - hourly rate	\$30
Parks	Bishop Baseball Field	001-0430-4332 - hourly rate	\$30
Parks	Point Of Sale		
Parks	Mills Pool day pass		\$5
Parks	Tournament fee - baseball	001-0430-4354 - per field/per day	\$150
Parks	Tournament fee - softball	001-0430-4354 - per field/per day	\$150

Appendix 5 - Historical Review of 187/188 Bryant Parkway Capital Fund and Completion Plan

Vendors/Engineers	Remaining on Contract at 9/24/24	Spent in 2017	Spent in 2018	Spent in 2019	Spent in 2020	Spent in 2021	Spent in 2022	Spent in 2023	Spent in 2024 Thru 9/3	Total since 2017
Rasbury Surveying		11,000			6,000					17,000
Garver Project 1 Shobe to I30 1 mile		294,797	211,967	345,524	11,380	5,625				869,293
Garver Project 2 Shobe to Reynolds 2.3 Mile	168,246	62,509	366,273	709,758	476,751	298,365	511,117	915,681	291,639	3,632,092
Ark Demo Gaz			279							279
Bernhard TME LLC			4,500							4,500
Cranford			328							328
Crist			3,460							3,460
Entergy			82,055	259,753		(58,893)	189,160			472,075
FNT			454,157							454,157
Garnat			3,680		24,375					28,055
Granite			690							690
National Flood Ins Crooked Creek			6,500							6,500
Redstone			2,644,396	1,627,094	254,584					4,526,074
Ark Up				351						351
Asphalt				24,030						24,030
AT&T				170,149			12,422			182,571
Consolidated Pipe				5,373						5,373
Eagle				4,644						4,644
Ferguson				703						703
LEG				111,014	515,887					626,901
Union Pacific	(0)			8,327	360	2,633	26,311	25,860	48,100	111,590
ARDOT					1,000					1,000
BXS							1,355			1,355
Saline County							637,340			637,340
Streamworks							52,727			52,727
McGeorge (completion date est 7/11/24)	(0)						5,072,660	11,228,680	3,801,728	20,103,068
First Electric	0							69,104		69,104
Totals	168,245	368,306	3,778,286	3,266,720	1,290,337	247,730	6,503,091	12,239,325	4,141,467	31,835,261
								8,013,344.27		187
Funding								4,208,640.26		188

Funding 2016 Bond 15,037,646 1,054,687 637,340 Bond Interest Thru 9/3/24 County Reimbursement bitrage Calculations Completed through 12/31/23 STP Grant 2021 Received in 2023 2,793,888 1,923,521.93 STP Grant 2021 Received in 2022 STP Grant 2022 Received in 2023 1,206,112 3,000,000 249,304.29 2023 Franchise Fee Bond Fund 188 Total Funding Secured 9,948,051 Deposited May 2023 33,677,723 Amount Obligated and Spent to Date 32,003,506 Difference 1,674,218 *Exploring a difference in contract amount of \$15038.46 with Garver at 1.1.24

I had the Garver Contract at 4,508,731 20,663 Previous Diff 15038.46 5,625

Appendix 6 - Facilities Operation Cost Review

2024 Budget	100/120	200	300	410	420	440/450	400/430	500	600	800	900	950 Lift Stations , Treatment	
	City Hall	Animal Facility C	Courts part of CH Bi M	ills Park	Midland Park	Alcoa/Ashley	The Center	Split 3 ways	Part of Roya	Street	Water	plant	Totals
5102 Building Main	1,895	5,000	5,000	2,000	0	0	96,000	41,000	31,500	48,617	6,223	15,000	252,235
5/6/5104 Grounds/pool/Splash Pad Main	5,500	8,320	0	16,000	30,600	17,000	170,875	0	0	0	3,500	0	251,795
5110 Electricity	9,720	10,000	6,000	16,000	14,744	14,100	245,000	47,000	27,000	125,000	44,000	443,500	1,002,064
5111 Gas	1,240	480	1,200	150	0	0	57,500	6,500	3,000	2,500	2,500	2,868	77,938
5112 Water	950	1,000	1,000	6,360	1,560	1,416	9,704	7,000	3,000	5,000	500	114,276	151,766
5115 Landlines and Internet	10,908	9,500	3,216	2,062	0	0	21,804	27,928	18,629	14,640	8,748	8,664	126,099
5120 Prop Insurance	6,700	1,500	0	600	0	0	63,050	32,000	9,000	15,000	18,100	25,500	171,450
5130 Sanitation	1,345	1,500	1,080	0	0	0	42,000	2,900	1,800	3,500	3,500	110,000	167,625
1/2/5140 Janitor Supplies and Main	4,500	4,500	500	0	0	0	33,000	16,500	5,000	16,000	1,500	3,000	84,500
Totals	42,758	41,800	17,996	43,172	46,904	32,516	738,933	180,828	98,929	230,257	88,571	722,808	2,285,472
												Lift Stations , Treatment	
2023 Actuals	City Hall	•	Courts part of CH Bi M	ills Park	Midland Park	Alcoa/Ashley		Split 3 ways	Part of Roya	Street	Water	plant	Totals
5102 Building Main	22,101	8,220	888	838	0	0	104,035	54,674	29,174	22,151	4,258	14,836	261,175
5/6/5104 Grounds Main	10,995	3,139	0	23,636	28,039	25,085	166,407	0	0	0	2,310	0	259,610
5110 Electricty	7,570	9,177	6,056	9,897	17,860	10,983	236,820	44,414	29,275	126,579	37,261	379,343	915,232
5111 Gas	1,330	396	1,064	124	0	0	42,651	6,281	2,666	1,726	1,811	1,821	59,869
5112 Water	1,206	752	965	6,150	2,029	1,095	6,708	7,396	3,860	541	306	29,735	60,742
5115 Landlines and Internet	10,535	9,083	4,193	2,097	0	0	22,498	26,706	11,846	11,824	8,660	8,751	116,191
5120 Prop Insurance	5,764	1,491	0	2,724	0	0	56,256	31,405	9,688	16,812	18,062	25,212	167,414
5130 Sanitation	1,328	1,506	1,035	0	0	0	50,819	2,753	1,494	4,641	2,643	90,516	156,735
1/2/5140 Janitor Supplies and Main	5,181	9,047	400	0	0	0	39,224	17,655	6,706	5,031	2,051	2,822	88,117
Totals	66,009	42,809	14,600	45,465	47,927	37,162	725,418	191,285	94,709	189,304	77,361	553,036	2,085,086
												Lift Stations , Treatment	
Differences	City Hall	Animal Facility C	Courts part of CH Bi M	ills Park	Midland Park	Alcoa/Ashley	The Center	Split 3 ways	Part of Roya	Street	Water	plant	Totals
5102 Building Main	(20,206)	(3,220)	4,112	1,162	0	0	(8,035)	(13,674)	2,326	26,466	1,965	164	(8,941)
5/6/5104 Grounds/pool/Splash Pad Main	(5,495)	5,181	0	(7,636)	2,561	(8,085)	4,468	0	0	0	1,190	0	(7,815)
5110 Electricity	2,150	823	(56)	6,103	(3,116)	3,118	8,181	2,586	(2,275)	(1,579)	6,739	64,157	86,832
5111 Gas	(90)	84	136	26	0	0	14,849	219	334	774	689	1,047	18,069
5112 Water	(256)	248	35	210	(469)	321	2,996	(396)	(860)	4,459	194	84,541	91,024
5115 Landlines and Internet	373	417	(977)	(35)	0	0	(694)	1,222	6,783	2,816	88	(87)	9,907
5120 Prop Insurance	936	9	0	(2,124)	0	0	6,794	595	(688)	(1,812)	38	288	4,036
5130 Sanitation	17	(6)	45	0	0	0	(8,819)	147	306	(1,141)	857	19,484	10,890
1/2/5140 Janitor Supplies and Main	(681)	(4,547)	100	0	0	0	(6,224)	(1,155)	(1,706)	10,969	(551)	178	(3,617)
Totals	(23,251)	(1,009)	3,396	(2,293)	(1,023)	(4,646)	13,515	(10,457)	4,220	40,953	11,210	169,772	200,386

Grader comments in past years have asked for a review of facility operational costs. Last year for the 2023 Budget Book after adoption, we put this chart together. We gained a lot from that review so we are keeping it in the 2024 budget book. As is typical you do not want to overbudget for your Utilities and other facility maintenance costs but you also do not want to drastically underfund these areas. Reviewing this helps the City at large to budget for these areas more efficiently. If the Facilities Manager position is filled the Finance Department plans to work with that individual on this review as well. We have shaded those areas that are over or under by more than \$5K.

Glossary:

Accrual - revenue and expenses are recorded when they are incurred.

Act 474 Sur Charge is paid by the Code Department to the State.

Ad Valorem - a basis for levy of taxes upon property based on value.

Agency Fund - a fund consisting of resources received and held by the governmental unit as an agent

Arbitrage - the simultaneous buying and selling of securities, currency, or commodities in different markets or in derivative forms in order to take advantage of differing prices for the same asset.

Audit - an official inspection of an individual's or organization's accounts, typically by an independent

Balanced Budget - a budget balanced by fund, means the total anticipated revenues are equal to or exceed the budgeted expenditures for that fund.

BOND: (Debt Instrument): A written promise to pay a specified sum of money (called the principal amount or face value) at a specified future due date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (called the interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures. The difference between a note and a bond is that the latter is issued for a longer period (over 10 years) and requires greater legal formality.

Budget - an annual or other regular estimate of revenues and expenditures put forward by the government, often including details of changes in taxation or other revenue sources.

Capital Expenditures - as also described for this particular Entity/City on page 13 are reviewed starting at \$5000 with a life of two or more years and the common definition is money spent by a business or organization on acquiring or maintaining capital assets, such as land, buildings, and

Capital Projects Fund - A fund created to account for all resources to be used for the acquisition or construction of designated capital assets.

Cash basis is a major accounting method by which revenues and expenses are only acknowledged when the payment occurs.

Debt Service Fund - A governmental type fund used to account for accumulations of resources that are restricted, committed, or assigned to expenditures for principal and interest.

Depreciation - a reduction in the value of an asset with the passage of time, due in particular to wear and tear.

A Dewatering Facility is a Wastewater Treatment Plant option. The City of Bryant implemented this option in 2018.

Enterprise Fund - A Fund established to finance and account for the acquisition, operations, and maintenance of governmental facilities and services which are entirely or predominantly self - supporting by user charges.

The Federal Drinking Water Loan Program is operated by the Arkansas Natural Resources Commission.

Franchise Fee - a fee paid by public service businesses for use of city streets, alleys, and property in providing their services to the citizens of a community, included but not limited to electricity, telephone, natural gas and cable television.

Full - Time Equivalent Position (FTE) - A part time position converted to the decimal equivalent of a full time position based on 2080 per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full time position.

FUND: An accounting entity with a self-balancing set of accounts containing its own assets, liabilities and fund balance. A fund is established for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - is when liabilities are subtracted from assets, there is a fund balance. A positive fund balance means there are more assets than liabilities; a negative fund balance means just the opposite. Fund balance can be complicated by the fact that part of the fund balance is reserved and part unreserved.

Governmental Fund - A generic classification of funds used to account for activities primarily supported by taxes, grants, and similar revenues sources.

Major Funds are defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total and Non Major Funds are MSI/Virtual Justice is computer software used by the Courts system.

Profit Star is computer software used for the Water, Wastewater and Stormwater bills.

ROCIC is a government company used by Police Department for intelligence gathering and equipment loans.

Special Revenue Fund - A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

Trust Fund - A fund consisting of assets belonging to a trust, held by the trustees for the beneficiaries. Watchguard is the Police Department's software for the in car video.

Acronym:

ACIC - 'Arkansas Crime Information Center' and is used by the Police Department.

ADFA - Arkansas Department of Finance and Administration.

ANRC - Arkansas Natural Resource Commission

APERS - Arkansas Public Employees Retirement System.

ARPA - American Rescue Plan Act - Federal Money given to cities related to the pandemic needs.

AWWA - American Water Works Association.

B&G - Building and Grounds.

BAC - Blood Alchol Content.

BBS - Battery Backup System

CAPPD - Central Arkansas Planning Development District. This District works with the City of Bryant

CAW - Central Arkansas Water Authority. The City of Bryant currently receives their Water via a

CIP - Capital Improvement Plan or Program.

COE - Corp of Engineers. The City of Bryant has a contract with the COE for future water access from

EMT - Emergency Medical Technician

FICA -Federal Insurance Contributions Act is a payroll cost.

FM - Force Main

FTE - Full-Time Equivalent

GAAP - Generally Accepted Accounting Principles

GASB - Government Accounting Standards Board

GFOA - Govermental Finance Officers Association

GIS - Geographic Information System is a system designed to capture, store, manipulate, analyze,

GO Bond or Debt - General Obligation Bond or Debt.

I&I - Inflow and Infiltration. Inflow is storm water that enters into the sanitary sewer system.

JESAP - Job Evaluation and Salary Administration Program for evaluating wages in relation to the LS - Lift Station

LOPFI - Local Fire and Police Retirement System administered by the State of Arkansas.

M&R stands for Maintenance and Repair.

MUTCD - Manual for Uniform Traffic Control Devices

NOC - Network Operations Center used by the Construction/Project Management division of the

OCL - Out of City Limits

PRAC - Parks and Recreation Alliance Council and was established during the 2017 by the Parks

PTZ Cameras - Position, Tilt, Zone

RFP or RFQ - Request for Proposal or Request for Quotes, regarding purchasing.

RPM - Raised Pavement Markers

RRFB - Rectanglular Rapid Flashing Beacons (Crosswalk Systems)

SCADA - Supervisory Control And Data Acquisition is a system that operates with coded signals over

SRO - School Resource Officer

WEA - Water Environmental Association.

WEFTEC - Water Environment Federation Technical Conference.